

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday March 24 1983

No. 29,032

Labour Party's pact with the unions, Page 22

Amman	10.75	London	10.75	Paris	10.75
Bombay	10.75	Frankfurt	10.75	Rome	10.75
Calcutta	10.75	Geneva	10.75	Stockholm	10.75
Colon	10.75	Hong Kong	10.75	Switzerland	10.75
Dubai	10.75	Japan	10.75	U.S.	10.75
Haifa	10.75	Madagascar	10.75		
Harare	10.75	Malawi	10.75		
Jakarta	10.75	Mali	10.75		
Kuala Lumpur	10.75	Morocco	10.75		
Manila	10.75	Nigeria	10.75		
Mexico City	10.75	Senegal	10.75		
Mogadishu	10.75	Sierra Leone	10.75		
Muscat	10.75	Tanzania	10.75		
Nairobi	10.75	Uganda	10.75		
Rabat	10.75	Zambia	10.75		
Rangoon	10.75				
Reykjavik	10.75				
Singapore	10.75				
Tripoli	10.75				
Tunis	10.75				
Zanzibar	10.75				

## NEWS SUMMARY

### GENERAL

#### U.S. will relax Israel arms ban

The U.S. is to relax its ban on arms sales to Israel, imposed after the invasion of Lebanon in June. The first weapons to be delivered will be 300 Stinger anti-air missiles costing \$15m, the Pentagon announced. Israel previously bought 800, which it used successfully against Syrian Soviet-built aircraft over Lebanon. The American announcement was a surprise, coming when Reagan Administration officials are arguing for stronger pressure on Israeli Premier Menachem Begin to withdraw forces from Lebanon and enter wider peace negotiations. Page 24

#### Mauritius crisis

Eleven members of the left-wing cabinet of Mauritius resigned, saying they lacked confidence in Premier Anerood Jugnauth. Page 4

#### Sheep shearers strike

Australian sheep shearers went on strike against wider combing, which they say harm the sheep and wool and cut jobs. In Paris, police cleared hundreds of striking medical students from the Health Ministry and railway strikers cut half the trains to northern Europe. Hundreds of New Delhi police were injured in clashes with striking transport workers. Page 24

#### Athens funeral

Tens of thousands lined the streets of Athens for the funeral of murdered Conservative publisher George Athanasiadis, many shouting slogans against the Socialist Government. Page 24

#### Bishops expelled

Egypt expelled five Greek Orthodox bishops for unspecified moral reasons. Page 24

#### Pantheon closed

Rome's ancient Pantheon has been closed after a lump of ceiling fell on the head of a young West German. Rome Opera has been shut because of damage and fire risk. Page 24

#### Swedes end search

The Swedish navy hunted suspected foreign submarines in its waters, followed one until it reached international waters, and called off the searches. Page 24

#### Illegal spin-off

Several people were jailed in Riga, in the Soviet Republic of Latvia, for stealing 300 spin drivers to sell as grape-pressing machines for wine-makers. Page 24

#### Moscow criticised

Moscow's mayor says the city's services and facilities are inadequate. Page 24

#### Police sacked

Senior police in Odessa have been dismissed for permitting a communist youth official who complained about a financial scandal, was expelled from a navy training school and held in jail for 20 months. Page 24

#### Briefly

Zimbabwe is expelling journalist Nick Worrall, correspondent of the London Guardian. Page 24

Indian air force bomber crashed near Pune, and two of crew whose parachutes did not open were killed. Page 24

China Trade Secretary Ashibo Mingshi was sacked. Page 24

Swedish court gave four years 10 months jail to neo-Nazi for attempted murder of Vietnamese refugees. Page 24

German helicopter on mercy flight crashed in snowstorm in Bavaria, killing three. Page 24

### BUSINESS

#### UK plans boost for Ulster industry

UK GOVERNMENT announced an incentive plan to revitalize Northern Ireland that would make Ulster "the most attractive area for industrial investment in Europe and possibly in the Western world", said Northern Ireland Minister James Prior. Page 7

#### AUSTRIAN'S new Labor Government

says that introducing a "resource rent tax" on mining company profits is one of its priorities. Page 24

#### STEELING closed at a record low of \$1485, 135c down on the day, and the pound also weakened to DM 3.54 (DM 3.55), FFR 10.505 (FFR 10.55), Sfr 3.9425 (Sfr 3.9425), and Sfr 2.884 (Sfr 2.884). The Bank of England trade-weighted index was down from 78.5 to 78.3. Page 46DOLLAR rose from DM 2.4885 to DM 2.425, and to FFR 7.2675 (FFR 7.225), and Sfr 2.884 (Sfr 2.884), but fell to 2.889 (2.884). Its trade-weighted rose from 72.22 to 72.25, Page 46GOLD fell \$115 in London to \$490.25, in Frankfurt it also fell \$11.25, to \$410.25, and in Zurich to \$10.75, to \$410.25. Page 43LONDON: FT Industrial Ordinary index fell 6.1 to 554.3. Government securities fell by an average of more than 0.5 per cent. Page 29, FT Share Information Service, Pages 34, 35WALL STREET: Dow Jones index closed 17.90 up at 1140.57. Page 29. Full share listings, Pages 30-32TOKYO: Nikkei Dow index rose 29.53 to a record \$311.12. Stock Exchange index moved up 2.38 to 6127. Report, moving prices, other markets, Pages 30, 32DENMARK will ask the EEC to take retaliatory action against Sweden and Norway, which restrict imports of its meat and dairy products. Its parliament rejected a Government Bill to renew trade sanctions against the Soviet Union. Page 24CHINA'S Trade Minister Miss Chen Muhua arrives in London today on a seven-day mission aimed at expanding trade and economic relations with Britain. Page 24CHILE is raising its import tariff from 10 to 20 per cent. Page 4ROMANIA is confident the IMF will approve a further \$400m loan of standby credit next Wednesday. Page 2JAMAICA says it has reached an understanding with the IMF about continuing its loan support. Page 4BELGIUM'S national bank cut its discount rate by 3 percentage points to 11 per cent. Page 24

## Mitterrand says France must reduce inflation

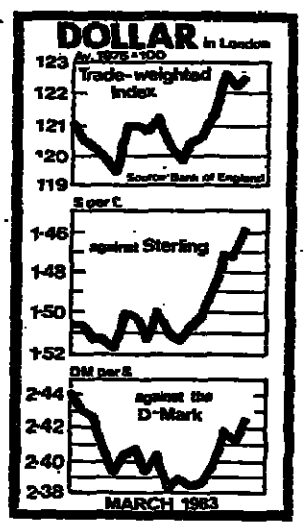
BY DAVID HOUSEGO AND PAUL BETTS IN PARIS

President Francois Mitterrand pledged last night that his administration would fight with all its strength against "the evil" of inflation. Speaking to the nation in a televised address following the devaluation of the franc earlier this week, he acknowledged that a devaluation was an inevitable consequence of France's inflation rates exceeding that of its trading partners. He said France must bring down its inflation rate to that of its neighbours - an implicit reference to West Germany and the agreement struck at the weekend in Brussels that the two countries would aim for more convergent economic policies. President Mitterrand gave no details of the measures that are to be announced tomorrow. He instead used the occasion to call on the support of his countrymen, posing the rhetorical question: "Without you, what can we do?" He left no doubt that holding down unemployment remained a major goal of his administration and that France did not intend to follow the type of anti-inflationary policies carried out more harshly in the U.S. and Britain. He also made a strong appeal for

a "Buy French" campaign as part of the effort to bring France's trade deficit over the next two years back into balance. France ran up a trade deficit of FFR 83bn (\$12.9bn) last year. Figures issued last night showed a marginal improvement in the French trade deficit in February, which dropped to FFR 7.6bn from FFR 9.5bn in January. The President said that when possible people should buy French products. He also said that they should save rather than consume - foreshadowing the incentives to saving expected to be announced on Friday. Among the other goals of his administration in the difficult period ahead, he also listed eliminating the deficit in the social security budget and keeping a tight reign on the state's budget. He said that major efforts would be undertaken to promote exports. Speaking from the Elysee Palace, President Mitterrand tried to strike a note of national unity. He did not shy away of admitting mistakes and said himself that there had been

three devaluations since his administration took office. The President's address came soon after the first meeting of the new Cabinet, which immediately decided to postpone until Friday final decisions on the stabilisation package to accompany the devaluation. The surprise delay was officially explained as allowing newly-appointed ministers time to assess the impact of the measures on their own parishes and to enable consultations with the trade unions in the hope of broadening the consensus behind the Government's policy. Inevitably the delay has been seen as a further sign of indecisiveness and of a Government seeking to bridge the irreconcilable demands of the financial markets with those of its own supporters on the left and of the Communists. The French press gave a generally sceptical reception to the new administration. Commentators cast doubt on whether M. Pierre Mauroy, the Prime Minister, could credibly

Continued on Page 24



## Dollar advances strongly in Europe

By Jeremy Stone in London

THE DOLLAR gained heavily yesterday against European currencies as ripples from Monday's realignment of the European Monetary System continued to spread through foreign exchange markets. Sterling was the most serious casualty, falling 1.35 cents to its lowest closing value of \$1.4585, but the dollar also gained 1.55 pence against the revalued D-Mark - closing in London at DM 2.4250 - and was 44 cents better against the French franc, finishing in London at FFR 7.2675. The pound lost ground against European currencies too - it closed 1 penny lower at DM 3.54. Its effective exchange rate of 76.3 against the Bank of England's trade-weighted basket of currencies was lower than at any time since November 1978. Currency market operators continued unravelling the D-Mark positions which they had collected in advance of this week's realignment. They tended to buy dollars or yen, which strengthened even against the dollar. A growing perception that U.S. interest rates have been creeping upwards was reinforced by reports that Mr Paul Volcker, Federal Reserve chairman, was taking a less accommodating view of monetary growth. In London yesterday Mr Harry Taylor, president of Manufacturers Hanover, said although the overall trend of U.S. interest rates was still downwards, "a jerk on the reins" had quite clearly been applied by the Fed. Eurodollar interest rates edged higher yesterday morning and six-month rates were in the region of 6.75 per cent. Continued on Page 24

## Bonn coalition in agreement on programme

BY JONATHAN CARR IN BONN

CHANCELLOR Helmut Kohl of West Germany has been assured of re-election as government leader in the Bundestag next Tuesday, following the agreement by the Centre-Right alliance on a programme for the next four years. The policy accord reached on Tuesday night by leaders of the three parties - Herr Kohl's Christian Democrats (CDU), the Bavarian Christian Social Union (CSU) and the liberal Free Democrats (FDP) - involve little change from the line pursued by the alliance since it came to power last October. The new cabinet, to be sworn in next week, reflects this stability. According to government officials, only two changes are planned. Herr Josef Ertl, of the FDP, is losing his place as Farm Minister to Herr Ignaz Kiechle of the CSU. This reflects the drop in the FDP's support, to 7 per cent of the vote in the latest election, compared with 10.6 per cent in 1980. In the other change, Herr Heinrich Windelen, of the CDU, is to take over inner-German affairs from Dr Rainer Barzel, who becomes President of the Bundestag (Speaker of the House). Barring an unexpected last-minute switch, the cabinet would have eight CDU ministers (apart from Herr Kohl), five CSU and three FDP. Among the top jobs would be: Foreign Minister - Hans-Dietrich Genscher, FDP; Finance Minister - Herr Gerhard Stoltenberg, CDU; Economics Minister - Count Otto Lambsdorff, FDP; Defence Minister - Herr Manfred Wörner, CDU; Labour Minister - Herr Norbert Blum, CDU; Interior Minister - Herr Friedrich Zimmermann, CSU; Justice Minister - Herr Hans Engelhard, FDP. The negotiations on policy were concluded unusually quickly, despite some fears at the start of the discussions last Thursday that the CSU might try to persuade the FDP to abandon some key liberal principles. One reason is that some tricky details have been left for further discussion. For example, on foreign policy, the broad lines of Bonn's stance within the EEC, Nato and towards Eastern Europe have been confirmed. But the CSU still wants changes involving, among other things, a more conservative line in policy towards South America and Southern Africa. Among key points emerging from the talks were: Budget. Next year's Federal Budget. Continued on Page 24

## Opec may be forced to drop crude price again

BY RAY DAFTER, ENERGY EDITOR, IN LONDON

THE ORGANISATION of Petroleum Exporting Countries (Opec), may soon be forced to reduce its official crude oil prices again, according to leading market indicators. Gas oil traders on London's International Petroleum Exchange are settling futures contracts at rates that indicate that Saudi Arabia's crude oil reference price could be down to \$25-\$25.50 a barrel by October. Saudi Arabia is charging \$29 for its Arabian Light reference crude, \$3 less than the price which held until the recent Opec meeting. Latest spot market prices paid for crude oil and products suggest that the present value of Arabian Light oil is between \$26 and \$28. Although all the indicators seem to show that Opec's oil is overpriced, there is considerable uncertainty within the oil industry about the true market value of Arabian Light crude and all the other grades of oil trade between producers and refiners. This is the main reason why buyers and sellers of UK oil are still far from agreement on new contract prices for North Sea crudes. The British National Oil Corporation (BNOC) may not be able to recommend price reductions until well into next week. About half BNOC's customers are still paying \$33.50 a barrel on the understanding that any adjustment will be back-dated to February 1 while the remainder are provisionally paying \$30.50. In London, Mr Taylor said that although declining interest rates would help Mexico and other debtor nations, Mexico's need for additional money this year could alter some of the arrangements which have already been made with the IMF and commercial banks. "I think Mexico will need to replace the lost revenue resulting from the reduction of oil prices," he explained. Mr Taylor's prediction confirms what commercial and central bankers have been saying privately for several weeks. He said the new loans would be required by the end of 1983 and could constitute an package from central banks, the IMF and commercial banks. Turning to the U.S. economy, Mr Taylor forecast "a single-digit prime rate by the end of the third quarter, with further modest declines as the year progresses." Speaking at a luncheon, Mr Taylor launched his own proposal for a new international "guarantee mechanism" which would help banks to lend to debtor nations. He characterised most of the recent proposals for a new banking discount facility (or "lifeboat") as "unrealistic." The Manufacturers Hanover solution to world debt problems was to establish an agency, possibly as part of the IMF, which would act on a temporary basis to guarantee new bank loans to debtor countries. The guarantee would have to be less than standard export credit guarantees.

## U.S. bank says Mexican loan rescue package will fall short

BY ALAN FRIEDMAN, BANKING CORRESPONDENT, IN LONDON

MEXICO'S present loan rescue package will not be adequate in the face of falling oil prices, the president of Manufacturers Hanover Trust, the fourth largest U.S. bank, predicted yesterday. Mr Harry Taylor, said in London he expected Mexico could require between \$1.5bn and \$2.5bn of additional loans this year. These would supplement the main rescue package already in place and consist of \$3.6bn from the International Monetary Fund (IMF), \$1.5bn from the Bank for International Settlements and the U.S. Federal Reserve, and \$5bn from commercial banks. In Washington, meanwhile, Mr William Draper, chairman of the U.S. Export-Import Bank, said he will meet senior government officials in Mexico next month to discuss rescheduling nearly \$500m of debts owed by Mexican companies. Mr Draper told a Senate sub-

committee that the bank had \$36bn of outstanding loans, most of them to less developed countries, hit by world recession and facing debt problems. He added that the Export-Import Bank expected losses of \$750m, largely as a result of credits extended to private companies in Mexico, Venezuela and Argentina. In London, Mr Taylor said that although declining interest rates would help Mexico and other debtor nations, Mexico's need for additional money this year could alter some of the arrangements which have already been made with the IMF and commercial banks. "I think Mexico will need to replace the lost revenue resulting from the reduction of oil prices," he explained. Mr Taylor's prediction confirms what commercial and central bankers have been saying privately for several weeks. He said the new

## WHAT YOU LOSE WHEN YOU MOVE TO SWINDON.

Next time you're stuck in London's rush hour think of that better way of life that's encouraging more and more companies to move to Swindon. London 50 minutes by train. The M4 on your doorstep. Heathrow faster than from London's centre.

Guaranteed housing for key personnel. Full relocation assistance and introduction to funders. A large underemployed workforce. Training geared to future needs. Wiltshire's outstanding quality of life and a wide range of Business Parks for offices and hi-tech operations.

Get the facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel: (0793) 26161 or Telex: 444548.

After all, you've nothing to lose.

## JOIN THE SWINDON ENTERPRISE

Europe	2-3	Editorial comment	22
Companies	25	Europe's economy	23
America	4	Europe's future	24
Financial	25	Gold	31
Overseas	4	Int. capital markets	32
Companies	26, 27	Letters	23
World Trade	6	Law	28
Britain	7, 8	Markets	10
Companies	28-32	Money Markets	46
Agriculture	43	Raw materials	43
Arts - Reviews	21	Stock Markets - Resources	38, 42
World Guide	21	Wall Street	38-42
Business Law	43	London	44, 45
Commentaries	43	Technology	29
Currencies	46	Weather	24



## EUROPEAN NEWS

## Nato reaffirms backing for zero-option proposal

BY DIANA SMITH IN VILAMOURA

NATO defence ministers are continuing to support the U.S. effort to negotiate the "zero-option" on intermediate range missiles (ground launched cruise and Pershing 2 missiles) and the Soviet Union, but hope that President Ronald Reagan will offer an inter-continental proposal in case this cannot be achieved.

In the official language of the communiqué issued here at the end of the Nato Nuclear Planning Group spring meeting: "Nato defence ministers have emphasised their determination to move ahead with the double track modernisation of nuclear weapons and arms control."

The defence ministers voiced their full support for U.S. efforts to achieve total elimination of all long-range land-based missiles—the zero-option.

"In the absence of such an agreement, deployment of Nato's intermediate range missiles (ground launched cruise and Pershing 2 missiles) would begin according to schedule at the end of 1983."

The communiqué noted that the Soviet Union had yet to make proposals which recognise the legitimate security interests of the West.

"Contrary to recent claims by Soviet leaders, the Soviet proposals have not substantially changed since the beginning of negotiations," it said.

It considered unacceptable and not serious the December 21 proposal voiced by Mr Yuri Andropov, the Soviet leader, to reduce Soviet intermediate

weapons taking into account the British and French independent nuclear deterrent.

Mr Caspar Weinberger, the U.S. Defence Secretary, said after the meeting it was the "most satisfactory" he had attended.

The communiqué stressed the public solidarity Nato partners want to be seen to be offering the U.S. in its efforts to achieve the zero-option, which they all seem to agree is the desirable ultimate goal.

Mr Michael Heseltine, the British Defence Secretary, appeared to reflect this when he said: "We believe there is a need to look at any reasonable alternative and discuss all the options that may be realistic within the alliance."

## WEINBERGER IN MADRID FOR THREE-DAY TALKS

## U.S. probes Spain's defence stand

BY DAVID WHITE IN MADRID

THE U.S. Defence Secretary, Mr Caspar Weinberger, arrived here yesterday from a Nato Nuclear Planning Group meeting in Portugal for three days of talks with the alliance's most recent—and most undecided—member.

The Socialist Government's attitude towards Nato, which admitted Spain as its 16th member last year, and pending arms purchases from the U.S. will dominate the discussions.

The visit, made at the invitation of Sr Narcis Serra, Spain's Defence Minister, includes meetings today with Sr Felipe Gonzalez, the Prime Minister, who makes his first trip to the U.S. in June, and King Juan Carlos.

Mr Weinberger is seeking clarification of Spanish intentions following the Government's decision to freeze the

process of integration into the Western alliance's military command and its electoral pledge to hold a referendum on the Nato issue.

This was already high on the agenda when Mr George Shultz, the U.S. Secretary of State, came to Madrid shortly after the Socialist assumed power in December.

Sr Gonzalez has shown himself in no hurry to press the Nato issue, despite pressure from the Left. Among other factors being considered is the impact of membership on efforts to give the Spanish armed forces a more professional and less political role.

An additional protocol has been agreed which allows for revision of the accord if Spain changes its Nato status and which removes references to the integrated command struc-

ture. The accord awaits ratification by the Spanish Parliament before the deadline date of May 21.

Left-wing organisations have held large anti-Nato and anti-U.S. demonstrations outside air bases, and a recent public opinion poll showed a majority against either belonging to the alliance or having U.S. forces based in Spain. Spanish officials hope to accommodate these sentiments by ensuring what they call "an autonomous space for Spain in the defence of the West."

The Government, meanwhile, has until the end of May to reach a final decision on whether to go ahead with a \$300 (£220m) deal for 84 McDonnell-Douglas F-15A aircraft, after reconsidering this choice against the Anglo-German-Italian Tor-

nado.

Dr Bittuleanu said 95% of this year's IMF loan would go into reserves, which were built up by the end of 1982 to \$287m (including a large amount of very conservatively valued gold).

Romania also reduced its net foreign debt from \$10.1bn at the end of 1981 to \$8.7bn by last December, he said. It hopes to finalise by May the rescheduling of \$600m, or 70 per cent, of its commercial bank debt maturing this year, and to do a similar deal with Western governments shortly after.

These are better terms than Romania offered its creditors last year when 80 per cent of maturities, including overdue payments to Western companies, were rescheduled.

Lower indebtedness and increased reserves have been made possible by last year's hard currency trade surplus of \$1.5bn, Dr Bittuleanu said.

Romania was hoping for \$1.6bn this year. This calculation was made, however, before the U.S. announced its intention to withdraw most favoured nation tariff status because of Romania's new Emigration law. U.S. officials estimate this could cost Romania \$200m in lost exports.

The trade improvement last year was achieved at the cost of sharply lower imports from the West. "We don't intend to let this improvement slip away," Dr Bittuleanu said.

The main casualty this year is likely to be oil imports for Romania's big refining and petrochemical industry. The Government intends to import only 1.5m tonnes this year to provide for basic internal needs.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$50.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

## Why the promising SS-20 missile has put Moscow in a double bind

BY ANTHONY ROBINSON IN MOSCOW

SOVIET LEADERS possess a deep, oriental dislike of losing face, and react sharply to any suggestion that they might have made a mistake or a miscalculation, an observation proved most recently following the Christian Democrat victory in the West German elections.

The conservative coalition's win has reinforced the cohesiveness of the Western alliance and emboldened European Nato governments to press the U.S. administration to take the initiative with a compromise proposal to replace President Ronald Reagan's zero option on the deployment of missiles in Europe.

On the face of it, this expression of European desire for compromise should have been comforting to Soviet leaders. Instead, a spate of shrill anti-American articles in the Soviet Press have made clear that, for public consumption at least, the Soviets regard it as a meagre consolation prize.

Their hopes that a Social Democrat victory would have led to disarray in the Western alliance and indefinite postponement of the Nato decision to start installing Pershing and Cruise missiles by the end of 1983 have now been dashed.

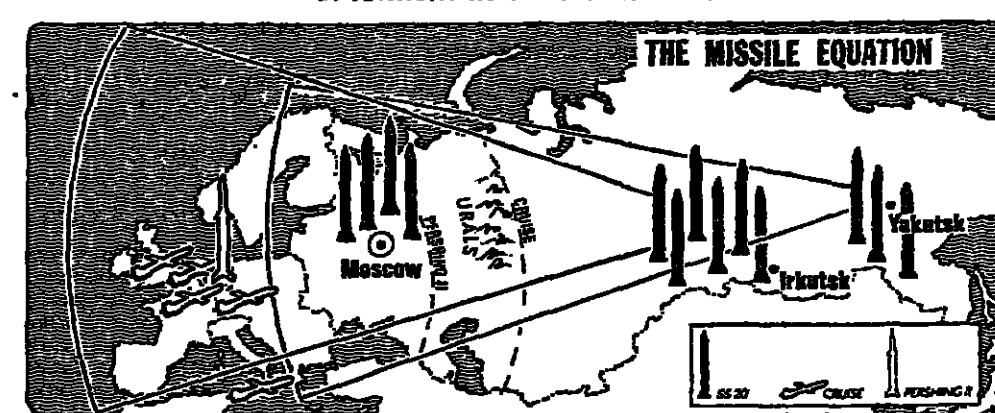
What is more, the Soviets now appear to fear that West

European pressure on President Reagan will oblige the Americans to come up with a compromise proposal which would be difficult to reject because of the harm that would be done to the credibility of their self-proclaimed desire for "balance and equal reductions." Such a proposal would also be difficult to accept because it would imply the need for further reductions in the deployment of the SS-20 missiles on which they have lavished such heavy investment.

Few weapons in history have been as militarily promising and politically counter-productive as the SS-20. The accurate 4,500 km range of its three independently targetable warheads and its high mobility make it the classic weapon for a land-based superpower like the Soviet Union which has potential enemies in both Europe and Asia.

Yet deployment of more than 330 of the new missiles during the last five years has served to symbolise the steady increase in Soviet military might and sophistication, not only in Europe and the U.S., but also in Japan and China.

Although the talks about intermediate range missiles in Europe are a strictly U.S.-Soviet affair, the deployment has provided the U.S. with an opportunity to represent, not only the



interests and fears of its European Nato allies, but also those of Japan and China, who fear that any reduction in deployment of SS-20s against Europe might not be matched in Asia.

The Soviets are extremely resentful about U.S. "resumption" in this respect. Mr George Arbatov, director of the Moscow Institute for North American Studies and the leading Soviet expert on the U.S. recently repeated the late President Leonid Brezhnev's offer of direct Soviet-Chinese talks in an article published by the Japanese newspaper Asahi Shimbun.

This hint to China is an indication that the Soviet Union, despite the public

truculence expressed for example in Mr Arbatov's subsequent article in Pravda last week, has not yet closed its mind to further concessions on SS-20 deployment, either in Europe or Asia.

But, as Mr Arbatov's Pravda article emphasised, this is not the impression that the Soviet Union wants to give to the Americans. The thrust of Mr Arbatov's article was to dismiss in advance any future American compromise offer as "nothing more than a propaganda trick designed, under the pretext of seeking a compromise, to achieve the same old aim—deployment of U.S. medium range weapons in Europe."

The Soviets are sticking by

their claim that the SS-20 merely compensates for the forward-based U.S. aircraft and submarine-launched nuclear systems and has restored, not disturbed, the nuclear balance in Europe.

From this starting point, Mr Yuri Andropov's offer, on December 21 to reduce Soviet intermediate missiles to the same number of strategic missiles deployed by Britain and France, represented a real Soviet concession and one which undermined previous Soviet claims that balance was achieved only by the current deployment levels.

Following the usual Soviet practice, Mr Arbatov and other Soviet Press commentators have

explored both in Moscow and Geneva, they believe.

The Soviet side has never publicly acknowledged that the U.S. and Soviet negotiators at Geneva ever went for "a walk in the woods" to sound out the parameters of a possible compromise. But further meetings of this kind can be expected as the deadline for deployment moves closer. They may pave the way for an eventual Andropov-Reagan summit if there is sufficient progress to dispel the deep suspicion between the two sides.

Before getting to that stage, however, Mr Andropov will have to be sure he has the necessary political and military support for any compromise.

The Soviets are believed to want a deal that at least removes the Pershing 2 threat while accepting Soviet arguments for deploying some SS-20s.

It is not known how many SS-20s are judged by the Soviets to be their indispensable minimum. But in this deeply security-conscious country, the margin for further concessions is certainly limited.

At heart, Soviet leaders know that the influence of the Soviet Union and the respect which it commands is not due to its ideology, its size or its raw materials, but to the military power at its command.

## Europe's oldest parliament will set your business free

If you're looking for a place to develop your business, the Isle of Man offers you a unique advantage.

Freedom. And on more than one front.

We won't, for example, lock up your profits by taxing them heavily. In fact, with Income Tax at only 20% for both individuals and companies, no Corporation Tax, no Capital Gains Tax (except on certain land transactions) and no Wealth Tax, Surplus or Estate Duty, we'll leave you free to enjoy the fruits of your labour in peace.

We'll also leave you free to pursue your ambitions, within a sensibly ordered legal and commercial framework. Though we are Europe's oldest parliament, with over a thousand years' continuous and stable government behind us, you'll nevertheless find we're remarkably accessible and informal.

We're generous, too. We offer substantial grants to new manufacturers coming to the Island. These cover plant, machinery and building costs as well as training and marketing needs. We also offer working capital loans on very favourable terms.

Finally, we offer you space to expand—and export. Though we are not part of the United Kingdom or the EEC, our special arrangements with both make their markets easily accessible.

If you'd like to know more about opportunities on the Isle of Man, get in touch with us today.

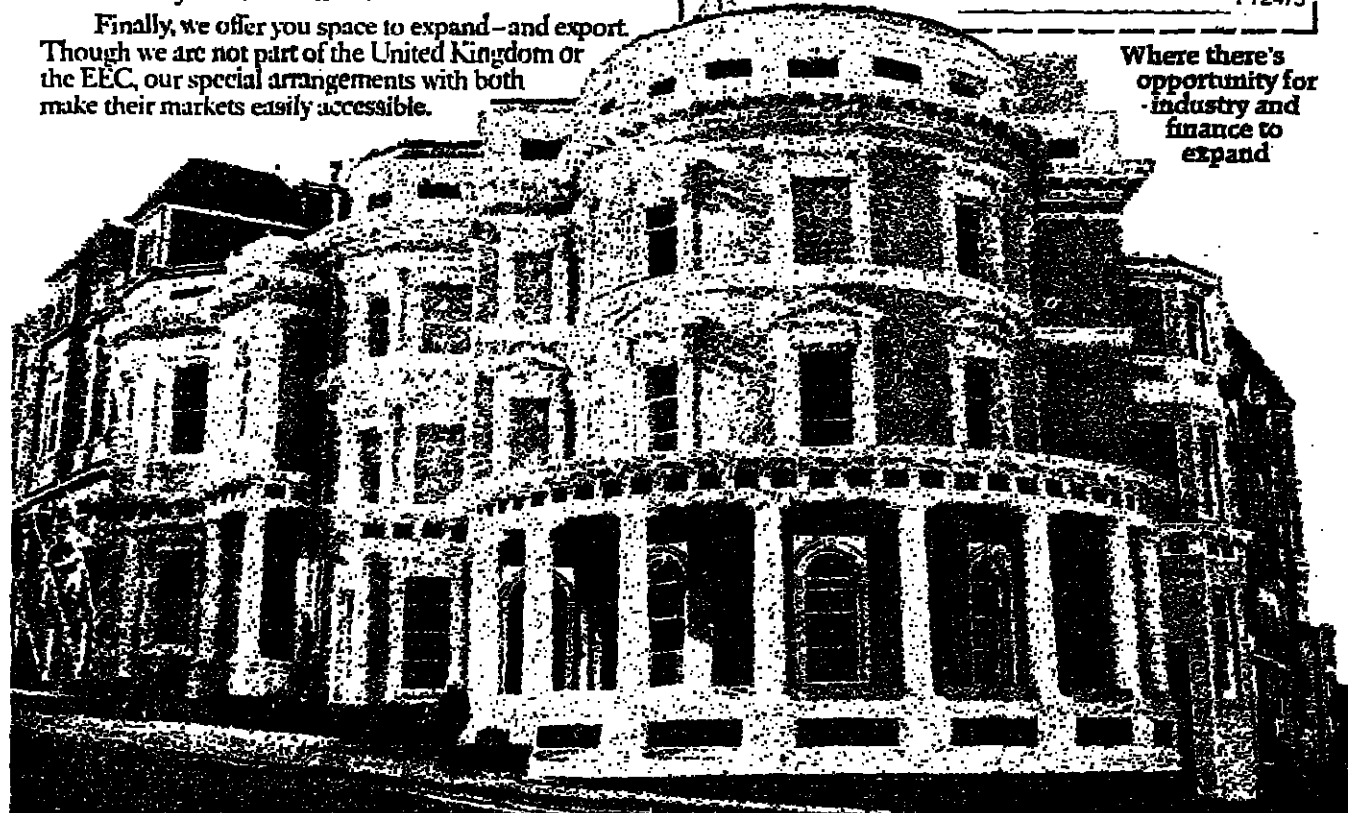
For an old-established community only 80 minutes from London you'll find we're very much up-to-the-minute when it comes to business and finance.

**Isle of Man**

To: Ken Bowden, Government Offices, DOUGLAS, Isle of Man. Tel: Douglas (0624) 26262. Telex: 628612 IOMANG. I'd like to know more about the Isle of Man. Please send me your "Guide to industrial and financial opportunities".

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Nature of business \_\_\_\_\_

Where there's opportunity for industry and finance to expand



## A first class offer from British Caledonian.

(Fly British Caledonian to the USA, and get two first class seats for the price of one.)

Between March 1st and April 30th, British Caledonian are offering two first-class seats for the price of one on all flights to Los Angeles, Dallas/Fort Worth, Atlanta and St. Louis.

For further details, see your travel agent, or call us on 01-668 4222 (24 hours).

We never forget you have a choice.

British Caledonian



## EUROPEAN NEWS

# High-flying Chevenement makes spectacular fall from grace

BY PAUL BETTS AND DAVID MARSH IN PARIS

M JEAN-PIERRE Chevenement, who has left the high-flying post of Minister for Research and Industry in a spectacular fall from grace, is the most visible casualty of the French government changes.

His successor, M Laurent Fabius, resembles him in being young, elegant, technocratic and intensely political. He is also one of the closest confidants of President Francois Mitterrand, with whom M Chevenement has recently fallen out.

M Fabius, who at 35 is the youngest minister in the French cabinet, previously held the Budget portfolio, now being absorbed by M Jacques Delors, the Finance Minister. He is generally expected to bring a more pragmatic approach to industrial policy.

Only a few months ago M Chevenement was regarded as the whizz kid of the country's ambitious programme of indus-

trial intervention. As one of the leaders of the influential far-left Ceres faction in the French Socialist Party, he was widely tipped as a possible future Prime Minister.

It has now emerged that M Chevenement handed his resignation to President Mitterrand as long ago as February 2. The month before, the leaders of France's nationalised industry had lunch with the President bitterly complaining about M Chevenement's meddling.

Then, on the same day M Chevenement handed in his resignation, M Mitterrand issued a public declaration against excessive bureaucracy and intervention in the nationalised industries. The statement, widely regarded as a rebuke to M Chevenement, now seems to have been the minister's unofficial dismissal notice.

M Fabius wasted no time yesterday to signal clearly to French private and public industry his intentions to change

A LONG-RUNNING French Government dispute over the future of the telecommunications industry has taken a small step nearer resolution, writes David Marsh. The Government has assured unions that CGCT, the troubled telephone equipment maker formerly owned by U.S. telecommunications giant ITT, will not be absorbed by either of the main French nationalised electronics companies.

CGCT, which itself was taken over by the Government last autumn, has for months been at the centre of inter-ministerial wrangling over its future.

M Jean-Pierre Chevenement, the former Industry Minister, wanted to align the group with Campagne Generale d'Electricite, while M Louis Mexandeau, the Posts Minister, wanted to bring it into the orbit of the Thomson group.

The dossier now has to be studied afresh by M Laurent Fabius, the new Industry Minister. But the office of the Prime Minister has written to CGCT unions stressing that, whatever happens, the group—which last year had turnover of FFfr 285m (£26.8m)—will not be dismantled.

Both he and the President gave long speeches, adopting the same military metaphors about the need to mobilise French industry, and summing up the across-the-board interventionist approach in the same ringing phrase: "There are no condemned sectors, simply outdated technologies."

But results, not rhetoric, finally count—and M Chevenement's track record has been disappointing. A welter of key strategic decisions stretching right across the nationalised industries—from telephones to chemicals, aluminium to mechanical engineering—has been held up by government interference, lack of clear policies or disputes with other ministries.

M Chevenement's insistence on focusing energies purely on the nationalised sector and giving scant attention to private industry, which still makes up three quarters of French manufacturing, earned disapproval from officials at the Prime Minister's office.

## U.S. rules out early Gatt talks resumption

By Giles Merritt in Brussels

THE U.S. Government yesterday ruled out any early resumption of the General Agreement on Tariffs and Trade (Gatt) ministerial discussions that took place in Geneva last November but failed to establish a clearcut consensus for strengthening international trading rules.

Although the Reagan Administration has recently made it plain that it wishes to seek reforms to the Gatt free trade framework, Mr David McDonald, the Deputy U.S. Trade Representative, made it plain yesterday that Washington would not be adding its weight to any bid to reconvene the 88 Gatt trade ministers in the foreseeable future. He said that the U.S. would first require "some insurance" that fresh Gatt talks "would be more successful than last time."

Mr McDonald, who was speaking in an arranged telephone interview with journalists here, warned that in the meantime, however, support for free trade is declining throughout the world.

A new "gravitational pull" is needed, Mr McDonald said, to convince governments that freer trade is in their best interests.

Turning to the simmering EEC-U.S. row over subsidised farm exports, Mr McDonald emphasised that a solution to the dispute has to be found because the cost of a transatlantic agricultural trade war would far outweigh the benefits to either side. He commented that, with the EEC currently spending \$3bn a year on export restitutions and the U.S. some \$3bn a year on domestic intervention, the two sides had "become like a couple of drunks leaning on each other to remain upright."

## Denmark votes to end trade sanctions against Moscow

BY HILARY BARNES IN COPENHAGEN

DENMARK yesterday stepped out of line with other EEC countries when its Parliament voted to end trade sanctions against the Soviet Union. Mr Uffe Ellemann-Jensen, the Foreign Minister, said the decision would harm Denmark's reputation as a defender of the EEC's policy against Soviet propaganda.

The EEC last year introduced trade sanctions on a selected list of non-essential goods as a gesture of support for the Solidarity movement in Poland, which then had a Social Democratic Government, adhered to the policy, although had objections in principle to the use of a Rome Treaty trade clause for political purposes.

When the sanctions were due to be renewed, therefore, the present non-Socialist coalition introduced a Bill to renew them on a national basis (the same procedure was used by Denmark last year when the EEC imposed sanctions on Argentina). But in yesterday's 78-68 vote, it was defeated by the Social Democrats and other left-wing parties and the tax-protest Progress Party.

The opposition has also tried, but failed, to find a majority for a vote of no confidence in the foreign minister for agreeing to renew the sanctions from January 1 to March 1 while national legislation was prepared.

Yesterday was the second occasion on which the Social Democrats have won a foreign policy vote against the Government, and on both occasions the



Mr Ellemann-Jensen: Denmark's reputation harmed

party has suffered from no position it took when in office. The other occasion was in December, when Parliament voted to suspend Danish payments for Pershing 2 and cruise missile sites in NATO countries in protest at the programme. The Social Democrats, sharply divided on the sanctions issue, argued that they serve no useful purpose. The move is widely seen here, however, as dictated primarily by a desire to make trouble for the minority Government.

## How Strauss failed to set Kohl Right

BY JAMES BUCHAN IN BONN

IT WOULD have been rumoured if the resounding victory of the 1983 West German general election could not have held off a challenge from the bad loser of the 1980 election.

Yet when Chancellor Helmut Kohl led the allied Christian Democrats (CDU) and Bavarian Christian Social Union (CSU) to their best result for a century on March 6, it was still felt he would fall under the spell of Herr Franz-Josef Strauss, the CSU leader.

Yesterday, when the smoke cleared from a week of intermittent coalition negotiations, it was to reveal a satisfied Herr Kohl with the moderate government he wanted, anchored in the centre through alliance with the liberal Free Democrats against CSU attempts to drag it to the right.

Herr Strauss announced on Monday that, after all, he would not be in the Cabinet and would stay as Prime Minister of Bavaria. The CSU claims of "an outstanding result" in the talks seemed largely reducible to their gain of a fifth portfolio in the Agriculture Ministry, from the FDP's Herr Josef Ertl.

The misreading of the balance of power within the "union" partly arises from a failure to appreciate the changing relationship between Herr Strauss (67), and Herr Kohl (52). Whereas the former could make mincemeat of the younger man in debate in the mid-1970s, he has since lost some of his touch. Recent performances on television—and apparently in the coalition negotiations—where Herr Strauss fumbled with a mass of paper detail, has spectacles at the end of his nose, have been remarkable in that the Bavarian himself seemed tragically aware he was not

coming across. As his crispness in discourse has diminished, so his political faults—a tendency to dither and a poor sense of political timing—have seemed more glaring. Nobody was really sure whether Herr Strauss really wanted a senior ministry or was merely playing a tactical game, but by last weekend he was in danger of making himself ridiculous.

In contrast, some commentators have found it hard to see past the folkloric side of Herr Kohl's nature, the childlike basking in the dignity of high office, the sack-like suits, the passion for geographical truisms ("America has an east coast and a west coast...")

Herr Kohl has a good sense of timing. In 1980, he gracefully stood down as Union Chancellor candidate to allow Herr Strauss to self-destruct. Last week, he left Herr Strauss make the running and the CSU generate rumours, only to turn around and hand the Bavarian an unacceptable offer: any Christian except Foreign, Finance or Economy, already promised either to the FDP or to powerful CDU supporters.

If Herr Strauss has been compared to Hannibal, battering at the gates of Bonn, Herr Kohl must be Quintus Fabius Maximus, wearing out his opponent by avoiding a pitched battle until the invader turns round and returns home.

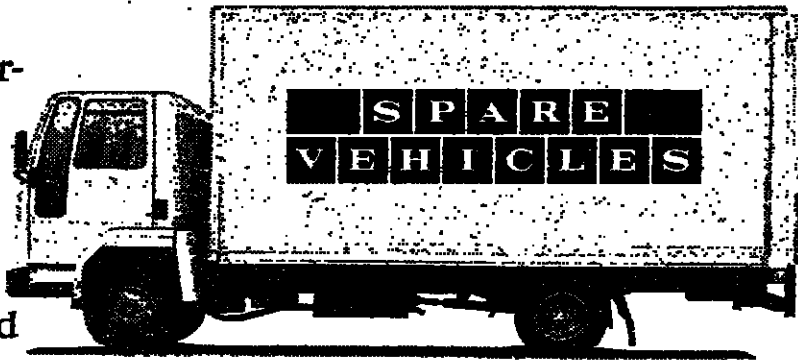
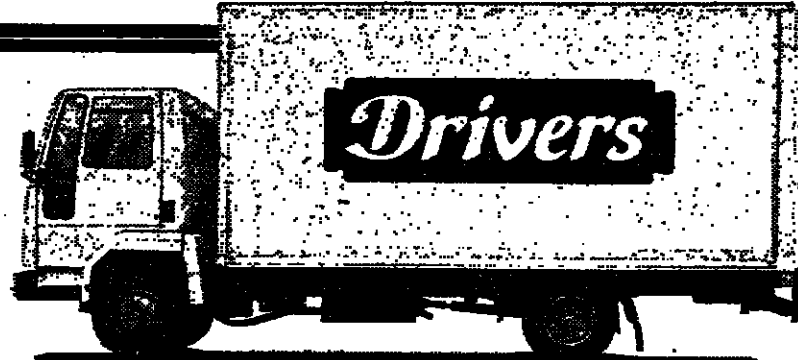
In a sense, Herr Strauss's defeat came on March 6 when he failed in his efforts to discredit the FDP and secure the absolute majority for the Union parties which would have put him at Herr Kohl's right hand. CDU voters handed votes to the liberals to ensure their survival in the coalition.

Despite losing a third of their seats at the election, the FDP emerged from the coalition talks relatively unscathed. The party's notion that a special levy on those with high incomes should eventually be repaid was settled in a compromise, despite the opposition of both the CDU and CSU who wanted it treated as a tax.

As for foreign policy Herr Strauss's immense position paper outlining "corrections" to the policy conducted by Herr Hans-Dietrich Genscher, the FDP Foreign Minister, was all but swept away by Herr Kohl's firm desire to maintain "continuity." Typically, Herr Strauss's paper was leaked to the Press, but too late to cause a stir.

However, this does not mean that the five CSU ministers in the Cabinet will not make their presence felt in Bonn. In the past few months the Bavarian team in Bonn has done much to mandate itself from its brooding leader in Munich.

# There's more to our Contract Hire Service than meets the eye.



Even if we say it ourselves the companies we work for are very pleased with us.

In some cases we have taken over their existing fleets and in others we have provided new vehicles.

Either way the companies haven't had to find capital with which to replace vehicles.

Instead that money has been channelled into more productive areas.

However, there are a host of other useful services that we can offer too.

All of them are designed to make your transport operation run more smoothly.

And all of them can be custom made to suit your individual requirements.

We can, for example, take over the responsibility for the administration of your fleet.

This means you'll be relieved of all that time-consuming paperwork involved in organising registration documents, excise licences, drivers' wages and so on.

We can even provide the drivers for you. And if you ever need any extra vehicles in a hurry our Truck Rental service will happily provide them.

If you'd like more information there's only one thing you have to do.

Get this coupon to a van with Royal Mail written on it.

**BRS**

Please send me details on BRS Contract Hire.

Name \_\_\_\_\_ Company \_\_\_\_\_

Address \_\_\_\_\_

Position \_\_\_\_\_ Tel. No. \_\_\_\_\_

I would like details on the following BRS services. FT4CH

Tick as appropriate. ☐ Distribution ☐ Truck Rental

Richard Lovell, Sales & Marketing Director, British Road Services Ltd.

The Merton Centre, 45 St. Peters Street, Bedford MK40 2UB.

A member company of the NAC National Freight Consortium p1 c.

Alusuisse technology makes the going easy, fast, reliable, cost-effective. Interconnexion Paris: 750 aluminium-built, large-extrusion design coaches in daily service.



## Business Class to Athens is first class.

Everything about Olympic Airways Business Class is first class. Big luxurious seats, space, privacy, quiet and hospitality that makes you feel more like a guest in a four star hotel. And all this happens up front in our super-quiet A300 Airbus. Every day from London.

**OLYMPIC**

## Protest vote over Polish minister

By Christopher Bobinski in Warsaw

THE POLISH Parliament yesterday registered an unprecedented protest when 81 members abstained and 69 voted against accepting the resignation of Mr Jerzy Wojtecki, the Agriculture Minister.

Poland's military leader, Gen Wojciech Jaruzelski, had said that the minister was "exhausted by his difficult task."

The high dissenting vote reflected widespread feeling that Mr Wojtecki, a Communist party official, had run his ministry sensibly and with farming interests in mind. Departing government officials rarely make their true motives public but one of the reasons for Mr Wojtecki's resignation appears to be the fall in farming incomes relative to urban wages which is envisaged in the 1983-1985 economic plan now under discussion.

This issue is worrying the Peasant Party which is allied to the Communists, as is the lack of guarantees that the promised extra farming machinery will be available over the three-year period.

Mr Emil Kolodziej, one of the Peasant Party's 113 deputies, pointed out that farming incomes are planned to rise by 15 per cent against 52 per cent in other sectors. However, members of his party were among abstentions and votes against the appointment of Mr Stanislaw Zieba, the head of the central committee's farming department, as the new Agriculture Minister.

The deputies also used their new-found weapon of abstention in the voting on the appointment of Mr Stanislaw Ciosek as Wage Minister—55 abstained and nine voted against.

The official invitation to Pope John Paul by the Church and state, together with yesterday's announcement of the seven-day programme has dispelled doubts whether the controversial visit would take place.

Officials dismiss speculation that expected demonstrations by Solidarity supporters at the beginning of May will provide a pretext to postpone the visit



## AMERICAN NEWS

## Nicaragua accuses Honduras of trying 'to provoke war'

BY WILLIAM CHISLETT IN MANAGUA

Nicaragua yesterday accused Honduras of attacking a Nicaraguan border post as part of a U.S. plan aimed at provoking all-out war between the two Central American neighbours.

In a note to Sr Edgardo Paz Barrios, the Honduran Foreign Minister, the Nicaraguan Foreign Minister said that on Sunday Honduran troops using heavy machine guns, 81mm mortars and assault rifles attacked the Nicaraguan border post of Vado Ancho.

Government officials in Managua quoted by Reuters also said that there were indications that Honduran troops were massing along the Nicaraguan border.

In New York, meanwhile, the UN Security Council was expected to begin debate last night on Managua's complaint that it was the target of U.S.-backed aggression aimed at overthrowing the Sandinista regime. In Washington, the State Department yesterday refused to discuss the charges.

The left-wing Sandinista Government believes that the U.S. is deliberately trying to push the country into war with Honduras in order to justify an invasion of Nicaragua.

The counter-revolutionary offensive against Nicaragua, which is directed from Honduras where several thousand former members of the National Guard took refuge after the Sandinistas overthrew the Somoza dictatorship in 1979, has been stepped up in the last two months. And for the first time about 1200

guardsmen are officially said to have penetrated Nicaraguan territory, and opened up seven small fronts in mountainous areas in the northern part of the country.

Senior Government officials do not believe that this new offensive poses a serious military threat to Nicaragua, although 200 people on both sides have been killed in the past seven weeks of fighting, and a further 144 wounded. The Sandinista army which is estimated to be at least 20,000 strong and is well armed, currently has the situation under control. The Sandinistas also call on a 50,000-strong militia force.

The Government's main concern is that it will be provoked into invading Honduras to root out the guardsmen, whom it accuses of being financed and armed by the U.S. Central Intelligence Agency (CIA). Washington has not denied this charge, which has been supported by detailed U.S. press reports about the Administration's plans to "destabilise" Nicaragua. The U.S. accuses Nicaragua of funneling arms to left-wing rebels in El Salvador.

Honduras, a close ally of Washington, in the region has become the springboard for attacks on Nicaragua's revolutionary Government. The Honduran air force is rated the best in Central America.

The Nicaraguan Defense Minister, Sr Humberto Ortega, made it very clear this week that the Sandinista armed forces will at all costs avoid crossing into Honduras.

## Chile doubles import tariffs

THE Chilean Government in a sharp reversal of economic policy, has announced the temporary doubling of import tariffs from 10 per cent to 20 per cent.

Mary Helen Spooner writes from Santiago. Announcing the change, Sr Carlos Cáceres, Finance Minister, said there would be a crack-down on black market foreign exchange operations. The measures have been taken to ease pressure on the balance of payments.

The Finance Minister predicted Chile's trade surplus this year would reach \$100 up from \$200m this year. Sr Cáceres said the official value of the peso was 75 to the dollar earlier this week.

## Mexico GNP falls

Mexico's Gross National Product declined by 0.2 in real terms in 1982, Reuters reports from Mexico City. Sr Silva Herzog, Finance Minister, said Mexican's standard of living was dropping for the first time in 40 years.

The country's central bank said that the fall in production indicated the seriousness of the economic crisis which was marked by high inflation, restructured foreign credit and flight of capital.

## Car industry surplus

WHAT Canadian officials once complained were the dinosaurs of the North American car industry have given the industry a record C\$2.85bn (£1.5bn) car products trade surplus with the U.S., Victor Mackie writes from Ottawa.

The 1982 surplus reported yesterday by Statistics Canada was the first since 1972 and only the third since the car pact was signed in 1965.

## Jamaica-IMF accord

JAMAICA says it has reached an "understanding" with the International Monetary Fund (IMF) on continuing a loan programme, Canute James reports from Kingston.

At one stage it seemed that Jamaica would reconsider its participation in the three-year programme of \$650m. The final year begins next month.

Nicholas Hirst, in Toronto reports on a row between state and federal government

## Canadian energy price battle looms



After the oil price cut

THE CUT in world oil prices is threatening a new political battle between the main oil producing province of Alberta and the Federal Government of Prime Minister Pierre Trudeau.

At stake are political promises, federal and provincial revenues and the prosperity of the Canadian oil and gas industry.

The Federal Government built its national energy programme, the cornerstone of its industrial strategy announced in October 1980, on the expectation of a sharp medium term rise in world oil prices. The changes in the oil market in the past two years have made a mockery of the assumptions on which the policy was based.

After a 12 month battle over revenue-sharing, Alberta and the federal Government agreed in September 1981 to allow the price of domestic "old oil" already in production to rise in stages to reach 75 per cent of the estimated world oil price in mid-1982.

But negotiating world prices meant that the ceiling was almost reached in January this year. Under the complicated pricing formula last week's cut by the Organisation of Petroleum Exporting Countries (Opec) will almost certainly push domestic prices over the limit in the second half of this year.

Mr Jean Chretien, the Canadian Energy Minister, has

already said that the scheduled price increase for July will not now take place.

The federal Government says that under the agreement domestic prices should be rolled back to maintain the 75 per cent limit. Mr Peter Lougheed, Alberta's Prime Minister, says however that no such agreement was reached.

He is launching a nationwide campaign to persuade Canadians that the prices should not be rolled back.

Alberta would like the agreement changed to remove the ceiling altogether, a move strongly supported by the oil industry and the Conservative Opposition spokesman, Mr Harvie Andre.

At a recent meeting, Mr Trudeau and Mr Lougheed agreed to "reassess their oil pricing, accord in the light of Opec price cuts. Mr Chretien said the two governments "may be forced" to make changes in the deal.

For Mr Trudeau it is a tricky political problem. His promise to shield Canadians from the

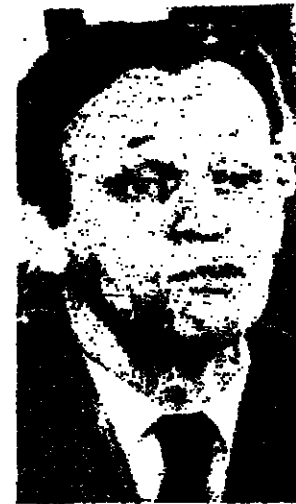
full price of world oil helped him win the 1980 election. To renege on that promise now could be damaging, but it is argued in some quarters in Ottawa that it would be easier politically to move to world prices now than at any time.

On the one hand, if domestic prices are not rolled back Canada which is already suffering from a relatively high inflation rate, will not get the same benefits as competitor countries. On the other, if it allows prices to fall it stands to lose heavily on oil revenues.

Mr Marc Lalonde, the Finance Minister, has estimated that a 55 price cut will push the budget deficit this year from the C\$2.2bn (£1.5bn) previously estimated.

In 1981, Ottawa estimated that the 1981 price and revenue sharing agreement would produce C\$21.4bn in revenues over a five year period for the two Governments. Latest estimates are that total revenues will be only C\$13.3bn. Lower oil prices, however, as Mr Lalonde has pointed out, could lead to a "speedier" economic recovery bringing in increased revenues from other sources.

The oil industry is warning that a drop in oil prices could damage its recovery, which would in turn damage Alberta's prospects. After years of surplus, the province is running a budget deficit this year and is likely to borrow on international markets. Increased taxes and discrim-



Mr Jean Chretien

ination against foreign-owned companies under the National Energy Programme hit the oil industry just as the world market was turning down and interest rates were rising. Two synthetic fuel projects worth around C\$15bn each and expected to provide much-needed employment, have been cancelled. Drilling dropped sharply and the effects rippled through the economy.

The federal Government has a problem of its own with gas prices. Under the 1981 agreement with Alberta, the price paid to the producer was to rise

by 25 cents every six months. There is no ceiling on the increases, but the federal Government promised to keep the cost to domestic consumers at 65 per cent of the equivalent heat value of crude oil.

To keep that agreement, the federal Government has already had to reduce excise taxes at a cost of C\$440m in 1982-83. A reduction in the domestic price of oil would lose the Government more revenue, unless it renegotiates with Alberta.

At the same time, Alberta would like to alter the price structure of gas exported to the U.S. at a fixed price of U.S.\$4.94 per 1,000 cu ft. That price is considerably higher than most domestic gas in the U.S., and Canada is presently exporting only half the volume authorised by its National Energy Board. Discussions between Alberta and the federal Government have centred on offering some gas at a discount to increase sales.

So if the federal Government wants to take these steps, there are negotiating possibilities. In return for changes in both the domestic and export gas formulas, the federal Government could alter its pricing formula for oil. Much will depend on what is seen as politically expedient. There are few potential votes for Mr Trudeau's Liberals in Alberta where the federal Government is already deeply unpopular.

## Ecuador general strike

BY SARITA KENDALL IN QUITO

ECUADOR was virtually paralysed on the first day of a 48-hour general strike backed by trade unions, chambers of commerce, transport companies and teachers.

Public offices and schools were closed, and the few vehicles that ventured out met with barricades and bonfires on the roads.

The strike follows two days of violent protests against government economic measures to try and solve Ecuador's foreign exchange problems. A 21 per cent devaluation has been criticised from all quarters,

and strikers are demanding the revocation of this and other monetary decisions considered by the Government to be essential for rescheduling the foreign debt.

The Government has been attacked by union leaders for "blind obedience to the International Monetary Fund's" Some politicians have called openly for President Osvaldo Hurtado's resignation, and there have been threats to continue the general strike indefinitely, regardless of any danger to Ecuador's democratic stability.

## 'Ditchley Institute' decision near

BY WILLIAM HALL IN NEW YORK

CANDIDATES to head the new Institute of International Finance, set up by 35 of the world's biggest commercial banks, and plans to extend membership to several hundred banks around the world, will be discussed at a board meeting of the new institute in Zurich today.

Mr Bill Ogden, who retired as a vice-chairman of Chase Manhattan earlier this year, will chair the three-day meeting in Zurich.

However, bankers believe it is unlikely that Mr Ogden will take on the top job at the new institute since a European banker or civil servant would

be politically more acceptable. The institute, set up following a meeting of bankers at Ditchley Park in the UK, has been dubbed the Ditchley Institute.

Its intention is to promote a better understanding of international banking transactions by improving the availability and quality of financial and economic information of major banking countries.

The institute will co-operate with borrowing nations to promote the collection and dissemination of information concerning their financial situations, development plans,

economic policies and existing and prospective foreign exchange obligations.

The meeting in Zurich follows earlier meetings in New York and Washington and will be primarily concerned with defining the areas of operations of the new institute, finding a chief executive and staff and extending membership to several hundred banks.

The new institute has received official support from organisations such as the Bank of England, but some bankers are still sceptical about its usefulness.

## Move to set up Europe, Latin America centre

BY OUR FOREIGN STAFF

THE EEC Commission has formally asked the Council of Ministers and the European Parliament to back the creation of a Europe-Latin America Institute. The move is aimed at strengthening relations between Western Europe and Latin America.

The institute, which is to have one office in Europe and one in Latin America, will serve as an information centre and organise conferences and seminars on economic, financial, cultural and political issues of interest to the two regions. It also plans to

carry out research and produce a regular publication. The European members of the council are expected to include the Duke of Suarez, the former Spanish Foreign Minister, and Mr Graham Greene, the British novelist.

The management committee is headed by Dr Dieter Olekop of the EEC delegation in Caracas and includes Sr Alan Wagner of the Peruvian Foreign Ministry, Mr Alain Rouquie, the French political scientist, and Mr Hugh O'Shaughnessy, Latin America correspondent of the Financial Times.

## Harare deports correspondent

BY MICHAEL HOLMAN IN HARARE

MR NICK WORRALL, Harare correspondent for the UK's Guardian newspaper, was last night declared by the government to be "an enemy of the people of Zimbabwe," a move which amounts to an effective deportation order.

The Government has also withdrawn Mr Worrall's accreditation and declared him to be an undesirable person. Under the emergency powers legislation the property and assets of a person declared an enemy of the state may be confiscated.

Mr Nathan Shamuyarira, Information Minister, announced the move after a series of reports by Mr Worrall on military brutality in the Matabeleland province during action against armed anti-government dissidents.

Mr Shamuyarira said Mr Worrall "went out of his way to give credence to allegations he knew were unfounded."

Mr Holger Jensen, the Johannesburg-based correspondent for Newsweek magazine was last month

banned from Zimbabwe after his report on brutality in the province was published. Resident and visiting foreign correspondents have, however, all filed reports suggesting that more than 1,000 civilians were killed and others maltreated in operations conducted by the North Korean-trained Fifth Brigade.

Mr Shamuyarira's statement began by referring in particular to a series of three articles published in The Guardian by their correspondent, Nick Davies.

## OVERSEAS NEWS

## Church affirms tough line in Philippines

BY EMILIA TAGAZA IN MANILA

THE Influential Catholic Church in the Philippines has called for an end to the shipment of arms to the Philippines from foreign sources. The call, from Cardinal Jaime Sin, the head of the church hierarchy, comes as Philippine defence officials prepare for negotiations with the U.S. on the military bases agreement between the two countries.

Under the bases agreement, the U.S. maintains two major military installations in the Philippines in exchange for military and economic aid. The agreement expires in 1991, but a review has been scheduled for next month.

Cardinal Sin, in the first definition of the church's stand on the country's defence policy, said that military aid from industrialised countries came in the form of weapons which were often used to "slaughter our own countrymen."

"We do not deny the need for subsidies from the First World but they should come in the form of educational aid," he declared.

Apart from the amount received for the use of the

bases, the Philippines government may receive an additional \$149m in military and economic aid from the U.S. President Ronald Reagan has asked Congress to approve a military aid and \$48m in economic aid for the Philippines to guard against what he referred to as an increasing Communist threat to the country.

The heated conflict between church and government is meanwhile taking a further twist as Cardinal Sin tries to enlist the support of another equally powerful group—the private business community.

Various business groups have been showing signs of dissatisfaction over the government's business and economic policies. If Cardinal Sin secures their support the church-private business alliance could become a formidable force for moderation in relation to President Ferdinand Marcos' administration.

Cardinal Sin yesterday chose the Makati Business Club, a prestigious group of executives from major private corporations, as the venue for a call to the business sector. He charged the businessmen to join the church in the task of establishing a mature political and

economic order in the country. "Too long have we in the church and you in business gone our separate ways, thereby diluting our respective contributions to national building," Cardinal Sin said.

The church in the Philippines has been an effective opposition force against the 17-year-old Marcos regime because it is the only group whose influence extends to most corners of the archipelago. It commands the following of more than 40m Filipinos out of a total population of 50m.

Other opposition groups have proved to be weak and easily out-manoeuvred by President Marcos. The legal opposition

parties are beset by internal intrigues, with their leaders more preoccupied with their personal prestige than with their party platforms.

While the outlawed Communist Party of the Philippines and its guerrilla army has gained sympathisers in the rural areas, it is doubtful that it can muster nationwide political support—Filipinos remain staunchly anti-Communist.

It is against this background that private business executives and associations have come out with criticisms of the Government's economic policies and have secured popularity within the local business community. Among the leaders are heads of two of the country's largest corporations, Mr Enrique Zobel and Mr Jaime Ongpin.

Mr Zobel, the Makati Business Club's chairman and President of Ayala Corporation, the large property and banking conglomerate, has censured the state's pursuit of such heavy industrial projects as integrated steel mill and an aluminium smelter. These are among the 11 industrial projects designed to shift the country's industrial structure away from import-substitution.

Mr Ongpin, president of Ben-

guet Corporation, one of the country's biggest mining firms, is the brother of Mr Roberto Ongpin, the Minister of Trade and Industry and one of President Marcos' most powerful advisers.

Jaime Ongpin has attacked the state programme of rescuing financially distressed firms, many of which were controlled by businessmen close to Mr Marcos. He said the move was saving companies which he described as "demonstrated incompetents whose only virtue is their connection with the powers that be."

The businessmen appear disposed to join forces with the church in the fight to moderate Mr Marcos's policies. A club official told Cardinal Sin that the club might be able to lend support to the church's attempts at maintaining a dialogue with government representatives.

Mr Ongpin has defined the business sector's role in relation to the government: "If those of us in the private sector who are in a position to help solve the country's problems do not lift a finger, the government by default will act alone and we will have no right to complain in the future if things continue to get worse instead of better."

## Mubarak anti-corruption drive strengthens his hold on power

BY CHARLES RICHARDS IN CAIRO

THE DECISION by President Hosni Mubarak of Egypt to sack two Ministers accused of complicity in frauds perpetrated by the Sadeh family will go some way towards satisfying two aggrieved sections of the population: the poor and the religious fundamentalists.

The drive against corruption which led to the trial of Mr Esmat Sadeh, brother of the assassinated former leader, is a response to the laissez-faire economic policies of Mr Anwar Sadeh, which bred resentment. Islamic militants found grassroots support from those who were concerned that the influx of Western goods was corrupting traditional values.

The Minister of Supply, Mr Ahmed Noub, and the Minister of Industry, Mr Fouad Abu Zaghal, were the highest ranking officials named during the trial in the Court of Ethics.

The court said that Mr Esmat Sadeh had headed a "Mafia type" gang that had spread cor-

ruption throughout Egypt. During the years his brother was President, Mr Sadeh was said to have risen from his job as a humble \$80 a month bus driver to become a multi-millionaire with a fleet of trucks.

The court made detailed allegations against the Ministers, accusing them of complicity in a massive series of frauds perpetrated by Mr Esmat Sadeh. It said Mr Noub had allowed one of Mr Sadeh's sons to import rotten tomato paste and meat not slaughtered according to Islamic precepts.

Mr Abu Zaghal, while he was head of the state-run Helwan iron and steel works, was said to have given another son a consignment of subsidised reinforcement from which was then sold on the black market.

There had been speculation that the court's findings might lead to the sacking of the whole Government, but Mr Mubarak has contented himself with removing the two Ministers soft-

people. It also named other senior officials including the heads of public sector companies and organisations as well as former Ministers and senior officials in various Ministries.

Mr Mubarak has ordered the dossier on the case be passed to the public prosecutor.

He has also revived the Administrative Control Agency which was set up by former President Gamal Nasser to combat corruption within the Government. It became so riddled by corruption itself that President Sadeh disbanded it, but Mr Mubarak has now appointed as its head a former Director of the Military Intelligence who has appointed new officers considered less prone to influence.

There had been speculation that the court's findings might lead to the sacking of the whole Government, but Mr Mubarak has contented himself with removing the two Ministers soft-



Mr Esmat Sadeh during his trial

ing the blow by saying that they had committed errors of judgment, but had not benefited personally. He is thus seen to be acting within the law. Mr Mubarak has stressed in the past, with rather more credibility than his predecessor, that no-one is above the law.

It is too early to say, however, whether the investigations into senior officials will be decisive. A few celebrated names, offered as an example to others may be enough, but President Mubarak also runs the risk that having opened up a can of worms, he may not be able to close the lid.

**NOW DAN-AIR FLY TO INVERNESS FROM BOTH HEATHROW AND GATWICK STARTING ON MARCH 28**

**FLY TO INVERNESS DAILY**

**SERVICE TO GATWICK STARTS MAY 21**

**\* FLIGHTS OFFER DAY RETURN - 7 HOURS IN INVERNESS.**

**\* FULL MEAL SERVICE ON BOARD.**

**\* FROM ONLY £40 SINGLE - £80 RETURN WITH DAN-AIR'S SPECIAL APEX\* FARES.**

(\*) Subject to 14 day advance purchase and capacity limitations.

**CONTACT YOUR TRAVEL AGENT OR PHONE 01-680 1011**

**DAN-AIR** 1953-1983 30 years experience



# How much do you enjoy the risks of exporting?



**Losing £10,000 is no joke at all.**

Winning export orders is full of challenges in today's competitive trading world.

For the company that's a success at it, exporting can be highly profitable and exciting too.

But however much you may enjoy the challenge of exporting, there comes a point when ignoring the risks involved proves to be absolutely no fun at all.

When there's a lot of money at stake.

And that's where ECGD comes in.

The risks of non-payment for your exports of goods and services can be insured with ECGD.

Last year 11,000 exporting firms in this country insured their exports with us.

And last year ECGD paid out over £300 million to exporters in insurance claims.

As the world becomes an increasingly risky place for the businessman, so the need for adequate insurance becomes greater.

Overseas governments can get into difficulties just as easily as overseas buyers—and ECGD can protect you against both risks.

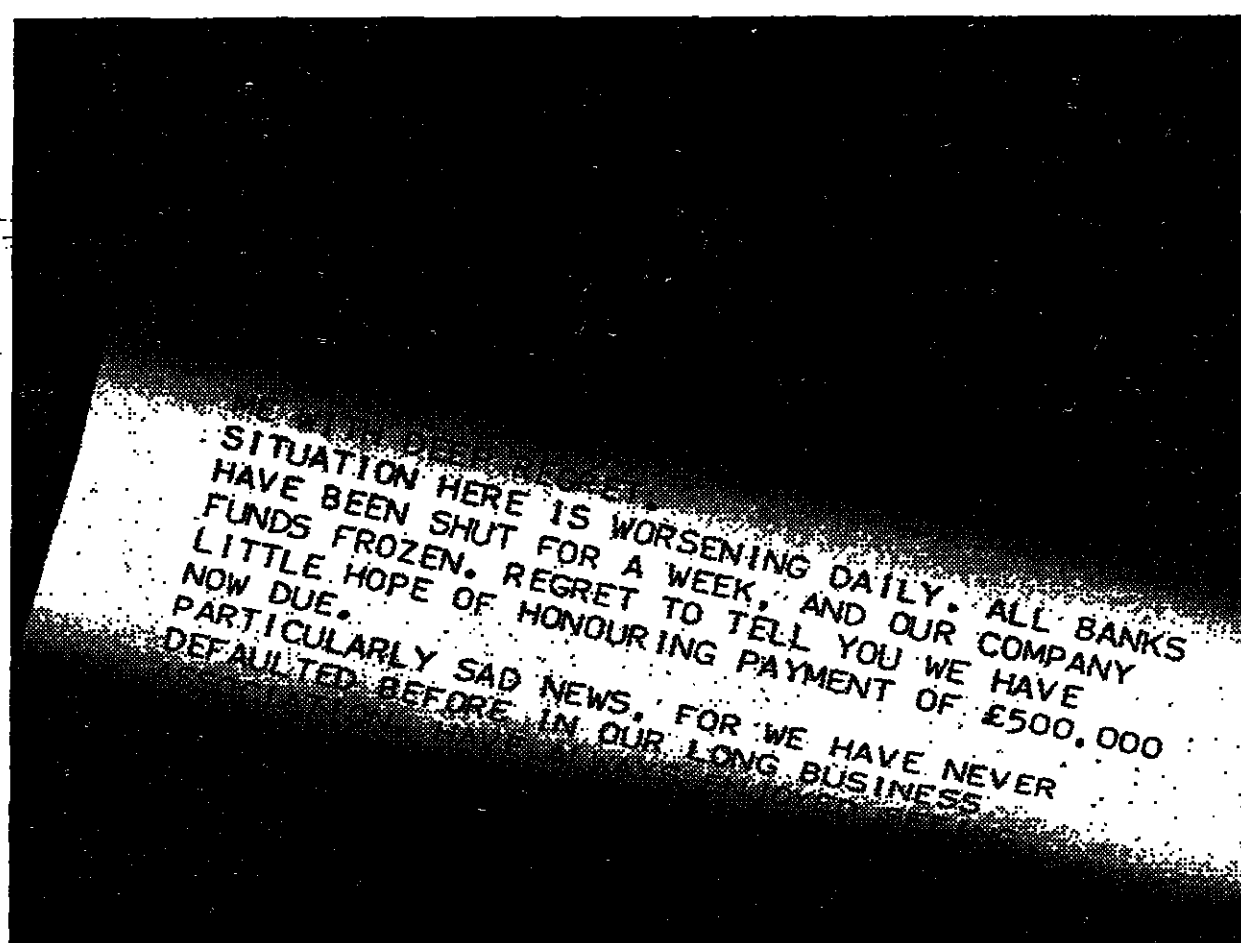
An ECGD policy guarantees you 90% or 95% repayment should the buyer fail or the country get into difficulties and payments be frustrated.

An ECGD policy can also help you obtain better interest rates for the funds you need to finance your credit sales.

Moreover, with a parallel ECGD guarantee to your bank, you can get money for your exports



**£90,000 isn't going to make you smile.**



**£500,000 is enough to make you weep.**

at the time of shipment at up to five-eighths above base rate.

This not only means that exporters receive "cash on shipment," it can save them money into the bargain.

Get in touch with us at any time, before the problems of exporting start outweighing the pleasures.

We can't reduce all the risks that attend export business. But we can increase your enjoyment of the challenge.

## ECGD

Export with confidence.



## WORLD TRADE NEWS

## Japanese seek ways to absorb losses on Singapore project

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

THE JAPANESE promoters of a ¥200bn (\$560m) petrochemical project which is to open in Singapore in August have begun negotiations with the government of Singapore on ways to absorb the heavy losses expected to be generated by the project.

This was revealed yesterday by Mr Norihisa Hasegawa, chairman of Sumitomo Chemical, the company which heads the Japanese consortium. Sumitomo apparently hopes that the Singapore project can regain viability as the result of a capital increase to which the governments of both Japan and Singapore would contribute. It appears far from certain that either country is ready to consider this idea.

## Bahrain cuts oil imports

BY MARY FRINGS IN BAHRAIN

THE VALUE of Bahrain's crude oil imports from Saudi Arabia fell by 26 per cent in 1982, from \$2.48bn to \$1.84bn, the Bahrain Monetary Agency reports. At full capacity, the island's 250,000 barrels per day refinery takes 80 per cent of its feed-

stock by pipeline from Saudi Arabia, to supplement Bahrain's own dwindling production, which is currently running at about 42,000 b/d. But crude runs dropped as low as 150,000 b/d in the second quarter of the year.

## Washington tightens up on 'illegal exporters'

By Nancy Dunne in Washington

FOUR COMPANIES in the U.S., France and Switzerland have been temporarily denied all export privileges by the Commerce Department which suspects them of "conspiring to export U.S. origin equipment illegally."

The equipment, consisting of \$1.35m worth of integrated circuit manufacturing and testing equipment, used in computers and other high technology products, is believed to have been exported from the U.S. to Switzerland and then re-exported to an unauthorised destination.

According to the Commerce Department, the validated licences required to export the equipment were obtained without identifying its true ultimate destination and intermediate consignees.

The denial order named the following: Dr Elang Chen, an individual doing business as Eaton and Kings Corporation, an international trading company in Massachusetts; F. A. Ramin of Neuchatel, Switzerland; Joseph Lasky, individual and doing business as Eler Engineering of Paris; and two Swiss companies, Favag of Neuchatel and Eler Engineering.

## U.S. copyright law angers European printers

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

THE U.S. International Trade Commission will report in July on the economic consequences of removing what European printers regard as a blatant piece of discrimination from American copyright law.

Representatives of Eurograf, the EEC printing employers' federation, have been in Washington this week pleading the European case before the commission in the latest moves against the now famous manufacturing clause in the U.S. Copyright Act.

The clause grants American authors copyright protection only if their work is printed in the U.S. It had been expected that it would be repealed last summer, but Congress over-

turned a Presidential veto and extended the legislation until 1988. This followed a powerful campaign by the U.S. printing industry, motivated partly by fears of a flood of imports of printed works from the Far East.

Although the clause dates back to 1891, its importance has grown in recent years as printing and publishing have become increasingly international activities.

The U.S. Department of Labour has estimated that employment opportunities would decline by between 170,300 and 386,500 jobs if the clause were repealed. This has been described by the British Print-

ing Industries Federation—because of the common language UK printers are particularly affected by the clause—as "preposterous."

In Washington this week Mr Alan Tyrell, Conservative member of the European Parliament for London East who represented Eurograf before the commission, challenged the basis on which the U.S. job losses had been estimated. He suggested that the Department of Labour "misunderstood either the nature of the industry it was assessing or the effect of the clause."

EEC printers say they are particularly angry at the suggestion of big job losses in the American printing industry

since, when an attempt was launched under the Gatt procedure to compensate the EEC for loss of trade because of the clause, U.S. officials played down its importance.

Mr Tyrell told the commission that Eurograf considered that estimates of likely levels of penetration of U.S. markets by imports if the clause were lifted, as also unrealistic. These, he said, were apparently calculated largely by analogy with the UK market, where British publishers place an estimated 25 per cent of work overseas in total value terms.

But, said Mr Tyrell, British publishers sold up to 40 per cent of their output overseas as that wherever they printed they

had to ship large numbers of books to other countries. U.S. publishers, by contrast, exported less than 10 per cent.

The U.S. also had an efficient and competitive papermaking industry which supplied 84 per cent of the domestic market, while the UK imported more than 50 per cent of its printing and writing needs.

The EEC in general imposes no restrictions on imports of books. But in the long saga over the manufacturing clause, U.S. printers have made much of one restriction in the UK—the authorised version of The Bible may be sold in England and Wales only if it is produced by one of three printers licensed by the Queen.

## EEC-Turkish textiles talks

BY METIN MUNIR IN ANKARA

A FRESH attempt is afoot to resolve the question of Turkish textile exports to the European Economic Community. A delegation representing Turkish knitwear manufacturers and exporters visited Brussels yesterday for talks on restrictions imposed on Turkish tee-shirts and cotton cloth exports to the Community.

On Monday the Turkey-EEC Association Council, comprising Turkish and Common Market Ambassadors in Brussels, will convene to deliberate the same

subject. The talks are being held at the invitation of the Community.

The Community wants to conclude a long-term textile agreement with Ankara under which Turkish textile exports to the Community are restricted. Turkey's textiles industry has great export potential; Brussels fears it might flood the Community.

So far no compromise has been achieved and both sides have issued restrictions and levies. The Community has

recently imposed a quota of 3.8m tee-shirts and 12,000 tonnes of cotton cloth from Turkey between March 9 and July 15 this year.

The chances that an agreement might come out of the current round of talks seems to be slim.

"We will propose a quota of 50m to 60m tee-shirts a year," said a member of the Turkish delegation. "Anything lower is not acceptable." An EEC official said: "With great difficulty we might agree to 20m."

## Importer attacks UK move against S. Korean cars

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE IMPOSITION by the EEC of import duties on cars from South Korea, a move sparked off by Britain, was "immoral," according to Mr Robert Edmiston, chairman of the International Motors Group which imports Korean cars from Korea to the UK.

As a developing country Korea previously paid no import duty. But in January the EEC imposed duty of 10.5 per cent on cars after an initial duty-free 10,000 cars had been imported. Under the terms of the quota system, cars entering the UK pay duty after the first 2,500.

Mr Edmiston claimed yesterday this would add £300 to £400 to each car at the retail level compared with the current prices which range from £3,296 to £3,999.

The Hyundai Pony went on sale in Britain for the first time in February last year and in 1982 some 3,510 were sold. Mr Edmiston hoped for sales of 6,000 this year but says the duty imposition will probably make that an impossible target.

He pointed out that over the past ten years (1972-81) the balance of trade between Britain and South Korea was substantial in the UK's favour with a surplus of \$200m.

The Hyundai group had imported many millions of pounds worth of British equipment and automotive components and car kits. Yet in the first year in which Korea exported cars to the UK they have been punished on. This may have been palatable if it was a general EEC move, but when one considers it was instigated by the UK then it can only be described as immoral.

Ironically, Mr Chung Se Young, president of Hyundai and since 1973 chairman of the Korean-British business committee, has just been presented with an honorary CBE by the UK Government for his work "to maintain and expand the links between Hyundai, which is among the chief importers of British goods in Korea, and the UK."

Mr Edmiston said: "It would seem they have passed the provision of the work 'to maintain and expand the links between Hyundai, which is among the chief importers of British goods in Korea, and the UK.'"

"I believe that in the long term Britain will lose by this—we will push the Koreans more and more into the arms of the Japanese."

## Orders decline forecast for Japan's shipyards

TOKYO—A Transport Ministry advisory group has predicted a further decline in orders for new ocean-going ships and said Japanese shipyards will be operating at 50 per cent of current annual capacity of 6.2m CGRT (compensated gross registered tonnes) in the year from April 1 1985.

The shipbuilding counter-measures section of the Shipping and Shipbuilding Rationalisation Council in a report to the Minister called for continued restrictions on construction of new facilities and expansion of yards.

Its report, released to the Press by the Transport Ministry, also said the Minister should advise major shipbuilding companies to reduce operating levels.

The Ministry said that Transport Minister Takashi Hasegawa, in response to the report, does not plan to authorise new shipbuilding facilities or expansion of existing yards after the expiry in June of the Structural Recessionary Industry Stabilisation Law, which helps industries to dispose of unwanted facilities.

Meanwhile, Shokai Steamship of Japan said yesterday it is asking more than 10 Japanese shipyards to submit estimates for bulk carriers and other vessels under a long-term programme to renew its merchant fleet.

● The state-owned Shipping Corporation of India (SCI) plans to buy 45 ships totalling 778,000 gross register tons (GRT) by 1984 at a cost of 600 rupees, an SCI official said in Bombay.

SCI has already begun placing orders for the ships—12 tankers, 18 offshore supply vessels, two product carriers and 13 bulk carriers. One deal to buy eight tankers worth \$200m from Hyundai Shipyards of South Korea has been completed, the official said.

Reuters

## BRITISH DEFENCE CONTRACT

## Chinese political row leads to loss of order

BY COLINA MACDOUGALL

THE BITTER row within the Chinese leadership which apparently led to the cancellation of Peking's biggest ever defence deal with the west—a £100m contract with a British consortium—has renewed fears among diplomats and businessmen that Peking is again proving to be an unreliable trading partner.

The cancellation of the deal to refit Chinese navy destroyers with Sea Dart ship-to-air missiles is likely to be raised with the Chinese Minister of Foreign Economic Relations and Trade, Mme Chen Muhua, who arrives today.

The consortium, led by British Aerospace and Vespene Thornycroft, signed the contract last November subject to ratification by the Chinese Government within a fixed period of time. The period expired last month, rendering the contract invalid.

It is understood that a British Aerospace representative in Peking was set to sign the deal, only to be told at the last moment that it was off.

The Chinese reportedly said they were not prepared to go ahead with a deal of such a size and complexity. Chinese officials in London say Peking had decided to devote more money to improving living standards rather than defence.

British officials are claiming that the real reasons for the collapse of the deal could be renewed rapprochement with the Soviet Union. China's present naval defences are quite adequate to protect its coasts and offshore oil industry, while sophisticated weaponry would only be needed to counter a Soviet Pacific threat.

Mme Chen Muhua arriving in London today

The new defence minister, Zhang Aiping, appointed in December, published an article in the party journal Red Flag at the beginning of March stressing self-reliance. It is possible that the Chinese again are trying to revert to a programme of technological self-sufficiency—at least in the military field.

Zhang is also believed to feel that if there is a Soviet threat to China it is more likely to come from the north than down China's coast.

There do not appear to be any commercial reasons why the deal has collapsed. The Chinese had a favourable balance of trade last year and currently maintain healthy foreign exchange reserves.

Whatever the reason, the impression remains that when the Chinese sign contracts they no longer regard them as binding.

# Pensions for the 21st Century.

It took Norwich Union, with their understanding of people and their needs, to create a whole new generation of individual pension policies.

Here they are: pensions for the managing director and his key employees plus everyone who is self-employed; professional man, actor or builder. All the pensions are designed to pay off handsomely in the 21st century or even before. Norwich Union's investment performance is legendary. If you're looking for a pension, why look further?

## FOR CHAIRMEN, DIRECTORS AND KEY EMPLOYEES.

**New: Individual Pension Plan.** Modern version of what used to be called a top hat scheme. A company can reward valuable members of its staff with a cash fund to buy benefits on retirement.

These can include all senior people provided they are not self-employed, and the Plan is highly tax-effective.

**New: Unit-linked Individual Pension Plan.** A unit-linked version of the former which, like it, can be entered into anytime during the individual's employment, even only a

few years from retirement.

Obviously the longer it runs, the more the recipient will benefit from Norwich Union's investment skill.

## FOR THE SELF-EMPLOYED.

**New: Personal Pension Plan.** An up-dated personal pension plan which allows the recipient to take, on retirement, income and a tax-free cash sum.

The total fund can be used to buy a pension from any company.

**New: Unit-linked Personal Pension Plan.** A highly flexible unit-linked policy also specially suitable for the self-employed and those without a company pension.

Premiums can fluctuate with earnings and even stop altogether. With all unit-linked policies investments can go down as well as up, but Norwich Union's performance record is your reassurance.

Both these plans allow policy holders generous tax-relief.

## FOR SELECTED EMPLOYEES.

**Coming Later: Controlled Cost Pension Plan.** This may be offered

to selected groups within a company, say skilled workers.

It is intended to supplement the state earnings-related pension by building up a fund to provide cash or pension.

The company has total control over the level of payments.

## LOAN BACK.

All the above policies excepting the Controlled Cost Pension Plan can be used for loan facilities.

With such a wide choice of policies you'll need the professional advice of a broker, accountant, financial adviser or Norwich Union Branch.

Or perhaps you'd like further details first. Write to the Production Manager (Life) at Norwich Union, Surrey Street, Norwich NR1 3NG.



NORWICH PENSIONS

السلامة العامة



## Prior boosts Ulster on five fronts

By Anthony Moreton, Regional Affairs Editor

A FIVE-POINT plan to revitalise Northern Ireland as an industrial centre was revealed in the House of Commons yesterday by the Ulster Secretary Mr James Prior.

Mr Prior said it would make Ulster the most attractive area for industrial investment in Europe "and possibly in the Western world."

He admitted afterwards that the incentives were intended to counter the attractions offered by the Irish Republic. "We are trying to get a better balance between what we can offer and what they do offer."

The initiative comprises:

- A corporation tax relief grant of up to 80 per cent for new projects;
- 100 per cent de-rating of industrial premises in place of the present 75 per cent relief;
- A 30 per cent grant for approved energy conservation projects;
- A grant-aid scheme to help companies attract good management;
- An advisory service on production methods and processes.

Mr Prior said the package had been introduced in response to requests from the people of Northern Ireland.

It was immediately welcomed by Mr Richard Gordon, regional director of the Confederation of British Industry, who said the corporation tax relief grant was "terrific".

The package put the sugar coating on Ulster's incentives and the only thing that remained was to put right the province's image abroad.

Sir Desmond Lorimer, chairman of the Northern Ireland Industrial Development Board, which had urged Mr Prior to act, said the measures would provide a potent weapon to improve the economy.

De-rating and the energy scheme will cost the Government £3m a year. Mr Prior said the cost of the tax relief grant would depend on the extent to which it was taken up.

In any case, "there will be little effect on public expenditure in the first years after its introduction."

The Irish Republic had, he admitted, "been able to put rather more attractive terms into the shop window than we could. Now we can offer at least as favourable terms."

He did not intend to go immediately to the U.S. to sell the package.

## Air losses worst on record for insurers

By Michael Donne, Aerospace Correspondent

AVIATION insurance losses last year totalled about \$200m - the worst figure on record. The present year is also expected to be a difficult one.

Mr Ivor Purdue, retiring chairman of the Aviation Insurance Offices Association, said in his annual report yesterday that 28 Western-built jet aircraft were total losses, last year at a cost of about \$240m.

This compared with 12 total losses in 1981 amounting to \$123m.

In addition, major partial losses accounted for a further \$50m, making the record total of about \$290m.

Mr Purdue said that "while 1982 has turned out to be an expensive year, it is more typical of the experience we must come to expect rather than the 1981 year which had so few losses."

Last year three wide-bodied airliners were destroyed, accounting for about half the cost of all the losses, at \$118m. But of the overall total of 28 airliners destroyed, six were "war losses," two Boeing 707s and four Boeing 720s, destroyed or damaged beyond repair during the fighting in Beirut.

## HUMPHREYS AND GLASGOW IN £10M TAKEOVER

### Enserch buys engineering group

By David Dodwell

ENSERCH CORPORATION, the U.S. oil and engineering group, yesterday confirmed its agreed takeover of Humphreys and Glasgow, a privately-owned British process engineering group. The sum to be paid was not disclosed, but is understood to be about £10m.

The purchase comes just three weeks after announcement that Enserch has bought a 50 per cent stake in Losinger, Switzerland's largest construction company. It forms part of the groups expansion plans in Europe, and particularly in

the areas of engineering and construction.

Enserch mounted a £143m bid for Davy Corporation two years ago which collapsed after the Monopolies and Mergers Commission vetoed the deal.

The Humphreys and Glasgow acquisition, which will also have to be approved by the Monopolies and Mergers Commission, marks a watershed for the 92-year-old British company, which has been run since 1939 by Mr Ambrose Congreve.

It will exchange the anonymity of a private company for that of a small and consolidated unit in a giant that had 1982 revenues of \$3.8bn.

After a decade of unremitting difficulties - Humphreys and Glasgow have reported losses in six of the 10 years to March 1981 - managing director Mr Frank Edwards talked of the takeover as offering "a rich future."

In the 1980s, Humphreys and Glasgow counted itself among the

world's largest process plant contractors, not far behind names like Davy and Snam-Progetti.

But with increasing competition for a dwindling number of orders worldwide, the private company was facing increasing difficulties in competing for multi-million dollar orders.

In recent months, Mr Congreve has approached several possible buyers - including Costain, Mowlem and Simchem, a subsidiary of Simon Engineering.

## Director appears on fraud charges

By Mary Ann Sleghart

MR ROBERT KNIGHT, chairman of Sturla Holdings, appeared in the Guildhall magistrates' court yesterday facing charges of conspiracy to defraud the company.

Mr Knight and his personal assistant Mrs Rhonda Sue Davis, have been charged with "conspiring with others between January 1, 1981, and March 19, 1983 to defraud Sturla Holdings by dishonestly causing funds belonging to the company to be paid for their own or another's use, and the dishonest appropriation of the assets of Sturla, with the intention of deceiving the company and its shareholders."

Mr Knight, 47, was charged on March 4 with conspiring to defraud financial institutions by dealing in fraudulent Eurobonds.

At that time, he was remanded on conditional bail worth £40,000 until May 10. Yesterday, another £30,000 bail was imposed on condition that he does not contact witnesses, does not enter Sturla's premises in South Audley Street in London, surrenders his passport, reports daily to Marylebone police station, and continues to live in his flat in Weymouth Street, in London.

## Vauxhall in final bid to lift import bar

By David Goodhart

FURTHER assurances on job security will be put to a meeting of the 6,000 workers at Vauxhall's Luton plant tomorrow morning in a final attempt by the company to persuade the workers to lift the proposed import ban on the "S" car.

National and local union officials are recommending acceptance of the latest package which clarifies a number of points relating to redeployment of staff from commercial vehicle to car production.

But it is not certain that the Luton workers will accept the amended package, having thrown out similar proposals earlier this month. The proposals were, however, accepted by the Ellesmere Port plant which will not be voting again.

The company has previously said it would not import the "S" car until agreement had been reached with the unions, but if Luton rejects the latest assurance it may not hold.

At a meeting in London yesterday between union officials and senior management, the company reiterated its commitment to raise output in the UK with a second shift at Luton and Ellesmere Port.

The company also gave specific assurances to Luton workers about maintaining pay rates and redeploying staff. It also repeated the general assurance that if sales drop imports will be cut back before UK-produced vehicles.

More than 100 security and fire guards joined the two week-old strike at Ford's Halewood plant yesterday despite an overwhelming vote on Monday to work normally.

They walked out after it was made clear that the dispute had received official backing from the Transport and General Workers' Union.

There are now growing fears that the strike, which centres on the dismissal of a worker for alleged vandalism, could force lay-offs at other plants.

## Ford's chiefs will think hard before letting Halewood go

By Brian Groom, Labour Staff

SPECULATION that Ford may close its strike-dogged Halewood body and assembly plant on Merseyside seems set to reach new heights. Much of it, however, ignores the immense obstacles to such a course of action.

Ford carefully points out that Halewood's future will not be decided by a single strike.

Closure appears not to be under immediate consideration, and a decision to shut the plant is believed to be unlikely before the Escort, currently produced at Halewood and Saarlouis, West Germany, is replaced in four or five years' time.

Ford is not actually promising to keep Halewood open. Mr Bill Hayden, Ford of Europe's vice-president of manufacturing, recently made clear that its future depended on the workforce's ability to deliver higher productivity.

He said: "If we meet our objectives there is no reason the plant should not be in business for the Escort's successor and for its replacement, but that is a big 'if'."

Speculation, nevertheless, will continue - some of it by highly respected figures.

Professor Krish Bhaskar, of East Anglia University, a leading expert on the motor industry, has said that as the strike continues the possible closure is coming closer to being a question of "when" rather than "if."

He said: "Ford has surplus Escort capacity at the moment and they may not wait for the investment decision on the Escort replacement."

Ford, however, denies it has surplus capacity, and so an early decision to close seems unlikely.

The Escort replacement is the critical point. Professor Bhaskar said: "At that point they may well decide to either close Halewood and live with the consequences of smaller capacity in Europe, or switch from Halewood to Portugal."

Professor Bhaskar's recent report on the industry predicted that, by the mid-1980s Ford was likely to be short of capacity to meet its target of producing 13 per cent of European car sales.

If sales did not reach these expectations, however, the logical action would be to close a higher-cost plant, probably Halewood. Ford's share of the European car market last year was provisionally 12.4 per cent.

Ford's recently-proposed \$1bn investment in a Portuguese assembly plant is now in doubt, and in any case would have been a specialty car mainly for the U.S. market.

The problem with transferring abroad is that Ford would not only be writing off massive fixed investment at Halewood - because the plant would be virtually impossible to sell - but it also would encounter all the problems of reducing its presence as a producer in the European country in which it sells the most vehicles.

Ford last year imported 48.5 per cent of the cars it sold in the UK, and a closure which increased that figure would lead to a political row.

This might not affect Ford's decision, but the company would be worried about the effect on its sales of consumer loyalty to home-built vehicles.

Consequently, it is possible that Ford could decide to close Halewood and make the Escort replacement in a part of Britain with a better strike record. Yet it would still have to contend with the UK's generally low productivity, and would forgo the advantages which a lower-wage country such as Portugal would provide.

Ford is currently trying to avert such a decision by improving productivity at Halewood.

It is, therefore, bitterly disappointed by the prospect that, once the current assembly workers' strike ends, body plant workers are threatening to strike if the company imposes improved working practices associated with 1,300 voluntary redundancies.

Shop stewards claim that 20 per cent of the changes come under the national After Japan package on which agreement was not reached last year, and involve a breakdown of demarcations between craft and non-craft workers such as exists on the continent and Japan.

Ford vigorously denies this. It says it merely wants more flexibility between, for instance, semi-skilled workers, already provided for in national enabling agreements.

Halewood's productivity and strike record is awful. It takes about six Ford workers at Halewood to produce one car in the time taken by three at Saarlouis and one at Toyota's Tsutsumi plant in Japan.

## Racal-Milgo appeal

By Guy de Jonquieres

RACAL-MILGO, the UK data communications subsidiary of Racal Electronics, plans to try to take to the House of Lords a legal dispute arising from patent infringement allegations brought by Codex, part of the US Motorola group.

The Appeal Court refused Racal-Milgo leave to appeal to the House of Lords on Monday after upholding a decision made in July 1981 by the High Court in favour of Codex.

Racal-Milgo has two weeks from last Monday to petition the House of Lords for leave to appeal against the Appeal Court's ruling.

The case concerns devices called

modems, which are widely used to connect computer equipment to telecommunications networks. Codex contends that high-speed modems sold in the UK by Racal-Milgo infringe Codex patents.

The courts have ordered Racal-Milgo to pay Codex the net profits from sales of the modems since they were first sold in Britain in the mid-1970s.

Racal-Milgo has also been ordered to hand over to Codex all modems in its possession, which infringe the patents, to commit no further patent infringements, and to pay all Codex's legal costs.

## Sturla three stand down

By David Dodwell

THREE DIRECTORS appointed two weeks ago to the board of Sturla Holdings, the beleaguered finance group, resigned yesterday "in view of the background of the company's affairs that have recently come to light."

Share dealings in Sturla Holdings were suspended last Friday, with the company predicting announcements on board changes, publication of long overdue profit and loss figures and details of a loan to a UK company.

The decision of the three directors, who accepted nomination in unusual circumstances at a swiftly

convened board meeting two weeks ago, was made on Tuesday after a boardroom upheaval became public.

On Monday, injunctions were being sought against Mr David Britton, the company's managing director, by chairman Mr Robert Knight, aimed at preventing him from calling an extraordinary general meeting.

Mr Britton had sought a shareholder's meeting because he was concerned at the sudden way the new board members were appointed, and wanted shareholders and creditors to be aware of the change and approve it.

# TIME IS MONEY. KNOWLEDGE IS POWER.



## NatWest is first to give UK corporate cash managers an AM Position on which to base decisions

Think how much more efficiently - and profitably - you could deploy your corporate cash resources if you had a comprehensive, up-to-date readout of your position at the beginning of the working day. That's just what NatWest can give UK corporate treasurers through the 'Current AM Available' report. It updates your previous closing balance with the current day's automated credits and debits, and unbalanced balances - so you know exactly where you stand.

The 'Current AM Available' report is part of NETWORK, NatWest's custom-designed electronic cash management service. NETWORK includes Cashbeam, the tried and tested system developed by National Bank of North America, NatWest's US subsidiary.

NETWORK enables corporate customers in the UK and abroad to obtain an instant readout on day-to-day balances with NatWest and other banks. It's done simply, quickly and cost-effectively through a desk-top terminal

in your own office connected to an ordinary telephone handset - or direct into your own computer system.

Simply touching a few buttons can show your cash position right round the world. You can have as much detail - or as little - as you choose, on transfers, credits, debits, deposits and overdrafts. And later this year we will add an automated money transfer facility in a range of currencies.

If you deal in millions, NatWest NETWORK could soon be saving you thousands.

To find out more, contact: Derek French, Group Manager, Corporate Cash Management Services, National Westminster Bank PLC, 41 Threadneedle Street, London EC2R 8AP (telephone: 01-726 1899), or your NatWest Manager or Account Executive.

# NatWest NETWORK

## Corporate Cash Management Services



## UK NEWS

## Concern over plan for steel link with U.S.

BY MARK MEREDITH IN EDINBURGH

THE PROPOSALS of the British Steel Corporation (BSC) to link the Ravenscraig works in Scotland with a U.S. steel producer were discussed yesterday between Mr Ian McGregor, the BSC chairman and Mr George Younger, the Scottish Secretary.

Mr Younger's comments in a radio interview after the talks, indicated considerable apprehension about the implications of the BSC proposal which would have the Ravenscraig workforce of 4,300.

He said: "We're not going to buy just any deal. We want to find something that's got some security in it and generally is worth having."

Mr MacGregor's proposals are understood to involve a consortium with British Steel, the U.S. Steel Corporation, and Hamersley Ore of Australia. Under the proposals semi-finished steel slabs from Ravenscraig would be sent to U.S. Steel for finishing.

Mr Younger, however, is known to feel that shutting down finished steel production at Ravenscraig is against the spirit of last December's Cabinet decision not to close the

Scottish plant and keep Britain's five steel mills going.

Questioned about the U.S. link, Mr Younger said: "The trouble is he hasn't got any proposals yet. And, as I say, he hasn't even got anything like a deal. It is very doubtful whether he will get one or not and when he does he will then have to come to me and (Industry Secretary) Patrick Jenkin and other Ministers."

Mr MacGregor was right to look for new markets, Mr Younger insisted, but the Government would have to look at the volume pricing and duration of any proposal for Ravenscraig, as well as its implications for other plants.

Meanwhile, the Ravenscraig works announced record productivity. The March Scottish edition of Steel News said man hours per tonne reached 4.585 in February.

Key elements in the trade union case for retaining the plant are its up-to-date facilities, improved productivity, and documentation of customer approval for its finished products.

## European sales hope for television system

BY RAYMOND SNOODY

OPINION seems to be hardening in the European Broadcasting Union (EBU) in favour of adopting the British C-MAC television system as a European standard for direct broadcast satellites (DBS).

One committee of the EBU has recommended the British type of system for picture transmission and the Independent Broadcasting Authority (IBA), which developed C-MAC, hopes that the annual meeting of the EBU in Copenhagen in April will also decide in favour of the British system.

Although the EBU has no regulatory authority such a decision would have considerable persuasive force.

A top-level British delegation led by Sir Anthony Part, who produced an advisory report on technical transmission standards for DBS last year, is visiting all the main European television nations to lobby on behalf of C-MAC.

The two other members of the delegation are Mr Tom Robson, director of engineering at the IBA and Mr Bryce McCrirkick, director of engineering at the BBC. The team has visited Luxembourg and plans to visit France and Germany.

In his report to the Government, Sir Anthony decided that the IBA's C-MAC system was technically su-

perior because its brightness and colour signals did not overlap, as they do in the PAL system which was advocated by the BBC.

Manufacturers in their evidence preferred the MAC system not only because of its advanced technology and far greater development potential, but also "for its profitable implications in Europe and further afield."

The Part committee concluded that the technical superiority of the MAC system was incontrovertible.

"The very fact that European broadcasters have not yet agreed on a common vision standard means that they are still open to conviction about alternatives," the committee said.

Sir Anthony is engaged in doing that convincing. One problem facing the general adoption of the British system is the fact that both Britain and France are offering alternative digital sound systems.

But the IBA believe the two might not be incompatible and that there may be room for compromise. The BBC is due to begin direct satellite broadcasts in the autumn of 1985 up to a year after the French and Germans.

The IBA is still in negotiations with the Home Office on permission for commercial satellite transmission.

Ray Maughan looks at the official report on the downfall of a secondary bank

## Bryanston's boom and bust

DEPARTMENT of Trade inspectors appointed to investigate the affairs of Bryanston Finance, a classic exponent of the 1972-74 property and secondary banking boom and bust, say Bryanston was the story of abuse of position by two men.

Bryanston was the umbrella organisation for National Union Bank, a secondary bank based in the Bahamas acting as a substantial lender to the property market, and Amalgamated Industrials, a holding company with several industrial subsidiaries.

Bryanston was effectively run by Mr Teddy Smith, formerly a hat-maker of Polish descent who, the inspectors concluded, "was an old-fashioned money-lender and secondary banking became the natural outlet for his energies."

His opposite number, not least in temperament, was Mr Per Hegard, a Norwegian who "appeared always to have been used to money."

Mr Hegard now aged 50 and living in Norway - ran the industrial side, while National Union Bank was Mr Smith's domain.

Their "abuse of position" is widely argued, not just by the two inspectors, but by the directors themselves and other parties.

The trial judge, who heard the case brought by the agent for Mr Hegard in respect of expenses paid to Mr Hegard and his wife by the company was even more critical.

Referring to their two homes, a fully-manned yacht, two jet aircraft, four Rolls-Royces, other cars, jewellery and many servants, Mr Justice Cornyn said in 1981: "We now know that much of it was financed by Mr Hegard's skillful and often illegal manipulating of his companies and trusts."

That action was brought in a case in that year in which Seton Trust attempted to recover jewellery, Faberge objects d'arts and other valuables from Mrs Elizabeth Hegard, Mr Hegard's third wife.

The investigation of the Bryanston group of companies, however, preceded that case by seven years. In 1974, an application by 265 shareholders in Bryanston was made to the Department of Trade for the appointment of inspectors under section 164 of the 1948 Companies Act.

Next year two inspectors were appointed.

There were several reasons for delay in producing the 396 page report. The DoT decided to broaden its inquiry to Bryanston's electronics subsidiary, Derritron. Also, all the books and papers of the various companies "were voluminous and also extremely disorderly."

The inspectors' report comments on the years 1968-71 when "bad habits" developed and remained unchecked and the boom years, 1971-73 in which Mr Smith was "unable to resist the temptation to indulge in property speculation and which culminated in Bryanston being over-extended."

At almost every stage, the inspectors are sharply critical. Bryanston was at best a marginal case for a public listing but, sponsored by brokers Rowe Rudd, a listing was duly accomplished.

The inspectors say: "It is an unhappy fact that almost every criticism made by Price Waterhouse, the group's auditors, prior to flotation remained well founded until Bryanston's collapse. Inadequacies of banking control, management and premises were all noted."

Price Waterhouse finally agreed to support the listing sponsored by Rowe Rudd because the accountancy firm felt that the appointment of two new non-executives would be sufficient evidence "to act as a check on Mr Smith."

The non-executives were appointed very late before the flotation and never properly informed of the group's true position by Mr Smith or Mr Hegard. They therefore failed to do the job which the audi-

tors had tacitly assigned to them, and their successors were similarly incompetent.

Price Waterhouse, like the rest of the board, were similarly unable to control Mr Smith. The firm resigned in 1974 and the inspectors also criticised the manner of its going.

The departure was set out publicly as by mutual agreement, but that was far from the case. Price Waterhouse was leaving but, rather than inform the incoming auditors of their disquiet, the firm said nothing.

"Had Norton Keen (the new accountants) been told the full story we think they would have refused the appointment," the inspectors say.

The list of points Price Waterhouse had prepared for Mr Smith at what was to prove their final meeting "reads like an indictment," the inspectors add.

That was hardly surprising. Bryanston had made the fundamental mistake of borrowing short and lending long and was in dire straits. Mr Smith, the DoT examiners stress, was quite unable to differentiate between his private and publicly-quoted interests while Mr Hegard the inspectors had concluded early on, was a "dissident and unscrupulous man."

## Proposals to clamp down on tax evasion

BY ROBIN PAULEY

WIDE-RANGING proposals to ensure that more individuals and companies pay their proper contributions in taxes, with particular emphasis on the black economy and moonlighting (second jobs), were published by the Government yesterday.

The plans are contained in the first two volumes of the report by the Committee on Enforcement Powers of the Revenue Department. The volumes deal with income tax, corporation tax, capital gains tax and VAT. Other taxes and duties being examined by the committee will be the subject of a third volume later this year.

The committee says the need for reform is underlined by the "extraordinary" fact that every year some 1.8m estimated assessments on trading profits are needed in the absence of timely returns, and that in 1.7m cases the associated appeal machinery is needed to force the production of tax returns and accounts.

The report recommends that every taxpayer should file a tax return at least once every three years and ideally every year, although the present 30 days allowed for returning the completed form would be extended to three months.

The report supports all the existing powers, however, and says they are used properly by the taxman, although more effort should be put into explaining to the taxpayers what was being investigated and why.

Enhanced safeguards for the public are recommended, many of which would turn departmental discretions into statutory rights for the citizen - getting photocopies of removed documents for example.

Among the recommendations are that trading taxpayers should be obliged to submit accounts in support of their declarations of taxable profit, and that every business be required to keep books to enable accurate returns of income and profit and should keep those books for at least six years.

## Unions in pact with Labour

By John Lloyd, Labour Editor

THE Labour Party and the Trades Union Congress yesterday launched a pact laying the foundation for their claim to be "partners in rebuilding Britain." It is a partnership which both see as essential to victory at the next general election.

The pact would bring the unions into the centre of decision-making right across the economy through the medium of a national economic assessment; set up a new Department of Economic and Industrial Planning; and create new rights for workers to receive information, be consulted and take up to 50 per cent of the seats on company boards if they wish.

It envisages giving unions even more power than the arrangements which existed in the 1974-79 Labour Governments, and demands a corresponding measure of new responsibilities.

Mr Len Murray, TUC general secretary said it was "not a soft option for trade unions."

He admitted that all unions were not yet ready for the tasks envisaged, and said: "The reality is we have a job to do to explain to union members the serious responsibilities they will take on."

**AN IMMEDIATE \$65,000 SPONSORSHIP!**  
A change in company policy has resulted in a unique sponsorship opportunity becoming available with major national and regional television coverage together with other extensive media visibility. For further information concerning this important international sporting event involving world-famous competitors please call:  
Harris - 01-267 5855

Trust us to find your Telex and Telephone staff.  
THE THREE TELEGRAPH AGENCY  
01-353 361  
A Telex & Phone



Quality of service is due those who have achieved quality of life.

**The Pierre**  
NEW YORK  
A Four Seasons Hotel

The Pierre  
Fifth Avenue at 61st Street  
New York, N.Y. 10022  
(212) 614-0000  
Cable: PIERRE TEL  
Telex: 177426

Member of  
The Leading Hotels  
of the World

# Every week.

LONDON

Nigeria Airways have introduced Boeing 747's on their Heathrow to Lagos route alongside their current DC10 service. In fact we will be the only airline to fly 747's to Nigeria from London Heathrow.

Which will make life a lot easier for you.

For a start, because of the extra capacity you won't have a problem when it comes to booking.

Plus Nigeria Airways also makes their journey much simpler.

We have 15 destinations throughout Nigeria, far more than any other airline. What's more, transit passengers automatically get a confirmed seat when they fly internally.

So next time you're flying to Nigeria, fly the flag carrier.

**NIGERIA AIRWAYS**  
The best connections in West Africa.

CALL YOUR TRAVEL AGENT OR NIGERIA AIRWAYS, 12 CONDUIT STREET, LONDON W1. TEL: 01-629 3717.

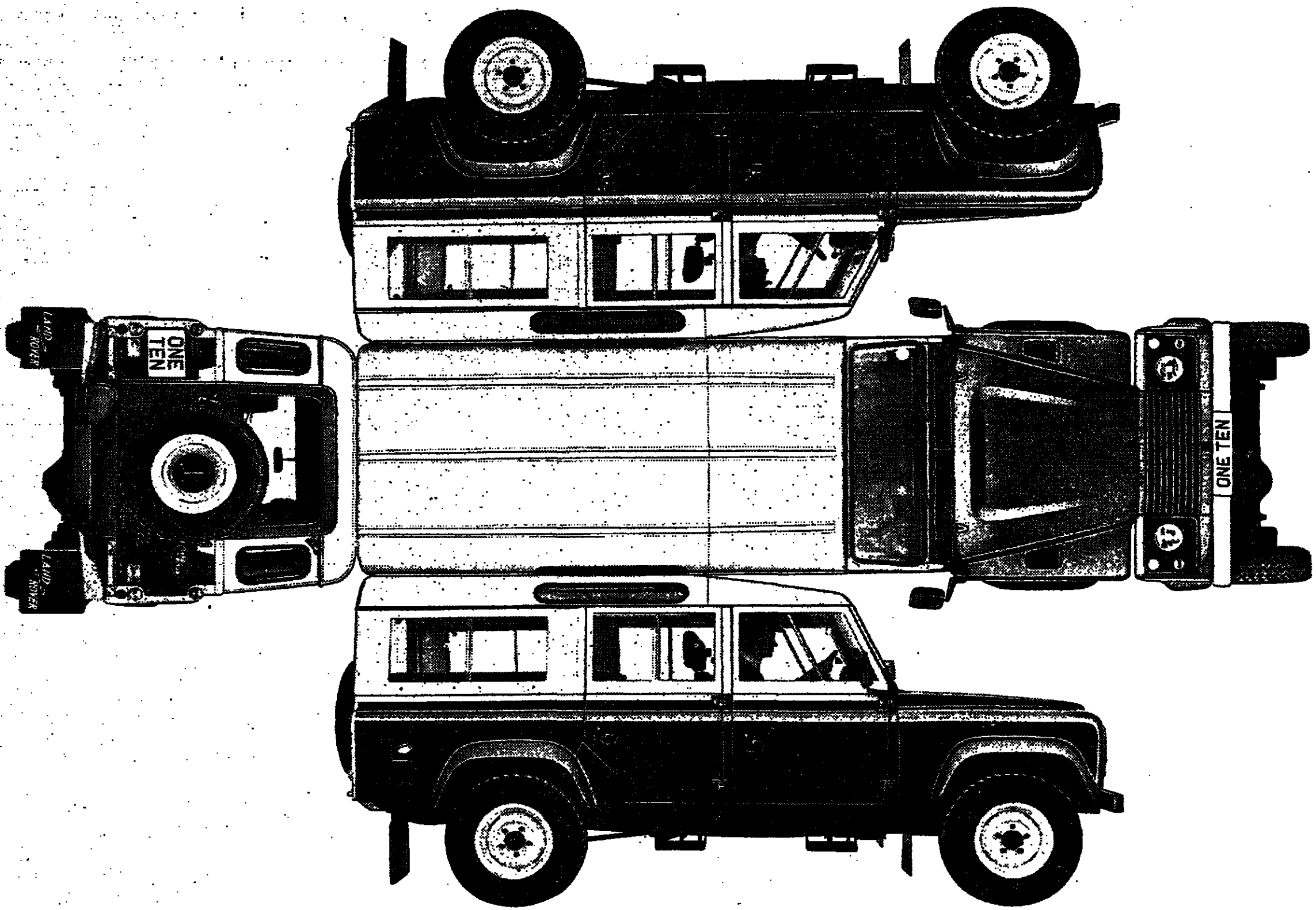
LAGOS

01-629 3717

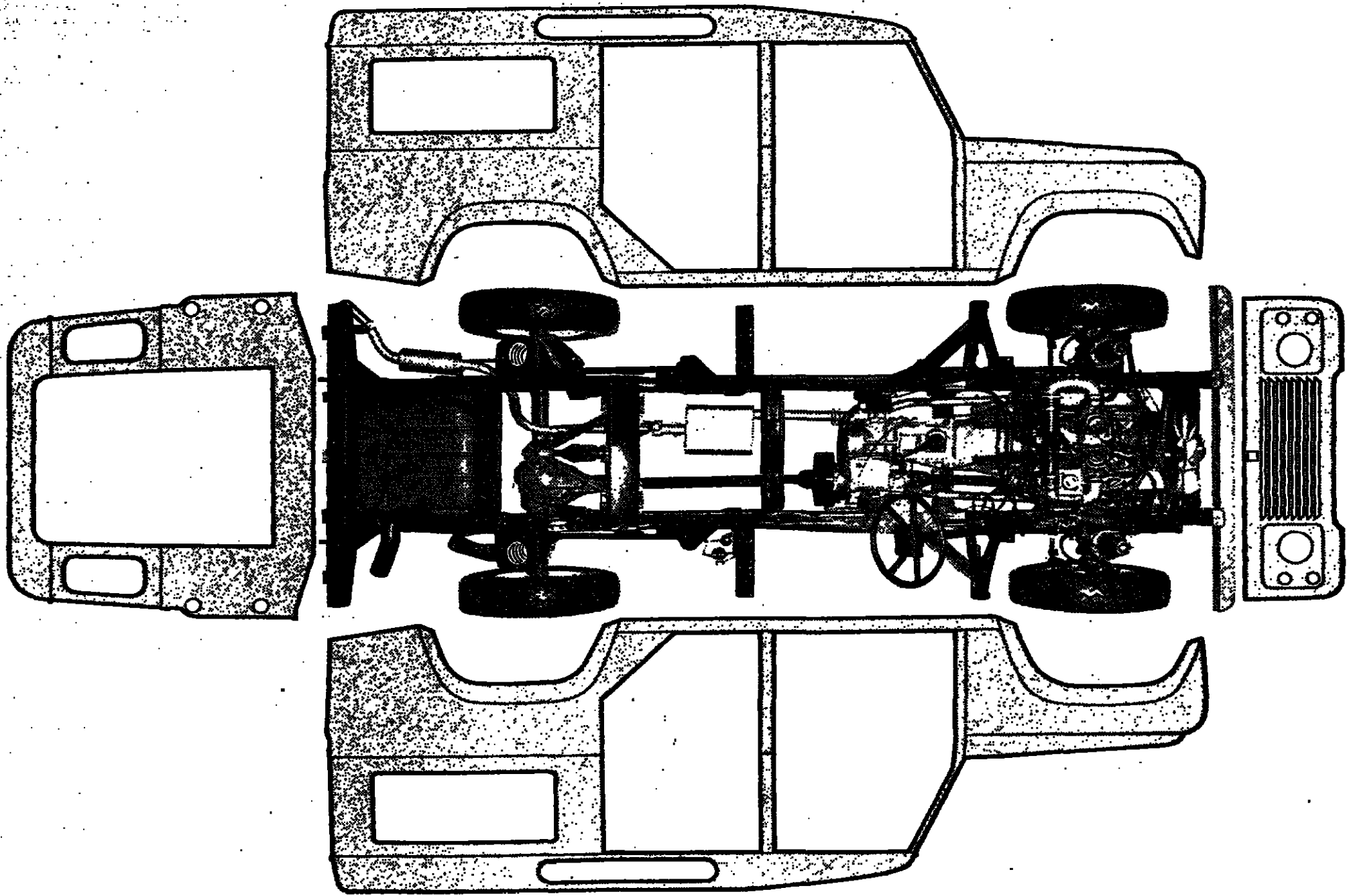


هكزادامه الأول

BUILT LIKE A LAND ROVER OUTSIDE.



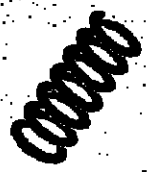
HANDLES LIKE A RANGE ROVER INSIDE.



THE NEW LAND ROVER ONE TEN.



ALUMINIUM BODY



COIL SPRINGS



RESTYLED INTERIOR



IMPROVED STEERING



FIFTH GEAR



FRONT DISCS



REDUCED TURNING CIRCLE



IMPROVED ENGINES



NO.1 4x4

Land Rover's new Land Rover teams up with the existing Series III long and short wheel base models. From £6,948 excluding V.A.T., Delivery and Number Plates, but including Seat Belts. Land Rover Limited, UK Sales, Lode Lane, Solihull, West Midlands B92 8NW.

## European ads potential 'vast'



## Antony Thornicroft on the Market Research Society's annual Conference

**David Churchill on the Office of Fair Trading's  
proposed guidelines for telephone selling**

The "good behaviour" guidelines Sir Gordon wishes to see adopted would require telephone selling companies to respect the consumer's privacy, to be honest and courteous when making the call, and to give the consumer

The OFT is also planning to hold talks with the companies operating the recently-launched Mailing Preference Scheme to extend the central register of

**Selling by telephone, available free from the OFT, Room 109, Field House, Breams Buildings, London EC4.**

\_\_\_\_\_

[illegible]

**Do you deal in a world where time zones are irrelevant?**

The Executrade link gives you access to our multi-office centre containing the latest technology and staff with highly trained personnel, which from July will be manned 24 hours a day.

Install a link in your premises and have access to all our services from sophisticated message handling to computerised telex, fax, WP, telephone communication and flexible office accommodation. View now these and many other facilities.

Contact: Nigel Dibbins between 9 and 6 o'clock at Executrade Centre, Asphalte House, Palace Street, London SW1. Telephone 01-828 4377. Telex 913031.

*(continued)*

...and the *Journal of the American Medical Association* (JAMA) has been the most influential journal in the field of medicine for over a century.



## TV-am

Good Morning,

### THE FUTURE OF TV-AM

Since taking over as Chief Executive of TV-am, I have become more confident than ever that with the changes we are planning, the station will soon be established as a successful new medium, attractive to the consumer and therefore to you the advertiser.

Here are my reasons for confidence:-

1. The total breakfast viewing figures (BBC and TV-am) are 3.3 million per weekday and 8.2 million per week. TV-am is now getting 1.0 million per weekday and 4.6 million per week (figures much more revealing than the misused 1/4 hour average). Weekend viewing figures remain encouragingly high. What is more, we believe that our forthcoming programme changes will swiftly increase our share of the growing total viewing figure.
2. A number of advertisers who have maintained a presence on TV-am have had very satisfactory sales results - and these are the figures that really count.
3. Although we are disappointed with our share of the viewing audience so far, we have learned from the mistakes made in what are, after all, still early days. We are strengthening our management and changing the direction of our programming and presentation to a more popular approach.
4. When we are ready to announce our changes, we will capitalise on public interest in TV-am by launching a major promotional campaign to build our audience.

Finally, I would like on behalf of all the shareholders to confirm our financial commitment to and support of TV-am. We are all very confident that with the changes being made and the increased audience and advertising revenue this will attract, TV-am will soon emerge not only as an attractive advertising medium but a very healthy commercial concern.

We are here to stay and we look forward to your support in ensuring the success of this exciting new media opportunity.

*Jonathan Aitken*

Jonathan Aitken  
CHIEF EXECUTIVE

BREAKFAST TELEVISION CENTRE  
HAWLEY CRESCENT, LONDON NW1 8EF  
TELEPHONE: 01-267 4300

Registered Office TV-AM Limited, Breakfast Television Centre, Hawley Crescent, London NW1 8EF Registered in England No. 1533947

## JOBS COLUMN

## Myth into reality · 'Human resources' etc.

BY MICHAEL DIXON

FOR OVER four years I have been wanting to find out who is the Government Minister who figures in the best 'new job' story I have ever heard.

Appointed to his first ministerial post during the Heath Government a decade ago he was itching to show what new blood could do. He arrived by taxi on the first morning to be met by the chief official of the Whitehall Department he was joining. The permanent secretary conducted him ceremoniously to his office on the building's principal floor. The room was spacious, but somewhat gloomy and sparsely furnished except for an expansive and decisive-looking desk and swivel chair. Apart from a reading lamp and an immaculate blotter, the desk top was empty.

The permanent secretary quietly closed the heavy door behind them, and said: "Now, Minister, perhaps you would allow me to give you a brief outline of the department's position?"

The politician had of course heard the various parliamentary legends about the way top civil servants manipulate their temporary political masters. But as he listened to the chief official he felt that those legends must be exaggerated. Every word the departmental mandarin spoke testified to a spirit of co-operation, common sense, and acceptance of the new Minister,

as an equally intelligent human being.

After giving the briefing and answering a couple of questions, the permanent secretary asked leave to return to his own office, adding as he left: "I'll arrange for your current files to be brought in so you can inspect them. I'm confident that you will find that the affairs of the department are in satisfactory order."

The Minister sat down and looked through the files. It did not take him long. For they showed the department's affairs to be in such good order that there did not seem to be anything useful for the new broom to do.

He went through the files again, punctiliously. But the second reading only confirmed that all matters of any importance were proceeding with absolute efficiency. He began to feel the frustration natural to any decision-maker who discovers that everything has already been decided. Surely there must be one thing needing his attention? Then he had an idea.

Picking up a telephone he asked to be put through to the Minister—a friend of his—who until he had been promoted just previously had held the same post in the same department. The call soon came through, and the new Minister sat back and said:

"Sorry to trouble you, but I

need some advice. I've had a briefing from the permanent secretary here and gone carefully through the files, and as a result I'm now sitting with my feet on my desk looking out at The Mall with an awful feeling that there's nothing important for me to do. Surely there's something you left outstanding? Can you give me any pointers?"

There was a second's silence before the voice at the other end of the line asked: "What was that you said?"

"I said that I thought when you left here there must have been things that you hadn't managed to finish. So I was hoping you might give me some pointers as to what I should be doing."

"No," replied the friend. "I heard that the first time. What did you say before that bit?"

"Ah," the new Minister answered. "I said that because there's apparently nothing important to do, I'm sitting here with my feet up just gazing out on The Mall."

There was another pause, then the predecessor said: "Yet, there is something you need to do, and it's so important that you must go and do it right now. Go and tell the permanent secretary to put things back as they were. You shouldn't be looking at The Mall. You should be looking at Horse Guards Parade. Some time between when I left

that department and you arrived there, the permanent secretary has pinched your office."

Since being told that tale and assured it was true by a usually reliable source in 1978, I've tried whenever there has been a chance to identify the characters. But I was disappointed until at this week's celebration of the silver jubilee of the London Planetarium, I found myself talking to a member of the Government of about the right vintage. So I outlined the story and asked: was it you?

"Yes," said Kenneth Baker, Minister for Information Technology. But he sadly went on to say that the tale considerably improves on the reality.

What actually happened was that he was given his first ministerial post as Parliamentary Secretary to the late lamented Civil Service Department a few weeks after David Howell, now Transport Secretary, had been promoted from the CSD to the Northern Ireland Office. In the meantime the permanent secretary of the Civil Service Department—Lord, but then Sir William, Armstrong—had apparently assumed that no new Parliamentary Secretary was to be appointed, and had had the Minister's superior furniture and fittings transferred to his own office.

"But it's certainly true that my first act as a Minister of the Crown," said Mr Baker, "was to go and ask my permanent secretary if I could have my furniture and pictures back."

So I apologise to any reader who remembers the original tale from its first appearance in the last Jobs Column before Christmas in 1978, for having passed on an exaggerated version of the facts. At least we've got them straight now, even though it has taken until the last Jobs Column before Easter in 1983.

either in the U.S. or Europe, will have an advantage.

Salary indicator about £23,000, plus bonus and car. Inquiries to Bryan Firth and Associates, 1 Garrick House, Carrington Street, London W1Y 7LP, tel 01-499 0321, telex 894112 Arint G.

## Software

A SALES manager designate is wanted by consultant Vivian Lawrence of Guy Redmayne and Partners to market the software and systems designed and provided by a London company, specialising in services to accountants.

Candidates need success in building new business as well as in selling software or hardware.

Salary plus results-related bonuses expected to be about £25,000. Car among perks. Inquiries to Mr Lawrence at 18 Grosvenor Street, London W1X 9FD. Tel.: 01-409 0358.

## Acquisitions

JOHN ANDERSON (Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ, Tel.: 021 632 5758) seeks a director for the investment division much concerned with acquisitions of a leading stockbroker outside London. Candidates should have corporate finance experience in banking or investment trusts. Salary not less than £25,000. Rest negotiable.

## People dynamo

RECRUITER Bryan Firth is looking for someone with success in managing as full a range of personnel work as possible across several countries, to be human resources director for a London-based multi-national business in fast moving consumer goods.

Since he may not name the company he—like all headhunters mentioned in this column who keep the client's identity under wraps—promises to abide by any applicant's requests not to be named to the employer without specific permission.

The job will lay strong emphasis on the management of change, Mr Firth says. And he adds that candidates should be personnel experts of the "dynamic" as distinct from the bureaucratic type which seems to be increasingly in the ascendant in this country. People who are used to working with a big American company,

## Financial director

North West, c£20,000+car



For a diversified sub group of a quoted British company. The sub group comprises largely well managed autonomous manufacturing companies with total turnover running at around £30m. Working closely with the Group Chief Executive and the Managing Directors of the subsidiaries your role will be far reaching with the emphasis on business/profit/strategic planning, financial appraisal, performance monitoring and the maintenance of sound financial controls.

A qualified accountant in your 30s with a strong commercial orientation, you should combine a high energy level and initiative with a record of achievement in the manufacturing sector. At some stage you will have been a financial controller and you must have had grass roots experience of management accounting. Experience of acquisitions, divestment and funding in a corporate position would be a decided advantage.

Resumes, including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B104.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited  
management consultants  
St James's House, Charlotte Street  
Manchester M1 4DZ

Foreign Exchange/  
Treasury Manager — City

FennoScandia Ltd. is a newly established joint venture banking operation, owned equally by SvedBank, Sweden and Skopbank, Finland.

FennoScandia Ltd. now wishes to recruit a Foreign Exchange/Treasury Manager who, reporting directly to the Managing Director, will be responsible for the initial development and subsequent running of all Foreign Exchange and Money Market functions. Dealing activities will include an active involvement in the spot and forward foreign exchange markets with emphasis on the Nordic currencies as well as Eurocurrency deposit trading and funding of the commercial loan book. Trading in domestic and international money market instruments will be developed over time.

This is a key appointment which requires experience and qualifications at senior level in addition to personal qualities of maturity, leadership and sound judgement. An attractive salary and benefits package will be offered.

Full career and personal details should accompany an application and be addressed in confidence to The Managing Director, FennoScandia Ltd., c/o SvedBank, 7 Birch Lane, London EC3V 9BY.

FennoScandia

EUROBONDS

based London salary negotiable

During the past year LBI has lead-managed 16 issues and has co-managed another 82 issues.

The continuing expansion of our activities in this field has created the need for additional executives to join the International Securities Department of our Merchant Banking Division.

Executives will be involved in the management of Eurobond issues as well as maintaining relationships with existing clients and developing new business.

We are interested in meeting candidates who have 3-5 years of relevant experience. We are also interested in high calibre recently qualified Chartered Accountants or Lawyers who wish to embark on a career in merchant banking.

Generous fringe benefits include attractive mortgage and other loan facilities, and a non-contributory pension scheme.

Please telephone Richard Dowling on 01-248 9822 ext. 3779 during office hours, or Tunbridge Wells (0892) 20638 in the evenings, for further details. All responses will be treated in complete confidence.



Lloyds Bank International

Lloyds Bank International Limited,  
40-66 Queen Victoria Street, London EC4P 4EL

HSI  
GROUP MANAGEMENT  
ACCOUNTANT

## CITY

c£18,000+Benefits

The provision of quality management information is a high priority for our client, a major American bank. They require a high-calibre Manager, conversant with sophisticated reporting techniques and experience of budgeting, forecasting, profit centre reporting and financial analysis preferably within a financial institution. This is seen as an outstanding opportunity to join a successful American bank in a key assignment.

The ideal candidate will be a numerate Graduate Accountant aged 26-32 who can demonstrate—

- ★ The ability to motivate staff and communicate at all levels.
- ★ Experience in the development and use of computerised management information systems.
- ★ The presence and potential to reach the highest level within the bank.

This senior appointment carries excellent potential for career development and benefits include a subsidised mortgage and a company car.

Please reply with brief career details or telephone D. E. SHRIBMAN.

Hudson Shribman International  
College Hill Chambers, 23 College Hill, EC4 01-248 7851

Northern Engineering Industries is one of the UK's leading electrical and mechanical engineering groups. NEI PROJECTS is the Group Engineering/Contracting organisation responsible for turnkey contracts and package subcontracts for power stations, substations and industrial installations.

## Commercial Lawyer

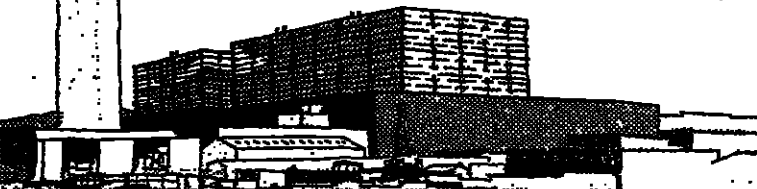
The Company is seeking a Commercial Lawyer to operate mainly in support of its expanding international business.

Applications are invited from experienced Solicitors or Barristers capable of handling, without supervision, a broad range of legal and commercial matters, including multi-million pound contracts in the UK and overseas.

The successful applicant will be based in Newcastle upon Tyne and will be expected to travel worldwide as circumstances dictate in order to take a direct part in contract negotiations. Candidates should have good post-qualification experience in industry or private practice, preferably associated with the engineering industry and be prepared to work under pressure.

Salary will be commensurate with the responsibilities undertaken and fringe benefits include a comprehensive relocation package where applicable.

Please apply with full details to:  
The Personnel and Training Officer,  
NEI Projects Ltd, Culbourn House, All Saints,  
Newcastle upon Tyne NE1 2DP

MARKETING ASSISTANT  
£10,000 +

The expanding activities of our marketing team create an exciting opportunity with excellent prospects for a 25/35 year old graduate with marketing knowledge and experience preferably in the financial field.

The activities are wide ranging and include product design, the preparation of marketing briefs and publicity material, training of sales staff and general P.R. and advertising support. It is, therefore, essential that applicants are excellent communicators and have the necessary drive, imagination and

flair to make a positive contribution to the development of our marketing and sales activities.

The commencing salary will be related to experience and there are attractive benefits including a non-contributory staff pension and life assurance scheme and a staff house purchase scheme.

Please send a comprehensive C.V. to

The Staff Manager,  
Scottish Provident Institution,  
6 St. Andrew Square,  
Edinburgh EH2 2YA



SCOTTISH PROVIDENT

Opportunities  
in Paris

Operational Review 160,000 FF

A high-technology US multi-national offers an ambitious newly-qualified ACA the opportunity to gain international experience. Duties are varied and include operational review and acquisition studies. 60% European travel is involved, consequently a good command of a second language—either French or German—is advantageous. Contact David Sattin, BA.

Financial Control 250,000 FF+

A major international bank urgently seeks a high-calibre accountant with previous exposure to U.S. companies and experience in French banking returns. This position offers excellent prospects to a candidate currently based in Paris, however for an individual possessing the right qualities relocation will be considered.

Contact Kevin Byrne, BA

Apply to 31 Southampton Row, London WC1B 5HY. Tel: 01-405 0442.



Michael Page International  
International Recruitment Consultants  
London New York  
Birmingham Manchester Glasgow

## COUNTY TREASURERS DEPARTMENT

## Trainee Investment Officer

Post T35c-AP2-S02

(£5352-£10,071)

Applications are invited for this post which forms part of an established in-house team managing the County Council's Superannuation Fund.

The value of the Fund is approximately £300 million with direct investments in gilts, other fixed interest securities, equities, foreign securities and property.

This is an opportunity to gain broad first hand experience in the management of a highly diversified pension fund and provides an excellent basis for further career advancement in this field.

The successful applicant will be involved in all aspects of fund management. This will include investment analysis, visits to companies, report writing, administration and monitoring of the portfolios for performance measurement.

Applicants will be graduates and/or professionally qualified in their early 20's. Academic or professional discipline is not restricted but evidence of numeracy plus an interest and awareness in economic and financial affairs is essential and will need to be demonstrated. The successful applicant will be expected, and given support, to complete the examinations of the Society of Investment Analysts and the Stock Exchange.

Following qualification promotion will be entirely dependent on merit. The salary will be a career grade £5352-£10,071, with the possibility of further advancement.

If you have a genuine desire to follow a career in investment management, are highly motivated, willing to take on early responsibility and prepared to work as part of a small professional team please write for an application form, to be returned not later than 15th April 1983 to The Chief Executive, (Personnel) South Yorkshire County Council, County Hall, Barnsley or Telephone Barnsley 86141 Ext. 266.

South Yorkshire County Council is an Equal Opportunities Employer.

South Yorkshire  
County Council  
SETTING THE PACE



The Institute of Chartered Accountants of Scotland

(Incorporated by Royal Charter in 1854)

SECRETARY OF THE  
INSTITUTE

The Institute seeks a successor to its present Secretary, Mr G. R. G. Stewart.

The Secretary is the chief officer and main adviser of the Institute and is responsible to the President and the Council for contributing to the development of policy, for the implementation of policy and for the management of the Institute's organisation which provides a variety of services for its members, including publishing and research, and which also undertakes the professional education of its students.

The duties of the Secretary include maintaining an effective relationship with members and students, with other professional institutions in the United Kingdom and abroad, with members of Parliament, with government departments and other public authorities, with non-governmental associations in industry and commerce, and with the media. The Secretary, who will be located in Edinburgh, travels a great deal and has frequent evening engagements.

The successful candidate will be a proven manager and an effective leader, operator and administrator with skill in dealing and as a communicator is likely to have a university degree and/or a professional qualification, to have had experience in other secretarial practice, public administration, banking, the administration of the law, education or company secretarial practice, and to be aged about 35.

The starting salary will be around £20,000.

Please write in confidence with career history, education qualifications, age, current salary and employment relevant experience to:  
The President (address only)  
The Institute of Chartered Accountants of Scotland  
27 Queen Street, Edinburgh EH2 1LA

Business Development  
Manager

An Arab Banking Group planning to open a branch shortly in the City of London requires an active bank executive with experience of the London and the Middle Eastern markets, fluent in English and Arabic to be responsible for development of retail commercial banking services in London and for relations with the Arab countries.

Please apply to:

Mrs. H. Risk,  
Bartlett House,  
9-Basinghall Street, London EC2,  
or telephone (01) 606 9021.



# Finance Professionals

Britoil is one of the most active and successful organisations in Britain's offshore energy industry, and we are currently investing around £400 million per annum. Our present interests extend to six producing oil fields, one producing gas field, three oil fields under development and an increasing worldwide involvement.

Following reorganisation we wish to strengthen our finance team, and four new appointments will be made to candidates who are experienced in at least one of the following areas:

- Financial Accounting
- Management Accounting
- Auditing
- Systems Development

Candidates must either be qualified accountants, with 2-5 years' post-qualifying

experience, or have an MBA qualification. They must also be able to demonstrate a high level of achievement, and, while oil industry experience is desired, it is not essential.

These interesting and challenging positions based in Glasgow all offer a very competitive salary and benefits package, which includes generous assistance with relocation arrangements, where appropriate, outstanding pension and life assurance provisions and BUPA facilities.

## Britoil

We are keen to have early discussions in both Glasgow and London. If you wish to find out more information, please telephone John Ross or Harry Brooks, or simply write or telephone requesting application form to: The Senior Personnel Officer, Britoil plc, 150 St. Vincent Street, Glasgow, G2 5LJ. Tel: 041-204 2525, quoting reference: FP/KWM/FT. All positions are open to men and women.

## COMPANY SECRETARY

Berkshire Headquarters From £25,000 + car

Our client is a large sub-group in the U.K. of a multi-million dollar United States group in the food industry with worldwide interests. A recent substantial acquisition in the U.K. has led to a restructuring of management and the consequent need to recruit a senior executive to act as group secretary and head of legal services.

The successful candidate will be responsible for the provision of all legal and corporate secretarial services to the U.K. companies in the group and for co-ordinating those activities with the Senior Vice President and General Counsel of the United States parent corporation.

Candidates, preferably aged 35 to 40, must have an excellent academic background in law, preferably with a degree and/or a company secretarial qualification, together with a wide practical experience in secretarial and legal practice and a well-developed business acumen. The rewards include a salary negotiable from £25,000 p.a., plus car, appropriate benefits and a profit-related incentive.

Applicants should write in confidence with details of previous experience and current salary, quoting reference DF 1881, to John Hills at:

Dearden Farrow A.I.M.,  
Management Consultants,  
40/43 Chancery Lane, London WC2A 1JF.

A.I.M.

## Export Finance Executives

We are a Public Corporation providing commercial, financial and professional services to public bodies overseas. Expansion of our activities has created the need for two executives to join our export finance team based in London, and we wish to appoint:

### Team Deputy Head

To £18,000

Major responsibilities will be the international marketing of our services and negotiation and implementation of contracts.

Candidates should be graduates aged 30-38 with proven negotiating experience in the export financial sector.

### Project Controller

To £15,000

The work will involve discussions with the ECGD and engineering, commercial and financial parties to establish requirements. Also responsibility for the monitoring of cash flow and the scheduling of projects using advanced techniques.

Candidates should be aged 28-35, professional engineers with project management and financial experience.

Both positions require an in-depth knowledge of ECGD procedures and candidates must be prepared to travel overseas.

Please write with full details of qualifications and experience to Allan Derwent George,

### Crown Agents

The Crown Agents for Overseas Governments & Administrations, Personnel Division,  
4 Millbank, London SW1P 3JD.

## Assistant Director Corporate Finance

Salary: Negotiable around £25,000

Our client, a Merchant Bank, has established an impressive reputation for its Corporate Advisory work. As a result of their continued expansion they wish to recruit an Assistant Director in this area.

Applicants, who are likely to be in their late 20s or early 30s, will be university graduates, probably with a legal or accountancy qualification, who currently hold a responsible position in the Corporate Finance field and must be able to demonstrate a successful record across the whole range of Corporate Advisory work.

The salary level is negotiable and will reflect the successful applicant's ability to make a substantial and immediate contribution to an extremely successful team.

Applications, which will be treated in strictest confidence, should be made in writing to:

D. W. Clark F.C.A.  
Quoting Ref: 0383

### Badenoch & Clark

16/18 New Bridge Street, London EC4  
Telephone: 01-353 7722/1867

## INTERNATIONAL BANKING

**CREDIT ANALYSIS/MARKETING** £10,000 - £15,000  
Progressive career opportunities occur with a number of active international banks for young bankers with a genuine sound credit background. Some cases call for marketing exposure/potential; others place a premium on linguistic skills (French, German).

**MANAGEMENT ACCOUNTING** to £12,500  
Developing City bank seeks a qualified (pref.) Accountant with sound knowledge of international bank accounting/control, either in banking or the profession.

**JUNIOR/TRAINEE F.X. DEALER** £8,000 - £12,000  
Two expanding European banks each seek a young person with basic F.X. dealing exposure and potential. One position demands fluent German; the other competent French.

**EUROBOND SETTLEMENTS** c. £9,500  
A challenging opportunity for a young banker with extensive practical experience to play a formative role in the development of the bank's Eurobond operation.

Please Tel: John Chiverton, Ann Costello or Trevor Williams.

JOHN  
CHIVERTON  
ASSOCIATES LTD.

5 CASTLE COURT  
LONDON EC3  
01-623 3861

## Company Secretary

London

c£20,000 + car etc

Our client, a successful and expanding public quoted group whose principal activities are property investment, development and trading, wish to appoint an enthusiastic company secretary with well developed skills for this key position.

The successful applicant, reporting to the Managing Director will be responsible for the administration of meetings, compliance with the Stock Exchange requirements, office administration, insurance, pensions and personnel functions for the group.

Candidates should be chartered secretaries, aged 35 to 48 with significant public quoted company experience, keen commercial interest and the desire to participate as part of a small, but highly professional management team in determining the group's continuing development and future.

In addition to salary, an annual bonus is payable plus other benefits which include a non-contributory pension arrangement, fully expensed car, 4 weeks holidays, BUPA and office car park space.

Candidates wishing to apply should send a comprehensive CV to Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY, quoting reference MCS/7103.

Price  
Waterhouse  
Associates

## Managing Director Engineering - East Midlands

The company, employing 500 people and with sales in excess of £10 million, manufactures precision engineered steel products on two sites for the oil, petrochemical and nuclear industries. Heavily export-orientated, it is part of a financially strong British engineering group prospering against the trend.

The appointment, resulting from promotion, carries accountability for the direction and development of an autonomous business.

There is an increasing accent on active marketing worldwide and on protecting and improving margins through increased manufacturing efficiencies.

Candidates, male or female,

around age 40, are likely to be graduate and/or professionally qualified engineers with a strong marketing background. They must be experienced general managers successfully running a sizeable self-contained unit manufacturing and selling engineered products.

Salary negotiable to interest those now earning up to £20,000; benefits include car and excellent relocation package. Career growth prospects are bright.

Please write - in confidence - with full career details to D.A. Ravenscroft, Bull, Holmes (Management) Limited, 20 Albert Square, Manchester M2 5PE.

Bull  
Holmes  
PERSONNEL ADVISERS

## IF YOU ARE A LICENSED DEALER IN SECURITIES

I WOULD LIKE TO SPEAK WITH YOU ABOUT A SPECIAL OPPORTUNITY

We are forming a new unit within a major licensed security dealership to retail select shares to select clients

EARNINGS THE FIRST YEAR SHOULD EXCEED £25,000

That will include liberal salary and expenses

You must have a Representative's Licence and a minimum of 6 months' experience

Please call for an immediate appointment 01-723 8864

## STOCKBROKERS

As part of further expansion efficient institutionally oriented firm seek individuals with established institutional/private clientele on commission sharing basis

Please reply Box A.8162 Financial Times  
10 Cannon St, London EC4P 4BY

## OFFICE MANAGER /CHIEF ACCOUNTANT

To c. £15,000 negotiable  
Rapidly expanding City firm of Licensed Dealers in Securities offers attractive prospect to person with thorough experience of Stockbroking procedures and Computerised Accounts.

Apply in confidence to: Mr G. Raitsey  
6 Ludgate Square, London, EC4

## SECRETARY GENERAL

Society of Company and Commercial Accountants

(founded 1923)



This professional body with offices in Birmingham and Bristol, and 13,000 members and students, requires a Chief Administrative Officer. Membership of the Society is by examination only.

This challenging opportunity calls for competence, confidence, objectivity, initiative, vision and flexibility in working with a non-executive governing body to develop and promote the Society. Commercial experience and knowledge of the accounting profession an advantage. Salary negotiable.

Full c.v. by 14th April to G. C. Smith, ACIS, FSCA, at 11 Portland Road, Edgbaston, Birmingham B16 9HW.

## PARTNERS ASSISTANT REQUIRED

in PRIVATE CLIENTS DEPARTMENT of VIVIAN GRAY & CO

Applicants must have good knowledge of Stock Exchange procedures and be experienced in reviewing and advising on trust and personal portfolios. Preferred age 24/27.

Apply in writing, with curriculum vitae, to:-

The Staff Partner

VIVIAN GRAY & CO.

Ling House, 10/13 Dominion Street, EC2

## C. V. TYPING AND PREPARATION

Looking for a new Position? A well-presented application is essential. We can assist by providing typed C.V.s and covering letters. By using our service you will be able to suit each job application. Our service is fast, efficient and TOTALLY CONFIDENTIAL. Write to: C.V. Typing and Preparation, 01-445 4889 or 01-445 4436 (24 hrs) PROFESSIONAL DATA SERVICES LTD. A.C.I. House, Tottenham, London N15 6BN

## CHRIST'S COLLEGE, CAMBRIDGE BURSAR AND STEWARD

Applications are invited for the post of Bursar and Steward which will become vacant on 1 October 1983 upon the appointment of the present Bursar as Treasurer of the University of Cambridge. The person appointed will be ultimately responsible for the management of property, investments, College staff, and catering services. The Bursar will be elected to a Fellowship of the College; the salary will be commensurate with age and experience. Letters of application should be received by the Master before 16 April 1983.

## CLEARING BANKERS - MANCHESTER

Applications are invited from above average clearing bankers of around Grade IV level who enjoy both travel and meeting people. This is a challenging opening requiring self motivation, lending experience and preferably full AIB. Candidates in the age range 26 to 36 must be presently living within a 50 miles radius of Manchester.

Please contact: Paul Trumble

## OPERATIONAL SUPPORT

Major International Bank, expanding its London branch, wishes to recruit a young banker with a varied background in most aspects of international banking i.e. accounting, loans administration, forex etc. This new post will be at Assistant Manager level in Operations.

Please contact: Brenda Shepherd

## CHIEF ACCOUNTANT c£18,000

Our client a well respected European Bank has a new opening for a qualified accountant 33/45. The bank are updating their computerised system from an IBM 34 to an IBM 38 with a Midas package. Applicants must have an international banking background with experience of implementing computerised systems.

Please contact: Brenda Shepherd

Jonathan Wren BANK RECRUITMENT CONSULTANTS  
170 Bishopsgate - London EC2M 4LX - 01 623 1266

## Financial Analyst

Small Team. Major Projects. International Scope.  
Central London c.£15,000 + Car

This multinational American corporation is enjoying a period of exceptional growth, through virtue of its product quality and innovation.

In Europe, the Middle East and Africa, there is a variety of markets ripe for development - and as Financial Analyst, it will be your task to overview the Region to ensure that each operating unit within it has both the facts and figures necessary to capitalise fully, promptly and successfully on these market trends and on new business and investment opportunities.

A member of a small, London-based team, this broad, project-orientated brief - demanding a careful mix of desk research and frequent overseas site visits - will give you a highly visible presence at the most senior levels. Demonstrate potential and you can look forward to rapid personal growth on a truly international scale.

As to your background: an accountancy or MBA qualification with between 2-5 years' financial experience, ideally gained with an international organisation, would all be relevant. Languages - German in particular - would be an advantage. You will be aged 26-30.

In the first instance, please write with career details, listing any companies to whom your application should not be forwarded and quoting ref: FT/532 to: Peter Phillips.

Riley Advertising (Southern) Limited,  
Old Court House, Old Court Place,  
Kensington, London W8 4PD.

A member of the Rex Stewart Group  
LONDON ABERDEEN BIRMINGHAM BRISTOL EDINBURGH GLASGOW  
LIVERPOOL MANCHESTER NEWCASTLE NOTTINGHAM PERTH

Confidential Reply Service  
**Riley**

## ACCOUNT OFFICER

A senior appointment with a  
major International Bank

Our Client, a substantial and expanding International Bank offering a full range of services, enjoys an enviable record of both success and achievement.

The current requirement calls for an experienced lending officer to be responsible primarily for the identification and development of new lending opportunities with major multi-national companies throughout the U.K.

Candidates, preferably graduates in their late 20's or early 30's, should combine a sound credit training with a proven record of corporate business development in the U.K. Personal qualities of self-motivation, maturity and flair are to be regarded as critical elements in the selection process.

This represents a significant opportunity to contribute to a well-established and ambitious institution intent upon breaking new ground. Salary is negotiable from £20,000 and the comprehensive range of benefits includes a car.

Contact Norman Philpott in confidence  
on 01-248 3812

**NPA Recruitment Services Ltd**

60 Cheapside - London EC2 - Telephone 01-248 3812 3 4 5

Management Selection - Executive Search

## INVESTMENT ANALYST

£11,162 to £13,932 p.a.

The Electricity Council wishes to appoint an analyst in the Securities Investment Branch, which manages the investment portfolio of the Electricity Supply Pension Scheme. The total value of the Scheme's assets is in excess of £2,000m.

Investment analysts are responsible for keeping under close review the various sectors within a substantial portfolio of ordinary stocks and shares, assessing detailed studies of industries and companies, vetting company accounts and monitoring stock market price performance. The analysts make specific investment recommendations whilst also assisting in the general administration of the investments and preparing occasional reports on a wide range of related investment matters.

The man or woman we are now seeking to join the investment team will have a sound knowledge of economics and investment principles and techniques, and will already have practical experience of share analysis within the Investment Industry. An appropriate qualification is desirable.

Please write in confidence with full details of career to date and present salary quoting reference 14/FT to:

Duncan Ross,  
Recruitment & Development Officer,  
The Electricity Council,  
30 Millbank, London SW1P 4RD.

**ELECTRICITY COUNCIL**

**M.W. Marshall  
(Sterling) Limited**

have vacancies for experienced  
Interbank brokers. Excellent salary  
and conditions of employment are  
offered to suitable applicants.

Applications in writing will be treated  
in confidence and should be  
addressed to:-

Staff Director,  
M.W. Marshall (Sterling) Limited,  
52 Cannon Street, London EC4N 6LU.

A MEMBER COMPANY OF THE  
**Merchantile House Group**  
INTERNATIONAL FINANCIAL GROUP

## LETTERS OF CREDIT

Major international trading group specialising in  
oils and minerals has a vacancy in its London  
subsidiary for a young banker with a solid back-  
ground in issuing and handling all types of letters  
of credit.

Based in West End and reporting to the Manager  
of the Letter of Credit Department, the successful  
applicant will be responsible for documentary  
presentations, will advise officers of the company  
on documentary matters and will be called upon  
to tailor his/her varied experience to the differing  
requirements of the company's business.

In addition to a challenging professional  
environment a highly competitive salary will be  
negotiated commensurate with experience and  
potential.

If you feel you may qualify please send a current  
curriculum vitae to Box A.8173, Financial Times,  
10 Cannon Street, London EC4P 4BY.

## TOP APPOINTMENTS

Only Commaught offer a success-related fee structure to selected senior  
executives seeking new appointments from £15,000 to £50,000.  
Perhaps we can help you too. Contact us for a confidential meeting  
without obligation.

**Commaught**

Executive Management Services Limited  
73 Grosvenor Street,  
London W1 6E 493 8304  
(24 hour answering service)

**UNIVERSITY OF WARWICK  
INDUSTRIAL DEVELOPMENT  
OFFICER**

This is a new appointment, made  
with financial support from the  
Department of Industry, to assist  
the process of technology transfer  
and the commercial exploitation of  
research carried out in the Univer-  
sity. Candidates must have con-  
siderable commercial experience in  
a scientific environment, with the  
ability to identify exploitable areas  
of research. Salary on the equiv-  
alent of the Senior Lecturer scale:  
£12,920-£16,100 p.a. (under review).  
Further details from the Secretary  
and Registrar, University of War-  
wick, Coventry CV4 7AL to whom  
applications (including the names  
of three referees) should be sent  
by 15th April. Please quote Ref. No.  
24/8/83/M.

## LICENSED SECURITY DEALER

NEW UNIT FORMED WITHIN  
MAJOR LICENSED DEALER  
IN SECURITIES

You must have a  
Representative Licence

You must have  
6 months' experience

We will provide

... A generous salary

... Expenses

... Select clients

... Proven lead program

**TOTAL EARNINGS THE  
FIRST YEAR SHOULD  
EXCEED £25,000**

For an immediate appointment  
Phone 01-723 8864

## APPOINTMENTS WANTED

## CONTROLLER SA, ACMA

age 37 requires senior financial post  
with manufacturing company or  
group. Operations orientated. Ten  
years in manufacturing/engineering  
environment with a U.S. multi-  
national as controller both at sub-  
sidiary and then European head-  
quarters levels. 5 years prior experi-  
ence in UK engineering companies.  
Write Box AB771, Financial Times,  
10 Cannon Street, EC4P 4BY.

**David Grove Associates**  
Bank Executive Recruitment  
60 Cheapside London EC2V 6AX  
Telephone 01-236 0640

**CORPORATE FINANCE** £11-16,000  
We are currently handling a number of vacancies for leading merchant banks who require **NEWLY QUALIFIED ACCOUNTANTS** (graduates preferred) and also persons with mergers and acquisitions' experience within a banking environment.

**EUROBOND SETTLEMENTS-DEPUTY HEAD** £16,000  
A newly created position in a merchant bank with busy investment department. Previous supervisory experience in a similar area is essential.

**INTERNAL AUDIT** £9-15,000  
We seek experienced internal audit candidates for a number of positions in International banks in the City. Experience required varies from fairly basic audit procedures, over 2 years, to more senior positions requiring good computer/systems audit experience.

IN RESPECT OF THE ABOVE APPOINTMENTS PLEASE CONTACT DAVID GROVE  
ON 01-236 4441 IN CONFIDENCE

**MIKE POPE & ASSOCIATES**  
BANKING & MONEY BROKING  
RECRUITMENT CONSULTANTS

Euromarket Syndications Manager  
to 35 years £ neg.

Euromarket Sales/Dealers  
(2 years' experience) £ neg.

Euromarket Analyst (25-35) £ neg.

F.X. Dealers (to 35) to £20,000

Graduate Lending Officers  
(to 32) £ neg.

Credit Analysts (24-30) £ neg.

Doc. Credits Clerks (24-30) £ neg.

French-speaking Banker to £12,000

Please phone:  
Mike Pope or David Patten  
01-626 5191  
1/2 Gracechurch Street, London EC3

**TSB North West**

## Commercial Lending Officers

c.£12,500 and attractive benefits  
Bury and Ormskirk

TSB North West is seeking to recruit two **CLEARING BANKERS** who have sound experience of commercial lending and small business finance. The challenge will be to develop the commercial aspect of branch banking and to work closely with senior management within Regional Administration.

Applicants, aged over 30 and fully qualified, should be conversant with the needs of small businesses as well as limited liability companies and have a proven aptitude for assessing lending propositions. A flair for communication and organisation is also essential.

In addition to the commencing salary, which increases on an incremental scale, significant benefits include house mortgage subsidy, first class pension scheme, 30 days' holiday and free medical insurance. Relocation assistance in suitable cases.

Please write with full C.V. to: Mr. G. Skilling, TSB North West,  
TSB House, 24 Mount Street, Manchester M60 2EB.

## INVESTMENT ANALYST/DEALER- U.K. EQUITIES

LONDON EC2

The Equitable Life, a long-established and progressive mutual life office, require an Investment Analyst/Dealer to join their small investment team in the City. This new post has arisen as a result of the continued expansion of funds and will involve specialisation in a limited number of U.K. equity sectors.

Applicants, aged between 28 and 35 years, should have at least 3 years' general experience in the U.K. equity market either in stockbroking or in a financial institution.

The Society offers an attractive remuneration package which includes free lunches, non-contributory pension scheme and interest free season ticket loan. The Society also operates a staff house purchase scheme.

To apply, please send full details of qualifications, salary and experience to:

Miss Barbara Brookfield,  
Staff Officer,  
The Equitable Life Assurance Society,  
Walton Street,  
Aylesbury,  
Bucks HP21 7QW  
Telephone: Aylesbury (0296) 33100

**The Equitable Life**

## MARKETING EXECUTIVE

UNIT TRUST & PRIVATE  
CLIENT GROUP

An established investment management group offers an excellent opportunity marketing its range of unit trusts and private client services. Applicants should be experienced and have a proven track record.

Please write enclosing c.v. to:  
K. M. Renton, Managing Director

**Craigmount**

CRAIGMOUNT INVESTMENT MANAGEMENT  
LIMITED  
40 Bucklersbury, London EC4N 8BD

## PROPERTY DEVELOPMENT COMPANY-LONDON

Opportunity for experienced  
commercial developer with proven track  
record and entrepreneurial flair, to join  
small team in a cash-rich plc with a view  
to expanding development activity.

Age probably 28+. Salary by  
negotiation, but part performance related.

Early directorship. Replies to:  
Box No. A8174, Financial Times,  
10 Cannon Street, London EC4P 4BY.

## BUSINESS DIRECTOR

FINANCIAL TIMES NEWSLETTERS  
and PUBLISHERS

We are looking for a Business Director for the Business Reports Division, which consists of 20 newsletters and a range of business publications. The Business Director will have full commercial, editorial and operational responsibility for this profitable and growing area.

The successful candidate will have editorial and entrepreneurial flair, and should be able to demonstrate a track record of success in profit-centre management, preferably in a business publishing environment.

Salary: by negotiation, in the area of £20,000 plus car and other benefits.

Applications to:  
Peter Sabine  
Director, Business Reports Division  
FINANCIAL TIMES BUSINESS ENTERPRISES LTD  
Bracken House, 10 Cannon Street, London EC4P 4BY

## CROCKER NATIONAL BANK LONDON BRANCH

Invites applications for the post of

## CORPORATE FOREIGN EXCHANGE DEALER

to service existing and targeted corporate clients

Applicants, of strong and personable character, should have gained substantial experience of Foreign Exchange and money markets within a dealing broking or corporate treasury environment.

This is a challenging opportunity to organise and run a key function within the Dealing Room.

Salary and benefits package will reflect the importance and responsibilities attached to the position.

Please write with full personal and career details to:  
Mrs. H. Thompson,  
CROCKER NATIONAL BANK,  
34 Great St. Helen's,  
London, EC3A 6EP.

## INSTITUTIONAL SALES

Leading firm of international stockbrokers requires a Hong Kong/Singapore Sales Person.

Candidates should have at least two years' experience in international stockbroking preferably including exposure to Far East markets.

A competitive compensation package will be paid according to experience and ability.

Please reply in the first instance to:-  
Box A.8170, Financial Times  
10 Cannon Street, London EC4P 4BY

## UNIVERSITY OF BATH Centre for European Industrial Studies

Two Research Officers are required from 1st September 1988 for an SSRC funded study of Cross Frontier Joint Ventures and UK Industrial Development directed by Professor B. T. Baylis.

The first post will be concerned with Competition, Company and industry policies in the UK and the EEC and would be particularly suitable for a financial economist or accountant with an interest in EEC Competition and Company Law. The appointment will be for between 1; and 2 years with a starting salary up to £11,105 p.a. Quote ref. 83/22.

The second post will be concerned with statistical analysis of joint venture incidence and in setting up an analysing a questionnaire survey of firms. The post would be suitable for an economist with a good statistical background; some experience of microcomputers would be an advantage. The appointment is for 2 years with a starting salary up to £7,225 p.a. Quote ref. 83/24.

Application forms available from the Personnel Office, University of Bath, Bath BA2 7AY. Closing date: 7.4.83.

## Foreign Exchange Dealer

£ negotiable

Applications sought from high calibre Spot and Forward Dealers to join prestigious International Bank. Specialist experience in Sterling, Dollars, French Francs and Deutsche Marks. Salary to be governed by experience and track record, but will be very competitive. An opportunity to join a prime dealing area.

Please ring Chris Wenborn  
on 01-632 9205 or 01-628 0494  
**ZARAK HAY ASSOCIATES**  
6 Broad Street Place, Blomfield Street  
London, EC2

## GILT SALES

We require two experienced gilt sales executives to join an expanding institutional department. The appointments are likely to appeal to those who feel that their present opportunities for advancement are limited and who are seeking greater scope to realise their potential in a professional environment. Remuneration is negotiable and is unlikely to present a problem to the right applicants.

Please apply in confidence to  
John Davies, Managing Partner

**Quilter Goodison & Co.**  
Garrard House, 31-45 Gresham Street,  
London EC2V 7LH. Tel. 01-600 4177

## STOCKBROKING

Experienced personal assistant required for the Senior Partner of a leading London firm. Must be fully competent to handle computerised client portfolios and talk to and deal for private and institutional clients. Two or three years' stock-broking experience are essential.

Candidates will probably be aged 25-30, male or female. Write giving details of experience and salary expected to Box A.8172, Financial Times, 10 Cannon Street, London EC4P 4BY.

## JOB SEARCH?

With computerised comparison in today's employment market for the best job opportunities, the need to change through employment has never been greater.

Our Career Profile (or CV) Service is one of our highly successful and professional services designed to assist you in developing your career effectively.

Call 01-493 2446 - or write for brochure. Your future could depend on it.

**Career Advisory Services Ltd.**  
1 Queen Street Mayfair  
London W1X 7TL  
Tel: 01-493 2446

## STOCKJOBBER DEALER

Harold Rattle & Co. seek to recruit a capable and energetic dealer. Age and experience are open and the remuneration package negotiable.

Applications in confidence to:  
A. K. Pugh,  
**HAROLD RATTLE & CO.,**  
Salisbury House,  
London Wall, EC2.

## APPOINTMENTS ADVERTISING APPEARS EVERY THURSDAY RATE £31. 50 PER SINGLE COLUMN CENTIMETRE



# Accountancy Appointments

## Financial director South Coast, c£20,000 + car



As a board member of the group's specialist mechanical engineering division, turnover £15m, you will have overall responsibility for the financial control of the operating companies through their individual accounting departments. Reporting to the Divisional Managing Director, the initial emphasis will be on the development of improved management information and product costing systems.

A qualified accountant, probably in your 30's, you should have held a management position in manufacturing industry. Prepared not only to roll up your sleeves, but also to provide financial advice at a senior level, you should have experience of introducing computer based management information systems.

Resumes, including a daytime telephone number to R C Henry, Executive Selection Division, Ref. H015.

**Coopers  
& Lybrand  
associates**

Coopers & Lybrand Associates Limited  
management consultants  
Fleetway House 25 Farringdon Street  
London EC4A 4AQ

c£15,000 p.a.  
**Financial Manager**  
LONDON  
HVAC

A qualified accountant, male or female aged 28-35. Must be business oriented, and ideally have mechanical engineering manufacture and/or distribution experience. Outstanding career opportunity. Fringe benefits include company car, contributory pension, medical/life cover and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for an application form quoting MRD30012 (24 hour service).

**MRD**

Management Recruitment Division  
BOYDEN INTERNATIONAL LTD.  
57 TOTTENHAM COURT ROAD, LONDON W1P 6HD.  
ALCKLAND, BRUSSELS, CARACAS, GENEVA, HONG KONG,  
JOHANNESBURG, LONDON, MADRID, MOSCOW, NEW YORK,  
MEXICO CITY, PARIS, ROME, SAO PAULO, STONEY, TOKYO,  
TORONTO AND OFFICES THROUGHOUT THE USA.  
Consultants to Management on Executive Placement since 1946.

## Hoggett Bowers Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

### Young Chartered Accountant

First move from the profession  
London West End, to £13,000

This is a rare opportunity for a young chartered accountant to move straight into a broad line accounting role with outstanding prospects. Our client is a £25m turnover group of companies engaged in advertising and related fields. This new position will have full financial responsibility for a recently formed sub-group of, initially, 4 companies with a turnover of around £6m but which is expected to expand rapidly by acquisition. Controlling a small staff, the successful candidate will implement and operate new systems to ensure that the function plays its full part in the management of this group and that monthly reporting to head office is timely and accurate. An additional task will be investigation of potential acquisitions. Candidates will be qualified, trained in a recognised firm of chartered accountants and must have the potential for a far bigger assignment.

H.W. FitzHugh, Ref. 20189/PT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852, Sutherland House, 5/6 Argyl Street, LONDON, W1E 6EZ.

## Young business orientated accountant for travel company...

### FINANCIAL CONTROLLER

London

circa £15,000 + car  
plus benefits

This is an excellent opportunity for a young, commercially aware accountant to join a highly successful travel group having a turnover approaching some £20 million.

Initially taking responsibility for a wholly owned subsidiary, the successful candidate will become a member of the key management team, and be expected to make a significant contribution to the company's growth, development and profitability. In addition he/she must be keen to become heavily involved in further expansion.

Applications are invited from qualified accountants aged 28-35 years, who are able to evidence a successful track record to date, including familiarity with computerised accounting, and who wish to develop their skills in financial and general management.

Written applications containing relevant career details should be forwarded, in confidence, to Robert N. Collier, at our London address quoting reference number 3964.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101  
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

**DOUGLAS  
LLAMBIAS**  
Douglas Llambras Associates Limited  
Accountancy & Management  
Recruitment Consultants



## Recently Qualified A.C.A.

### International Financial Management

to £13,500 + car

Fifteen months ago we recruited a 26 year old graduate A.C.A. into the Group. He is now Financial Controller of a £150 million engineering business with interests in the U.K., North America and Western Europe, with the prospect of being promoted to Finance Director of a division within the next 12 months, and thereafter to a Commercial Directorship.

We have been asked to repeat the exercise. You will be a graduate in your mid 20's, recently qualified as an A.C.A., with some audit experience in manufacturing/light engineering, and an idea of how computers can be used creatively.

Based in Dartford, Kent, you will concern yourself with every aspect of the Group, its financial reporting and commercial development. Some international travel will be involved. Most importantly, you must be able to meet the considerable demands of the job and have the ambition to develop rapidly into a skilled financial and business manager.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson, F.C.A. at Management Appointments Limited (Recruitment Consultants), Finland House, 56 Haymarket, London SW1Y 4RN.

Tel: (01) 830 6314.

**Management  
Appointments Limited**

## Career opportunity for the engineering accountant...

### AUDIT OFFICER Major Public Sector Operation

Central London

£15,500-£17,000 p.a.  
plus benefits

We have been retained by a major public sector operation to recruit for this senior level appointment which is within the audit function.

Reporting to the Head of Audit, the appointee, with a team of 12, will provide and implement audit plans which will determine the effectiveness of the existing controls on the expenditure incurred by the engineering division of the operation. Furthermore the successful candidate will also provide specialist engineering advice on technical and contractual matters which are related to the agreed audit plans.

Candidates for this appointment will be professionally qualified preferably in accountancy or engineering, aged in their late 20's to early 30's, who have had at least two years relevant experience within a large industrial concern.

Written applications containing relevant career details should be forwarded, in confidence, to Robert N. Collier, at our London address, quoting reference number 3962.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101  
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

**DOUGLAS  
LLAMBIAS**  
Douglas Llambras Associates Limited  
Accountancy & Management  
Recruitment Consultants



## Merchant Banking Opportunities

### Commodities Accounting

### Systems Development

£11-12,000  
+ banking benefits

The client is a City-based British merchant banking group with a diverse range of interests in financial and commodity markets throughout the world. Rapid and successful expansion has been achieved through market development and acquisitions. As a result, two new appointments are required to strengthen its young, professional management team.

The Commodities Trading Accountant will have full involvement in a fast-moving, challenging environment. Working closely with traders as part of a small team and reporting to a Director, the job will include responsibility for all records, control of positions and contract administration. A knowledge of commodity markets and of computerised systems would be an advantage.

The Systems Development position will take a key role in the bank's management services department, being involved in a wide range of projects throughout the group.



**Arthur Young McClelland Moores & Co.**

A MEMBER OF AISA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

Computer systems exposure is essential and knowledge of banking, commodities or foreign exchange markets would be an advantage.

Both positions will suit recently qualified accountants aged 24-27. Both require bright outgoing personalities, and an enthusiastic and flexible approach. In return, the career opportunities are excellent and benefits include a mortgage subsidy and profit sharing scheme.

Please write in confidence giving concise career and personal details and quoting Ref. EY594/FT to P.J. Williamson, indicating which position interests you the most.

Arthur Young McClelland Moores & Co.,  
Management Consultants,  
Rolls House, 7 Rolls Buildings,  
Fetter Lane, London EC4A 1NH.  
Telephone: 01-831 7130

ACCOUNTANCY  
APPOINTMENTS  
APPEARS EVERY THURSDAY

NORTH KENSINGTON  
AMENITY TRUST  
**ACCOUNTANT**

£13,935

Charitable trust developing land in North Kensington for commercial and community use seeks energetic, experienced and qualified accountant as Associate Director Finance. The post entails overall responsibility for the management and development of the trust's financial affairs.

Please apply for job description to:  
ROGER MATLAND, NKAT  
1 Thorpe Close, London W10  
(Telephone 01-989 7511)

## FINANCIAL ACCOUNTANT

TV-am require a graduate Chartered Accountant with a minimum of 3 years commercial experience to be responsible for all financial accounting, accounts payable and credit control within the company. We operate a PDP 11/44 computer with 12 terminals. Salary circa £13,500 + car and usual fringe benefits according to age and experience.

Applications in writing with CV to:  
Libby Stokes, Personnel Administrator TV-am,  
Broadcast Television Centre, Hawley Crescent,  
London NW1 8EE

We are an equal opportunities employer

TV-am

## Corporate Finance Executive

ICFC Corporate Finance Limited invites applications from candidates with experience of working at a senior level in the Corporate Finance Department of a Merchant Bank or Stockbroker or who have acquired suitable experience in a firm of Solicitors or Chartered Accountants.

The successful candidate, who is likely to be a graduate aged between 30 and 40, will be capable of working with a minimum of supervision and be experienced in advising on mergers, acquisitions and new issues.

He or she will currently be earning not less than £20,000 p.a. The salary offered, plus company car and the usual banking fringe benefits, will be attractive to the right individual.

ICFC Corporate Finance is the financial advisory company in the Finance for Industry Group.

Please write giving full details of experience, salary and career to date to:

N. M. Williamson, Managing Director,  
ICFC Corporate Finance Limited,  
91 Waterloo Road, London SE1 8XP

All applications will be treated in strict confidence.

**ICFC**

## Senior Accountant Southern Construction Division

Balfour Beatty is a highly successful, major international civil, electrical, mechanical engineering and construction group engaged in more than 75 countries worldwide. An experienced Chartered Accountant is required to fill a challenging role within Southern Construction Division at their Head Office in Croydon.

Reporting to the Divisional Finance and Administration Manager you will have considerable involvement with Unit Managers for the monitoring and forecasting of civil construction contract performance as well as responsibility for the normal monthly and annual accounting requirements. The information systems are based on a network of mainframe and micro computers with communications links which are distributed throughout the various Unit Offices and major sites.

Experience within the civil construction industry is desirable although not essential but you must be able to demonstrate the ability to manage a department accounting for a turnover approaching £90m.

Salary is attractive and terms and conditions, including company car, pension and private health insurance are in line with the responsibility and seniority of the position.

If you are interested and suitably experienced, please send a comprehensive career resume along with personal details and day time telephone number to: Mr. T. J. MacDonald, Personnel Manager, Balfour Beatty Construction Limited (SCD), Randolph House, 46/48 Wellesley Road, Croydon, Surrey CR9 3QD.

**BB Balfour Beatty**  
THE INTERNATIONAL ENGINEERING  
AND CONSTRUCTION GROUP

## Profit Orientated Accountant (FINANCE/BUSINESS OPERATIONS)

to £14,000 + bonus

HOUNSLOW CENTRAL, MIDDX

Proven ability in marketing and planning are two key requirements of this role, which heads and controls a particularly interesting business division — within this successful UK company — and which has achieved an annual growth rate of c.50% over the last 5 years.

As an accountant with post qualification experience the company expects you to develop the reporting systems in line with expansion, co-ordinate planning, take a leading part in determining strategy as well as conduct outside negotiations.

Expected growth is such that the selected candidate will need to be technically astute, innovative in a practical way, a good line manager, but above all have the intellectual capacity to handle new challenges in readiness for a more senior position within the organisation.

Apply in confidence to:

*Sedgwick, Sedgwick & Goodyer*

170 Bishopsgate, London, EC2M 4LN. 01-623 1266  
Senior accountancy & financial management selection

# Accountancy Appointments

## Chief Internal Auditor

Citybased  
£20-22,000+car & benefits

This UK operation is part of an international financial services organisation. Turnover exceeds £100m and over 2,600 people are employed in the UK. Following a Board decision, the group is committed to developing a high calibre internal audit function able to contribute significantly to the improvement of financial control. Reporting directly to the Board, whilst working closely with the Chief Financial Officer, the prime task is the rapid development of the existing department. Candidates must be Chartered Accountants with extensive auditing experience at a managerial level either with a substantial company in which the internal audit function is well developed or with a major professional firm. Knowledge of

computer based systems and their development is essential. Experience of the financial services sector is preferable. Benefits include a basic salary of £20,000-£22,000, a worthwhile performance bonus and a quality car. Please reply in strict confidence, to Tony Beresford, with details of age, career and salary progression, education and qualifications, quoting reference 1171/FT on both envelope and letter.

**Deloitte Haskins + Sells**  
Management Consultants  
128 Queen Victoria Street, London EC4P 4JX

## OIL INDUSTRY FINANCIAL DIRECTOR

c.£35,000 + car

Surrey

FINANCIAL DIRECTION PLUS OPPORTUNITY TO ACT AS DEPUTY TO THE EXECUTIVE CHAIRMAN. EXPANDING BRITISH PUBLIC COMPANY IN OIL SERVICES.

Essential: Chartered Accountant experienced in financial control, systems design, computers & consolidation. Demonstrated general management ability & decisiveness. Budget, treasury & tax strengths. 35-50 years.

Ideal: General manager of a company. Experienced in oil industry, acquisitions, international accounting conventions.

Benefits: Car, Pension, Life Ass, BUPA, Good Relocation.

Telephone or Write to Tony Barker in confidence:  
Telephone: 01-408 1612

**Anthony Barker Consultants**

Executive Search Consultants  
67/68 New Bond Street London W1Y 9DF

## Financial Controller

West Midlands

c.£15,000+car

Our client, a rapidly-expanding UK subsidiary of a multiple retail group, has a t/o in excess of £60 million. A highly-motivated accountant is sought to be responsible for the operation's finance function.

Previous exposure to computerised accounting is essential as developing the company's information systems is a major factor. Retail experience would be advantageous, however vital qualities for this challenging role include:-

- ★ Ability to work towards attaining operational and financial targets.
- ★ Determination, initiative and the capacity to solve problems.
- ★ Personal presence and the communication skills to motivate, supervise and liaise with staff at all levels.
- ★ Ability to manage and plan for change in a dynamic environment.

For an individual, aged late 20's/early 30's with the required technical and personal skills, this position offers excellent career prospects.

Candidates should write to **Adrian Wheale**, enclosing a comprehensive curriculum vitae at  
24, Bennetts Hill, Birmingham B2 5QR

**Michael Page Partnership**  
International Recruitment Consultants  
London New York  
Birmingham Manchester Glasgow

## APPOINTMENTS ACCOUNTANTS

APPEARS EVERY

THURSDAY

Rate £31.50

per single column centimetre

## Two Chief Accountant openings with real potential for the future

**Furness Withy & Co. Ltd.**

Recession or no recession, there are still plenty of job advertisements aimed at qualified accountants with experience and youth on their side. They should be looked at carefully by discerning applicants, as many merely offer a move from one rut to another. So why give this particular one more than a cursory look? Essentially because the organisation is able - indeed keen - to offer future development moves either into Head Office finance with one of the City's most interesting widely spread groups, or into financial or general management with one of the group's feet-on-the-ground centralised operations.

### Mid-Twenties Chief Accountant - up to £15,000 + car

A good qualification and some industrial experience (ideally in a distributive operation) could lead to a Chief Accountant role with a Finance Director Designate tag. There is nothing glamorous about either business or location - the distribution of pipe-line accessories from a suburban South East London base: £10 million turnover, seven branches, and about 200 people, gritty day-to-day accounting responsibilities and an under-used computer. Deeper interest will come from working closely with the new Chairman to add commercial bite to the operation, from handling a broader range of personnel and administrative functions than the average accountant - and from the prospects. (Ref 3007/TRW).

### Early-Thirties Chief Accountant - at least £15,000 + car

Please note the 'at least'. This is a more senior appointment and calls for an equally well qualified Accountant with broader commercial experience, including in-depth knowledge of overseas subsidiaries, negotiations and exchange. We are talking about a City-based ship operating and broking Company, working on a world-wide basis. Once again, the job underestimates the Finance Director, with prospects involving possibilities within the autonomous operation itself, and within the parent company. Intellect, presence and a strong commercial flair are pre-requisites and again we would emphasise the need for experience of international financial dealings. (Ref 3008/TRW).

Male or female candidates should send career details in confidence to **Terry Ward**, quoting the appropriate reference.

## BROOK STREET EXECUTIVE RESOURCES LIMITED

63 Oxford Street, London W1R 1RB. Tel: 01-434 1661.

The Executive Selection Company of the **BROOK STREET** Employment Service Group

**CJA**

## RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374

Interesting and varied appointment with scope for further development.

## CJRA ACCOUNTANT - PART QUALIFIED

CITY

£10,000 - £12,000

LEADING INTERNATIONAL FINANCIAL SERVICES GROUP

Our Clients require a part qualified accountant (ACA, ACCA) aged 26-35 for a Lloyd's Underwriting Agency. The selected candidate, who will report to and work closely with the Board, will be responsible for producing budgets and monthly management figures for the Agency and syndicates, producing year end accounts. It will also involve controlling the accounting function related to investments of members reserves. Essential qualities are an eye for detail and the ability to communicate effectively at all levels, both verbally and in writing. Initial salary will not be less than £10,000, contributory pension, free life assurance and other large company benefits. Applications in strict confidence under reference APQ14663/FT will be forwarded unopened to our Client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON, EC2M 1NH.

## ACCOUNTANT PROGRAMME ACQUISITION

The department which buys films and television programmes for BBC use needs a business graduate or qualified accountant with experience of statistics and computer applications to manage its computer system. Duties also include the preparation of ad hoc financial reports and forecasts for management and maintaining accounts for specific areas of departmental activity including the "seed money" scheme for investment in feature films.

Must be a qualified accountant or have a recognised business qualification, at graduate level with a strong component of accountancy, O.R. and computer studies.

Salary £11,910-£14,597 (according to qualifications and experience), general salary review in April. Relocation expenses considered. Based West London.

Contact us immediately for application form (quote ref. 2273/FT and enclose s.a.e.) BBC Appointments, London, W1A 1AA, Tel. 01-580 4468, Ext. 4619.

We are an Equal Opportunities employer

**BBC tv**

## Chief Accountant

S.E. London

Negotiable c.£12,500

A profitable Engineering company with two operating sites and a turnover approaching £20 million in packaging products, requires a qualified Accountant - preferably in his/her mid-30's with several years' broad Accounting experience and an understanding of computer-based systems.

The Chief Accountant reports to the Finance Director and controls the preparation of annual budgets, monthly and annual accounts and other statistics within a strict timetable. The ability to motivate staff is a vital factor, as is co-operation and integration with the Management team.

A competitive salary package is offered and career prospects are excellent. Please write enclosing a full C.V. and indicating positions to whom your application should not be sent, to:

The Recruitment Co-ordinator (Ref 8309),  
Lockyer, Bradshaw & Wilson Limited,  
178 North Gower Street, London NW1 2NB.

## Corporate Auditor

c. £14,000 + CAR

Wilkinson Sword Group is a major worldwide company manufacturing and marketing a wide range of consumer and industrial products, many of which are household names. The Corporate Audit Department, based in Slough, is responsible for operational auditing and special investigations in the Eastern Hemisphere.

The person we are looking for should be professionally qualified with previous experience auditing a large company. Self-motivation is essential as much of the work is done with minimal supervision. Ability to communicate at all levels and a working knowledge of a European language are also requirements. As well as the attractive salary there are the usual benefits associated with a large international company. Prospects for promotion within the department and into line management are excellent.

For further details please apply with a full CV to:

Maureen Ashcroft,  
Wilkinson Sword Group Limited,  
Langley Hall, Station Road,  
Langley, SLOUGH, Berks  
SL3 8BZ.

Tel: Slough 44212

**WILKINSON  
SWORD**

## RECENTLY QUALIFIED A.C.A.

W. SUSSEX • FINANCIAL PLANNING & ANALYSIS • c.£13,000

This appointment, with Duracon UK, should be particularly attractive to graduate A.C.A.'s who see their future in industry, and initially in a planning and analytical role. Part of a major international organisation, Duracon UK has a record of profitable growth which it intends to sustain through the professionalism and vigour of its young management team.

Reporting to the UK Finance Manager you will lead a small team that analyses and interprets trading results and most importantly develops detailed plans and forecasts. It is in this latter area that you will personally be particularly closely involved, utilising and further developing a range of predictive techniques made possible through the company's IBM System 38 capability. The role offers variety

in many ways. This arises both in terms of the content of the work and also in a requirement to be equally effective both at the detailed level and also in discussing more strategic issues with senior management.

Our client is unashamedly only interested in the qualities of excellence, and in return for this, offers excellent career prospects in a stimulating environment. If therefore, you have recently qualified and are seeking this kind of challenge then we would like to hear from you.

Candidates of either sex should apply, in confidence, quoting ref: 459/FT to: Johnson Wilson - Management Search, 67/69 High Street, Winchester, Hants, or telephone Winchester (0862) 53319 (24 hour service).

**JOHNSON  
WILSON** MANAGEMENT SEARCH

The Qatar General Petroleum Corporation requires the following qualified accountants to establish and run a small internal audit department.

## Head of Internal Audit

Applicants must be chartered and have at least 10 years post graduate experience of which 5 will have been gained within an audit group at a senior level. The maximum age is 45 and only those with oil/petroleum industry experience will be considered.

## Internal Audit

Again applicants must be chartered with 5 years experience of which 2 years will have been spent in an audit group working independently. The maximum age is 35 and preference will be given to those with oil/petroleum industry experience.

A substantial tax free salary together with free accommodation for these married status positions. Free local or subsidised U.K. education for up to 4 children and first class medical and recreational facilities including generous settling in allowance are offered together with many other excellent benefits.

Applicants should write with a full C.V. to Mr R. Fawcett as Consultant to the Corporation. Interviews will be held in London. Please quote ref 0001/PL on both the envelope and your covering letter.

Jaffa Shaw, Recruitment Consultants  
6/8 Eastern Avenue,  
Wanstead,  
London E11 2JG.



## MANAGER, TECHNICAL ACCOUNTS

c.£13,500 + Mortgage facilities

The Victory Insurance Company Limited, a member of the Legal & General Group, is one of the leading International Specialist Reinsurers in the UK, with several overseas subsidiaries.

This new appointment reporting to the Chief Accountant, will carry responsibility for all general insurance technical (client and broker related) accounts and associated credit control, as well as completion of D.O.I. statutory returns for The Victory Insurance Company Limited and portfolios managed by the Company.

Applications are invited from qualified Accountants in their thirties. Experience in the insurance/insurance broking industry would be an advantage, but is not essential.

Applications, in confidence, should be sent to: Group Personnel Manager, The Victory Insurance Company Limited, Victory House, Castle Hill Avenue, Folkestone, Kent CT20 2TR.

**Staff Benefits**  
include attractive house purchase facilities, Private Patients Plan, permanent health insurance, contributory pension scheme, flexible working hours, as well as an active sports and social club.

**VICTORY** INTERNATIONAL SPECIALIST REINSURERS





# Accountancy Appointments

## Partnership Accountant

City c£16,000

Our Client, a leading City based professional partnership, wishes to appoint a qualified accountant reporting to the Finance Partner of the firm. The Accountant will be responsible for the total accounting function including annual accounts and also for the development of a computerized information system.

Applications are invited from qualified accountants aged under 45, who have operational experience within a partnership environment. An initial salary of about £16,000 p.a. is envisaged together with normal pension benefits.

This appointment is open to both male and female candidates. Applications will be forwarded direct to our Client and candidates should indicate the name of any firm to whom their details should not be sent. Applications containing adequate particulars of career to date should be sent to:



Peter J. Oliver,  
Spicer and Eggleston Management Consultants,  
56 St Mary Axe,  
LONDON EC3A 8BJ.

## ACCOUNTANT

C. LONDON to £13,000

Our client is the holding company for a leading UK publishing group with operating companies throughout the world.

Reporting to the Group Chief Accountant, the appointee will be responsible for maintaining the books of account, preparing monthly and annual accounts, some company secretarial work and be involved with further computerisation of accounts.

This new opening would suit a recently qualified accountant either straight from the profession or from a commercial organisation. This is a demanding position in a close-knit Finance Department.

For further details and application form, please telephone or write K. C. Davenport, B.Com., quoting Ref: KC4915.

**Deboo Executive**

19/21 Wilson Street, London EC2M 2TA. Telephone: 01-628 2714

## Corporate Finance

Young dynamic accountant - with career prospects

Earnings package c.£18,500: Croydon

This is a new appointment with one of the largest British international financial companies. As a key member of a small team you will be exposed to senior management. The tasks will include the investigation of proposals covering acquisitions and disposals and other strategic financial projects on a worldwide basis.

As a candidate for this challenging and wide ranging appointment you should be a qualified accountant, probably in your late twenties, with some relevant experience in a large commercial organisation. Merchant banking experience useful but not essential.

Base salary around £16,000 plus very attractive home loan facilities, pension scheme and many other benefits. Excellent career opportunities.

Please write in confidence with full details - or ask for application form - stating how you match the requirements to David Bennell ref. B43718.

This appointment is open to men and women.

**MSL**

Management Selection Limited

International Management Consultants

52 Grosvenor Gardens London SW1W 0AW

United Kingdom Australasia Benelux  
Canada France Germany Ireland  
Italy Scandinavia South Africa  
Switzerland U.S.A.

## c£18,000 pa Finance Director

WALLES  
Manufacturing and Distribution

Fully qualified chartered accountant, ACCA or ACMA. Man or woman 35-40, with previous experience in a manufacturing environment. Candidates must be able to show proof of general management ability and business acumen. Experience of computerised accounting and stock control is essential. Career opportunity in a growing company with an internationally recognised brand name. Fringe benefits include profit share, pension/life cover, BUPA, company car, and relocation expenses.

Suitably qualified candidates please phone 01-531 1444 for an application form quoting MRD30013 (24 hour service).

**MRD**

Management Recruitment Division  
BOYDEN INTERNATIONAL LTD.  
27 DUTCHMAN COURT ROAD, LONDON W1P 8SD.  
Agents and advisers in London, Bristol, Birmingham, Manchester, Glasgow, Edinburgh, Cardiff, Swansea, Exeter, Plymouth, Southampton, London, and other cities.  
Contact us for a free brochure on Executive Recruitment since 1982.

## FINANCE DIRECTOR

MEDIUM-SIZED, PRIVATELY-OWNED EQUIPMENT  
LEASING COMPANY WITH MAJOR EXPANSION  
AND DIVERSIFICATION PLANS

An experienced Financial Executive is required to fill this senior position. The successful applicant will be responsible for all aspects of internal financial management including control, treasury management, accounting and for the development of a management information system. Reporting directly to the Board he/she will also be responsible for external relations with the banking and financial community and in conjunction with the Board and other senior members of management for the development of a long-term financial strategy for the company and, in due course, its execution. Applicants should ideally have a professional accounting qualification or a post-graduate degree in business administration and at least five and preferably more years of post-qualification experience, preferably in senior financial management positions in the financial services industry. Experience in an investment, commercial or merchant bank would be appropriate.

The company, which operates from London and Hong Kong, is in a position to provide an exceptionally attractive remuneration package. While the position is London-based travel will be required.

Applications, together with detailed curriculum vitae, should be sent to: Box A.5175, Financial Times, 10 Cannon Street, London EC4A 3DF. All replies treated with strict confidence.

## CHIEF ACCOUNTANT

Overseas Construction

S.London base

c£16,000

Our client carries out substantial civil engineering projects in North Africa, the business being managed from the U.K. The requirement is for a commercially orientated, qualified accountant to provide the U.K. based general manager with the financial inputs to commercial decisions as well as control all statutory and contract accounting matters.

Applicants, probably aged 30-45, must have direct experience of accounting and reporting for construction or heavy engineering operations in overseas locations. Experience in the preparation of bids and contracts and in treasury control is highly desirable. Overseas travelling will be negligible and the remuneration package negotiable.

Please address full career and relevant personal details to Douglas G Mizon, Ref. FT/233/M.

**E&W**

Ernst & Whinney Management Consultants  
Becket House, 1 Lambeth Palace Road, London, SE1 7EU.

## PRECIOUS METAL ACCOUNTING

Salary £12,000 to £14,000

Our Client is part of an international group involved in metal trading and situated in the City of London. They have a requirement for an experienced Accountant to take responsibility for the precious metal accounting function.

The post involves the ongoing review of the department's operations, control of cash movements, and the regular provision of timely and accurate profit and loss evaluations as well as the supervision of a small staff. Access to and control of all aspects of the business is by an established computer system.

Candidates aged between 28 and 35 should have the ability and a keen desire to liaise with Trading and Back Office personnel and to take a knowledgeable interest in the business operations. Previous experience in this or a related environment would be a distinct advantage.

Please telephone Ray Wallhead in strictest confidence on the number below (or 0268 558727 after office hours).

**CHARTERHOUSE APPOINTMENTS 01-481 3188**

Charterhouse, World Trade Centre, London EC4A 3DF

## Business Development Accountant

BAJ Vickers is a subsidiary of Vickers PLC and employs some 620 people in the design, development and manufacture of rocket motor casings, but within our current £13m turnover there are expanding ranges of pressure vessels and thermal coatings. Development work forms an above average part of the company's activities.

This is a new appointment responsible to the Chief Accountant. Key tasks will be the integration of financial forecasts and other data into Strategic, Business and Operating Plan, the introduction/control of comprehensive internal and stores audit programmes and design/implementation of new systems appropriate to the needs of a changing business.

Applicants should be Chartered Accountants with relevant experience in manufacturing industry and knowledge of computer based management information systems and should be eager to demonstrate by performance his/her potential for advancement. Preferred age range 28/40.

A competitive salary is offered plus relocation expenses to a most pleasant area of the country.

Please apply to: C.C. Brown Esq., Personnel Executive, BAJ Vickers Ltd., Bawell, Weston-super-Mare, Avon BS24 8PD.

**BAJ Vickers**

A Vickers company.

## Assistant Financial Controller

WEMBLEY AREA c£13,000

WEA Records Limited, a subsidiary of the Warner Communications group of companies, is engaged in the sale of recorded music, the rental of video tapes and the distribution of Atari video games.

An internal promotion has created this opportunity for a chartered accountant who will report to the Financial Controller and take responsibility, through a staff of six, for general accounting and the preparation of monthly financial statements in sterling and US dollars.

The successful candidate, aged between 25 and 30, will have completed articles with one of the big eight accounting firms, and had up to two years' post qualification experience within or outside the profession. Preferably a university graduate, he or she should possess a high level of UK and US technical accounting skills, be able to organise and motivate staff, and meet reporting deadlines. A practical knowledge of management information systems is also required.

The salary guideline for this post is £13,000 but could be more for an exceptional candidate. There is excellent scope for progression within the Warner Communications group of companies. Please send your curriculum vitae, indicating current salary to: David Horton, Personnel Manager, WEA Records Limited, Aperton Lane, Wembley, Middlesex HA9 1FJ.

A Warner Communications Co

**wea**

## Accountancy Appointments Europe

International Business Centre,  
1-3 Mordimer Street, London W1N 7RH  
Telephone: 01-637 5277 (12 lines)

## FINANCIAL CONTROLLER

Birmingham neg. to £16,000 + Car

Young ACA/ACCA age range 26-32 sought by substantial and profitable service industry group. He or she will control and develop the accounting function and have the ability to motivate staff and lead from the front. The dynamic only should apply to:-

GEORGE D. MAXWELL  
Chief Executive

*Personnel Resources Limited*

Have moved to

75 Grays Inn Road, London WC1X 8US.

Please note most carefully  
the change in our area code only!

01 242 6321

## Newly/Recently Qualified Accountants

Birmingham - Bristol - London - Manchester

The continuing expansion of our practice enables us to offer a number of opportunities for young Accountants in our Audit and Business Services Groups.

### Audit

Our Audit Groups provide a comprehensive service to UK, Public and Private Companies, subsidiaries of U.S. and other foreign corporations, and local government undertakings, using statistical and computer assisted audit techniques. Our comprehensive training courses are structured to ensure that all qualified staff are kept right up to date on these and other accounting and auditing developments.

### Business Services

Our Business Services Groups have developed a wide range of commercial and financial services for medium and smaller sized clients. These services include auditing and accounting work but, in addition, staff are involved in advising clients in areas such as new business ventures, computer selection, raising finance, budgeting and forecasting, tax planning and acquisition investigations. The work is varied and requires both developed skills in solving business problems and commercial flair.

more information regarding these and other vacancies with the firm, stating the areas in which you are interested.



**Arthur Young McClelland Moores & Co.**

A MEMBER OF AISA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

## SENIOR TAXATION POSITIONS MALAYSIA AND HONG KONG

The expansion of Ernst & Whinney's tax practice in Malaysia and Hong Kong has created the need for additional dynamic and well motivated tax managers and senior tax managers. The appointees will have opportunities to travel within South East Asia and good prospects exist for personal career advancement. Initial contracts will be for two years with the option of renewal at the end of the period either by extension or on an indefinite basis. Details of the positions are as follows:-

### Malaysia - Senior Tax Manager

Applicants should preferably be in their late 30's or 40's and have a minimum of 10 years' experience in the taxation department of a leading professional firm or with the Inland Revenue. The job will involve the overall management of the taxation department of our office in Kuala Lumpur and the provision of taxation advice and planning assistance to some of Malaysia's leading companies. The remuneration package is for discussion and is unlikely to be less than the equivalent of £35,000 per annum.

### Hong Kong - Tax Managers

Applicants should preferably be in their early 30's and have a minimum of 5 years' experience in the taxation department of a leading professional firm or with the Inland Revenue. The job will involve the supervision and reviewing of tax computations, reviewing tax problems, assisting in tax planning and staff training. A great deal of client contact is involved and enthusiasm and the ability to write fluently and express views and ideas clearly is essential. The remuneration package is for discussion and is unlikely to be less than the equivalent of £25,000 per annum.

Full relevant personal and career details should be sent in strictest confidence to Chris Attwood at Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London, SE1 7EU.

**E&W**

Ernst & Whinney

# International Appointments

## International Financial Controller

France

£40,000+  
(Negotiable)

An international manufacturing/marketing group, presently being reorganised, wishes to appoint a financial controller to develop and administer its financial management systems and to advise the president on matters concerning business planning, acquisitions, investments, tax and group financial structure. Operating from Western Europe, the group's main activity is the assembly, export and servicing of heavy duty automotive related equipment worldwide. Current sales are in excess of 100 million dollars and increasing. Other activities are planned.

Candidates aged 35-50 with appropriate international experience should be familiar with the language and tax laws of France and Germany. They will be qualified accountants, preferably with a business or law degree.

The job is demanding and needs someone with practical accounting experience and an understanding of the international business scene.

Reply in confidence with brief career details to, E. M. Neil, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD, quoting reference 37271L.



Peat, Marwick, Mitchell & Co.  
Executive Selection Division

In the Name of Allah, the Beneficent, the Merciful  
**DAR AL-MAAL AL-ISLAMI (DMI) SA**  
Takaful Group  
A NEW International Force in Life & General Insurance

## MANAGEMENT APPOINTMENTS EUROPE, AFRICA, MIDDLE EAST

The Takaful Group of Dar Al-Maal Al-Islami (DMI) SA are expanding their sphere of operations into Luxembourg, West Africa, Sudan and Bahrain and require Managers to supervise and run their offices. A knowledge of French, English and Arabic in the latter case, is a requirement for these senior positions, together with experience in Life and General Insurance.

An appreciation of Islamic economic principles would be a necessity of these appointments.

The selected candidates should be preferably of an age to make a career with this new, innovative and financially strong group which is destined to become a powerful force in the field of international finance. Written applications giving qualifications and experience should be addressed in the first instance to:

Mr. Mohammad H. Alvi  
Dar Al-Maal Al-Islami (DMI) SA  
Takaful Group  
World Trade Centre  
110 Avenue Louis-Casas  
PO Box 454-1215 Geneva 15-SWITZERLAND

## Head of Internal Audit Sudan

The Kenana Sugar Company Limited, in central Sudan, is one of the world's largest integrated sugar estates. Sugar production this season will reach 2/3rds of rated capacity (330,000 metric tonnes) which figure is expected to be achieved during the 1989/90 crop.

The Company seeks a Head of Internal Audit with the objective of ensuring that systems and controls are effective, accounts are accurate and assets safeguarded. The head of the Internal Audit Department will report to the Managing Director and act as Secretary to the Audit Committee of the Board.

The requirement is for an accountant with an internationally recognised accountancy qualification, and at least six years experience of managing audits, who can demonstrate instances of having his recommendations implemented. Experience of training staff in a developing country would be highly relevant.

Conditions of service include a competitive salary, end of contract gratuity and incentive bonus in addition to:-

- free furnished air-conditioned accommodation
- free medical attention
- 60 days annual leave plus leave air fares to country of origin
- assistance with children's educational expenses
- free Life Insurance cover
- Sports and Club facilities

Please write in confidence quoting reference MCS/7104 and requesting a personal history form to Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse  
Associates

## Banking Opportunities in South Africa

Nedbank is the largest South African owned bank, with assets exceeding 8 000 million rand. Our progressive, innovative approach to banking, combined with an energetic new business policy has led to outstanding growth and profitability. We are highly automated and have an extensive and sophisticated country-wide, on-line facility which takes the frustration out of communications. Decisive management, initiative and original thinking are recognised as key factors in the continuing development of existing and new services encompassing a broad spectrum of banking activities both in Southern Africa and internationally.

To join our Team - the Senior Management of tomorrow - and to play a vital part in our future success, we are looking for men/women who are:

- in the age range 30-35
- A.I.B. qualified and preferably graduates
- possess proven ability, gained in a large commercial, organisational or equivalent banking environment

• experienced in either/or credit lending, project finance, corporate banking  
Above all else we need talented professionals who want to advance in the world of banking by merit and achievement.

The successful applicants will be based in one of South Africa's major commercial centres and will enjoy working in a truly stimulating environment where personal contribution is encouraged and recognised.

Attractive salaries and excellent benefits are the immediate rewards - the long term rewards are unlimited.

To apply, write to the Chief London Manager, quoting Ref. No. FT 243 on both envelope and letter, with details of qualifications and experience - Nedbank Limited, Nedbank House, 20 Abchurch Lane, London EC4N 7AD. Full details of relocation expenses and the life-style you can expect in South Africa will be furnished at the initial interview.

If you're serious about a career join the people who are serious about banking.

**NEDBANK**  
Nedbank Limited Registered Commercial Bank

## TECHNICAL DIRECTOR FOR PROGRAMMING AND BANKING STUDIES

The Emirate's Bankers Training Institute invites applications for the above vacancy on the following terms and advantages.

### I-Conditions:

1. The applicant should hold a Master's Degree in Business Administration (Banking) or its equivalent as a minimum qualification requirement.
2. Experience of not less than 7 years in Banking and Bank training with previous experience in programming, planning and designing of courses and its execution.
3. Should have a good command over spoken and written Arabic and English Languages. Priority shall be given to those with previous knowledge of the Middle East.
4. Age should not exceed 50 years.

### II-Job Specifications and Advantages:

1. Salary shall range between U.S.\$70,000 and U.S.\$80,000 per annum, plus other benefits.
2. Suitable furnished accommodation shall be provided.
3. Free Medical care in the U.A.E. for the employee and his family.
4. A suitable car shall be provided.
5. Annual air tickets for him, his wife and up to three children below 18 years of age.

### III-Date of Application:

Applications with photocopies of qualifications and experience certificates should be received not later than 30.4.1989 addressed to:-

The Governor, UAE Central Bank, P.O. Box 854, Abu Dhabi, United Arab Emirates.

## PROFESSORSHIP SCHOOL OF FOREIGN SERVICE GEORGETOWN UNIVERSITY

The Edmund A. Walsh School of Foreign Service, Georgetown University, announces a search to fill the Marcus Wallenberg Chair in International Financial Diplomacy. Applications are invited from individuals who have distinguished themselves in the field of international economics and finance, banking and business-government relations combining practical experience with demonstrated academic achievement. In addition to undergraduate and graduate teaching (with a focus on international financial markets and institutions, banking transactions, public policy and financial diplomacy), the Chair holder will co-ordinate the School's extracurricular seminars and mid-management training in these areas. The appointment will be made at the full professor level at a salary commensurate with seniority and qualifications. Applications should be submitted by April 30, 1989 to:

David D. Newsom - Associate Dean  
School of Foreign Service  
Georgetown University, Washington, D.C. 20057  
Georgetown University is an Equal Opportunity Employer.

## BANK EXAMINERS ABU DHABI

Age: 30-45 Salary: \$32,000-50,000

A major bank in the United Arab Emirates seeks three examiners to strengthen its inspection function.

### NATURE OF WORK

As leaders of a team of examiners they will be involved in review of loan portfolios and cover all aspects of retail and money market banking operations. They will be expected to form an opinion on the soundness of bank assets, profitability of its operations, quality of management and internal controls.

### EXPERIENCE REQUIRED

Candidates must be qualified accountants (ACAS or equivalent) and have at least five years' post-qualification experience in an audit firm as external auditors for client banks or senior bankers with a minimum experience of 10 years, at least five of which as internal inspectors.

### TERMS

The contract will be for an initial period of two years, renewable thereafter annually. Salary will be negotiable in the range of \$32,000-\$50,000 according to the candidate's experience, free of tax. In addition, free furnished accommodation, medical expenses and other attractive benefits will be offered. Details of such benefits will be discussed at interview.

Please send c.v. with full details to:  
Box A.8176, Financial Times  
10 Cannon Street, London EC4P 4BY

## CONTROLLER EUROPE

Medium-sized international corporation, headquartered in the USA, with extensive operations in the industrial goods field, seeks a Controller for its European headquarters.

The European HQ team is responsible for conducting the business of one of the corporation's divisions in the geographical area of Europe, Africa and the Middle East.

This is an outstanding opportunity for an international Controller, experienced in modern planning, accounting, financial and EDP management methods. He will be working closely with the Divisional General Manager to whom he will report.

The successful candidate will either be a qualified accountant or have a degree in economics or HEC. A minimum of five years' experience in an international management position is a must. Excellent command of English and fluency in German and French are required.

Please send your application with full details about education and business experience under confidential cover to:

J. P. Barthelmé  
BLACKHAWK S.A.  
13 RUE DU TANIN  
F-67380 LINGOLSHIM

## Jonathan Wren International Ltd

170 Bishopsgate, London, EC2M 4LX

As a Bank Recruitment Consultancy specialising in overseas appointments we carry a wide ranging portfolio including the following:

## BAHRAIN

**FX DEALER** ..... c.\$45,000  
This important international bank seeks an additional trader, ideally aged 25-32 able to demonstrate a minimum of 3 years FX/Money market experience.

**PROGRAMMERS (2)** ..... c.\$34,000  
This major international bank seeks two programmers who can demonstrate a minimum of two years experience of ARB/TV/AMES gained within a banking institution. Three year contract offered.

All the above posts carry a tax free salary plus free furnished accommodation, utilities paid, flights etc. Please send a detailed curriculum vitae to Roy Webb, Managing Director.

**NEW ISSUES** ..... c.\$70,000  
This major international bank seeks a high calibre Merchant Banker with a minimum of 5 years experience of all aspects of Corporate Finance.

**MONEY MARKET TRADER** ..... c.\$50,000  
This important international bank seeks an additional deposit dealer ideally aged 25-32 with a minimum of 3 years experience. Must have capability to handle FX in due course.

**CORPORATE BANKER** ..... c.\$70,000  
This major international bank seeks an additional lending officer preferably a graduate with a minimum of 5 years experience of line management. Fluent Arabic essential.

**INVESTMENT MANAGER** ..... c.\$60,000  
This important international bank seeks an experienced portfolio manager with a minimum of 7 years experience of domestic and international capital market instruments.

## INVESTMENT PROMOTION ADVISER MALAYSIAN INDUSTRIAL DEVELOPMENT ASSOCIATION

### MALAYSIA

Required urgently to advise and assist in identifying and evaluating industrial projects which the Malaysian authorities may decide would be suitable for joint ventures with British firms or for British investment; advise and assist in identifying potential British investors and in negotiations with them; undertake such other duties as may be agreed with the object of promoting industrial co-operation between the United Kingdom and Malaysia.

Applicants should be UK citizens aged between 40-60 years with in-depth experience in the Public Service and/or development corporations and/or the Private sector in all aspects of industrial finance and investment.

Appointment 2 years. Salary (UK taxable) in accordance with qualifications and experience, plus a variable tax-free Foreign Service Allowance currently in range £2,645



**OVERSEAS DEVELOPMENT**

to £4,960 per annum, depending on domestic circumstances.  
The post is wholly financed by the British Government under Britain's programme of aid to the developing countries. In addition to basic salary and overseas allowances other benefits normally include paid leave, free family passages, children's education allowances and holiday visits, free accommodation and medical attention.  
Applications must be made within three weeks of this notice.

For full details and application form please apply, quoting ref. AH 372(x) stating post concerned, and giving details of age, qualifications and experience to:

Appointments Officer,  
Overseas Development Administration,  
Room 351,  
Abercrombie House,  
Eaglesham Road,  
EAST KILBRIDE,  
Glasgow G75 8EA.

BRITAIN HELPING NATIONS TO HELP THEMSELVES

## COFO

## Junior Investment Manager

Commerzbank Fonds-Verwaltungsgesellschaft mbH (Cofu), Düsseldorf, a wholly-owned subsidiary of COMMERZBANK AG and one of the leading German institutional investment management companies, offers an excellent opportunity to train as an Investment Manager.

You will initially work closely with a team of experienced Fund Managers and will be involved in the complete range of Fund Management activities, with particular emphasis on overseas investments.

You will be encouraged to take early responsibility with a view to manage your own funds later.

The candidate we seek will probably be in the mid 20's with up to three years experience in a financial related area. Knowledge of German is required.

To apply please write to:  
Commerzbank Fonds-Verwaltungsgesellschaft mbH (Cofu),  
z.H. Herrn Kammerlocher, Breite Straße 25, 4000 Düsseldorf 1  
Telephone (02 11) 8 27 28 23.



## INTERNATIONAL APPOINTMENTS

## Internal Auditor/Controller

Nigeria 32/45 to £25,000 net

The Merchant Banking Corporation (Nigeria) Limited, an affiliate of the Paribas Group, is expanding its new Lagos banking operation and requires an Internal Auditor/Controller.

The job is to create and organise the Audit Department, entailing not only all the internal controls usually made by a bank, but also organisation, procedure writing and staff training. The position calls for a thirty-two to forty-five year old with an AIB as minimum qualification and at least ten years' experience in banking operations and internal audit, preferably in a computerised banking environment.

A first class salary will be supplemented by generous expatriate benefits including housing, car etc.

Replies will be forwarded direct to our clients but please write in the first instance to Keith Fisher at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP.

Overton Shirley and Barry

## FINANCIAL CONTROLLER

Papua New Guinea  
c. £20,000 after tax

Booker Agriculture International manages agro-industrial operations overseas and in the UK. Current on-going overseas projects are in West Africa, Kenya, Madagascar, Somalia, Papua New Guinea and Sri Lanka.

An opportunity has just arisen for an experienced Financial Controller to join the large and highly successful cane sugar farming and factory project in Papua New Guinea, which commenced commercial operations in August last year.

The Financial Controller is a member of senior management, responsible to the General Manager for the established financial and management accounting functions. He has a major treasury role to fulfil and is also the company secretary.

Essential requirements are a recognised accounting qualification and overseas senior management experience in industry, preferably gained in a developing country. The successful candidate will be expected to spend around 20 weeks in Papua New Guinea and then continue his career either overseas or in the UK.

The project is in an area of scenic beauty and offers modern facilities which include a golf course, sports club, primary school and clinic. There is an established expatriate community.

Terms of service include:

- \* 18 month tour
- \* Pension scheme
- \* Executive style house with hard furnishings
- \* 2 months end of tour leave
- \* Local leave
- \* Clothing and disturbance allowances
- \* Education allowances
- \* Children's holiday passages
- \* Medical scheme
- \* Company car
- \* Air passages to and from home country at the beginning and end of tour

Written applications giving age, experience, achievements, qualifications and a contact telephone number, should be sent to: G. D. N. Southworth, Personnel Director, Booker Agriculture International Limited, Bloomsbury House, 7477 Great Russell Street, London WC1B 3DF.

BOOKER AGRICULTURE INTERNATIONAL LIMITED

## Foreign Exchange Dealers New York

Nordic American Banking Corporation is expanding its foreign exchange trading activities in both the spot and forward markets, including deposit arbitrage, with particular emphasis on Scandinavian currencies.

We invite applications from dealers with a thorough knowledge of the foreign exchange markets. Whilst candidates must have had at least two to three years active dealing experience, the bank's development plans will also appeal to individuals already at Senior Dealer level. A degree of fluency in a Scandinavian language will be a distinct advantage.

A competitive remuneration package will reflect the importance of the positions which represent positive opportunities for career development.

Initial interviews will be conducted in either London or Scandinavia and interested applicants should submit full career details or direct enquiries to: TOM KOLLINSKY at NORDIC BANK PLC, 20 St. Dunstan's Hill, London EC3R 8HY.

NORDIC AMERICAN BANKING CORPORATION

## THE EUROPEAN PARLIAMENT

Intends to recruit a

### head of the data-processing division

(m/f)

Qualifications required:

- university degree or equivalent professional experience;
- proven experience in data-processing; □ knowledge of the structure, functioning and activities of the Community institutions;
- several years' experience in the field of management;
- thorough knowledge of one official language of the European Communities, good knowledge of another; □ a national of one of the Member States of the European Communities; □ maximum age 50 years, except officials or other servants of the European institutions having been employed for at least 12 months.

The salary will be that of grade A3 of the scales set out in the Staff Regulations applicable to officials of the European Communities.

Candidates should submit their application letter together with a detailed curriculum vitae and documentary evidence not later than midnight on 29th March 1983 as evidenced by the postmark to:

EUROPEAN PARLIAMENT,  
Recruitment Service,  
P.O. Box 4001,  
LUXEMBOURG.

## CONTRACTS

## Racal recorders for the RAF

RACAL RECORDERS has won its largest single order since the company began trading 12 years ago. The contract is to supply over 250 worth of multi-channel recorders to the Ministry of Defence (Procurement Executive) for use by the RAF in logging ground/air communications.

The recorders are from the International Communications Recorder (ICR) range which provides 24-hour recording per eight-inch reel of tape. The recorder's two decks give complete, hands-off, 48-hour sequential coverage, or 24-hour recording with emergency back-up.

A £500,000 contract has been awarded by the London Borough of Islington to J. LAWSON BUILDING, part of the Lawson Construction Group, for the installation of entryphone and alarm systems, together with other security improvements, at 31 medium-rise blocks of flats comprising some 1,200 homes. Included in the contract are redecoration and improvement of communal areas and improved lighting.

CIRRUS EQUIPMENT has been commissioned by Pratt and Whitney to design and build two turbine blade encapsulation plants costing £500,000, which are used in the manufacture of turbine blades used in jet engines. After casting, the semi-finished blade must be precision-machined, but because of the high accuracy needed, and the complex shape of the blade, the blade cannot be handled directly. The Cirrus machine locates the blade and casts around it a block of metal alloy. The encapsulated blade can be handled and the blade machined. The low melting point alloy is then melted away.

RICHARDS STRUCTURAL STEEL, Leicester, has overseas contracts worth over £500,000 for equipment to be used in the recovery of tin. Components are being supplied for the screens and the lift is being installed into a dredge currently being built in Indonesia. A mobile concentration plant is being shipped to Zaïre for the handling of 100 tons per hour of alluvial material.

SPACE-TIME SYSTEMS, supplier of computerised waste box-office management systems, has two orders totalling £300,000. The City of Bradford has ordered a BOCS system, dual PDF/11 44s and 38 outlet terminals, and a floating post-box at the Festival Pier on the

South Bank of the Thames. A £250,000 order for re-roofing and re-cladding the main naval workshop at RNAS Culdrose in Cornwall has been placed by the Property Services Agency. For British Rail, Tilbury is re-aligning platforms and providing a new station building at West Drayton under a contract valued at £125,000.

BALFOUR BEATTY, a member of the BICG Group, has been awarded contracts worth around £2.2m. The central building unit at Sharnston, Manchester, has won two contracts. The first, worth £22,000, for a travel-centre and modifications to a canteen at an existing garage, for the West Midlands Passenger Transport Executive. The second award is by Sibeck Developments and is valued at £78,000. The work consists of the demolition of existing buildings and the redevelopment of the site involving construction of a three-storey building, a two-storey load bearing brickwork Balfour Beatty has been awarded a management contract, valued at £100,000 by the Borough of Kingston-upon-Thames, as part of the Government's scheme to bring derelict land up to a standard of residential development by private funds. Work is due to be completed before the end of March.

DELTA, New Malden, has won a contract worth over £100,000 to supply air conditioning plant for a major office redevelopment by Norwich Union Insurance at Number One Old Bailey.

## Refurbishing Dukes Hotel

CHARLES HAMMOND has been awarded a contract for the first phase of a planned £1m project by Dukes Hotel for the refurbishment of the hotel in St James's Place, SW1. This initial contract, valued at £100,000, covers design, building and furnishing of the hotel's first floor bedrooms. Building services account for £55,000 of the contract's value with design and furnishing services making up the balance. Completion of the first phase is scheduled for May. Dukes Hotel envisages spending a further £800,000 in the second and third phases of its refurbishment and anticipates appointing Hammonds to be responsible for the complete design concept and refurbishment of the reception area, banqueting rooms, the bar, the suites and the other bedrooms.

DAIICHI KANGYO BANK

## DKB ECONOMIC REPORT

March 1983; Vol. 12, No. 3

### Japan's economic growth will remain low in FY1983 due to weak exports and consumption

#### 1. The Economic Environment in Fiscal 1983

(1) Delay in world economy's recovery

The U.S. economy failed to get out of the doldrums in 1982. The tight monetary policy caused inflation to subside, but the number of corporate bankruptcies and the unemployment rate hit the highest levels since World War II. The Federal Reserve Board has lowered the official discount rate seven times since last July in moves to stimulate business. This accommodative policy generated some improvement in consumer spending, as is seen in housing starts and automobile sales.

But the pace of economic recovery will be extremely slow and improvement in employment is hardly a realistic hope for the time being.

In the aftermath of the second oil crisis, European economies continued to stagnate in 1982, followed by further aggravation in employment. It appears most likely that full-scale recovery of the European economies will be delayed until 1984, lagging behind that of the U.S.

On the basis of the above outlook, we make the following projections: the real growth rate of the world economy will be 0.4 per cent in 1982 and 1.8 per cent in 1983; the real growth rate of the world trade will be 0 per cent in 1982 and 1.8 per cent in 1983; the prices of primary products will drop 4 per cent in 1982 and rise 1.6 per cent in 1983; and for Japan the import price (CPI) of crude oil will be \$34 per barrel in fiscal 1982 and \$33 in 1983.

(2) Economic stimulation measures limited due to weak yen and budget deficit

In Japan there is no progress in reducing fiscal deficits. The fiscal 1983 general account budget provides for bond issues amounting to ¥13.545 trillion. According to this bank's calculations, another revenue shortfall of about ¥2 trillion is likely due to a decrease in tax revenue resulting from low economic growth and an increase in tax cuts such as partial implementation of the growth of the National Personnel Authority's

recommendation on wages. Should the Government fail to take concrete measures for fiscal rehabilitation, it will have unfavorable psychological effects on business management, too.

The reduction in overseas interest rates will sustain the yen's exchange value against the U.S. dollar at a relatively high level until summer. However, if the domestic business outlook, affected by the fiscal situation, should remain unclear, the yen will be weakened again after the summer, when overseas interest rates are likely to go up.

What with the vigilant attitude other countries are maintaining against Japan, as seen in mounting protectionism, and with the possibility of the yen's depreciation in the near future, it will be difficult for Japan to lower interest rates. In this report, therefore, it is assumed that the official discount rate will be maintained at the current 5.5 per cent.

#### 2. Economic Outlook — Inflation may abate but weakness of demands will keep growth rate around 2%

(1) Final private consumption expenditure: The real growth rate is expected to fluctuate — 1.1 per cent in fiscal 1981, 2.5 per cent in 1982 and 2.1 per cent in 1983. The sharp increase in personal consumption spending in the first half of fiscal 1982 was caused by a temporary reaction to the stagnation in the preceding periods. The growth in consumer spending, therefore, is expected to slow down as the growth of employees' income (nominal) drops from 7.9 per cent in fiscal 1981 to 6.5 per cent in 1982 and the increase in personal disposable income will slow down due to the suspension of the income tax cut. Stabilization of prices and a rise in spending habits will bring an increase of 2 per cent in personal consumption expenditure in fiscal 1983. But the growth in consumption expenditure will also serve as a factor in curbing the growth of personal savings, housing in-

vestment and capital investment by unincorporated enterprises.

(2) Private housing investment: Housing construction is expected to remain slow in both fiscal 1982 and 1983 because of the above-mentioned trends in personal income, saving and interest rates, coupled with structural factors, such as the decrease in marriages.

private capital investment, therefore, will fall progressively by from 4.4 per cent in fiscal 1981 to 1.3 per cent in 1982 and 0.3 per cent in 1983.

(3) Private inventory buildup: From around autumn 1982, inventory adjustment picked up speed and will be all but completed by the end of fiscal 1982. Inventory investment is expected to increase gradually through fiscal 1983. However, considering the stabilization of commodity prices and the weak demand, the inventory buildup will be a moderate one. The real increase in inventories, ¥1,416.7 billion in fiscal 1981, is estimated at ¥820 billion in 1982 and ¥780 billion in 1983.

(4) Exports and imports: (a) Exports and factor income received from abroad:

estimated at minus 4.7 per cent in fiscal 1982, with a 0.9 per cent increase in 1983.

(b) Imports and factor income paid abroad: Reflecting the sluggishness of domestic demand, imports, etc. in fiscal 1982 and 1983 are expected to remain weak in real terms, rising 0.3 per cent in fiscal 1982 and dropping 0.1 per cent in fiscal 1983.

(c) Gross national expenditure: The above assessment of the trends of demand components leads us to expect that the real growth of gross national expenditure will drop gradually from 3.3 per cent in fiscal 1981 to 2.7 per cent in 1982 and 1.8 per cent in 1983.

As regards the contribution to economic growth by the major components of demand factors, that of public sector demand,

and current account surplus (exports, etc. minus imports, etc.) will be small in both fiscal 1982 and 1983. The contribution of domestic private demand will diminish considerably in fiscal 1983, due mainly to the slowdown in the increase in personal income. The nominal growth of gross national expenditure, on the other hand, will slacken from 5.5 per cent in fiscal 1981 to 4.7 per cent in 1983 due to the stabilization of commodity prices.

Because the world economy is not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

## APPOINTMENTS

## Managing director for Thomas Cook travellers cheques

The THOMAS COOK GROUP has appointed Mr Michael Brockson as group managing director for travellers cheques and wholesale note dealing operations. He was formerly the group finance director. The company is a subsidiary of the Midland Bank.

THOMAS MEADOWS has appointed Mr Robert C. Kelly to the group's main international board. He continues as managing director of Thomas Meadows & Co., responsible for the group's UK freight services.

Mr C. R. Baker, group corporate planning manager of COMMERCIAL UNION ASSURANCE will retire on June 30 when Mr D. G. Beale, investment manager international, will succeed him. Mr Beale will be succeeded by Mr M. A. Evans, investment manager. From June 1 Mr A. E. Wynd, a senior investment fund manager in the UK, will be appointed first senior vice president of Commercial Union Corp in the U.S. for some 18 months.

Mr J. G. Campbell, chairman of Cincinnati Milacron, has been elected president of the MACHINE TOOL TRADES ASSOCIATION. He succeeds Mr J. L. D. Galley, chief executive and managing director of Giddings and Lewis Frazier. Mr E. N. Addison, chairman of the Addison Tool Company, has been elected vice-president.

Mr Ned Smith, the NATIONAL COAL BOARD's director of manpower and deputy director-general of the industrial relations department, has been appointed director-general.

Mr G. C. Clark has been appointed chief executive of PAYEN INTERNATIONAL, a director of Reed Publishing and international chief executive of Business Press International, has become chairman. Mr Peter Yapp, a director of Business Press International, has become chief executive. Mr Christopher Garrett, currently deputy chief executive, and Mr John Legate, currently group sales director, have been appointed executive directors. Mr Derek Lyons, previously chief executive, has resigned.

Mr Michael R. Taylor has been appointed a director of CITY FINANCIAL SERVICES, a wholly-owned subsidiary of Industrial Finance and Investment Co. He will be responsible for broader aspects of the group's involvement in property development finance.

Pearson becomes managing director. Mr G. Marshall has been appointed director for the Midland region. Mr J. Monaghan, director for the Northern Region of Hogg Robinson (Benefit Consultants) and Hogg Robinson (Financial Planning).

Mr Jonathan M. Cowan has been appointed an associate director of J. BESSO AND COMPANY. For the past few years he has worked in the London and overseas reinsurance market in a broking and production role with the Stewart Wrightson Group.

Mr J. G. Parrish, a director of LLOYDS BANK INTERNATIONAL, is taking early retirement from the bank, at his own request, with effect from May 31.

Mr William T. Barton has been appointed a director of FAIRLINE BOATS, Oundle. He was sales manager.

Mr R. E. Bagri, chairman of Metall, has been appointed to the board of THE METAL MARKET AND EXCHANGE COMPANY from April 1.

METAL CLOSURES VENUS PACKAGING has appointed Mr Jack Elliott as chief executive. He was chief executive of Rosalita, a Metal Closures Group Holding Company controlling three operations in varying sectors of the plastics industry.

Following acquisition of INDUSTRIAL AND TRADE FAIRS HOLDINGS by Reed International, Mr Bryan Hope, a director of Reed Publishing and international chief executive of Business Press International, has become chairman. Mr Peter Yapp, a director of Business Press International, has become chief executive. Mr Christopher Garrett, currently deputy chief executive, and Mr John Legate, currently group sales director, have been appointed executive directors. Mr Derek Lyons, previously chief executive, has resigned.

Mr Michael R. Taylor has been appointed a director of CITY FINANCIAL SERVICES, a wholly-owned subsidiary of Industrial Finance and Investment Co. He will be responsible for broader aspects of the group's involvement in property development finance.

estimated at minus 4.7 per cent in fiscal 1982, with a 0.9 per cent increase in 1983.

(b) Imports and factor income paid abroad: Reflecting the sluggishness of domestic demand, imports, etc. in fiscal 1982 and 1983 are expected to remain weak in real terms, rising 0.3 per cent in fiscal 1982 and dropping 0.1 per cent in fiscal 1983.

(c) Gross national expenditure: The above assessment of the trends of demand components leads us to expect that the real growth of gross national expenditure will drop gradually from 3.3 per cent in fiscal 1981 to 2.7 per cent in 1982 and 1.8 per cent in 1983.

As regards the contribution to economic growth by the major components of demand factors, that of public sector demand,

and current account surplus (exports, etc. minus imports, etc.) will be small in both fiscal 1982 and 1983. The contribution of domestic private demand will diminish considerably in fiscal 1983, due mainly to the slowdown in the increase in personal income. The nominal growth of gross national expenditure, on the other hand, will slacken from 5.5 per cent in fiscal 1981 to 4.7 per cent in 1983 due to the stabilization of commodity prices.

Because the world economy is not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is



## TECHNOLOGY

EDITED BY ALAN CANE

## TI DESIGN TIMED TO MEET NEW REGULATIONS

## How to absorb crash energy

BY KENNETH GOODING MOTOR INDUSTRY CORRESPONDENT

EVERY working day in Britain there is at least one under-run collision—where a light vehicle buries itself under the back of a truck.

To combat this menace new legislation insists that from May 1 all trailers over 1.02 tonnes unladen weight and all rigid vehicles over 3.5 tonnes gross weight must be fitted with rear under-run protectors. This will involve about 54,000 vehicles a year.

TI Tube Products, part of the TI Group (formerly Tube Investments) has carefully timed the introduction of its new TI Rearguard to coincide with the advent of the new regulations.

The key to the effectiveness of the new TI Rearguard is a process known as inversion. The two cartridges which take the strain and absorb all the energy when a collision occurs are each made of two steel tubes of different diameters. The smaller one is turned back on itself at one end, then peripherally welded to the open end of the larger tube.

When subjected to a compressive force as happens in a collision, the small tube completes its inversion, turning outside itself as it is forced into the larger tube.

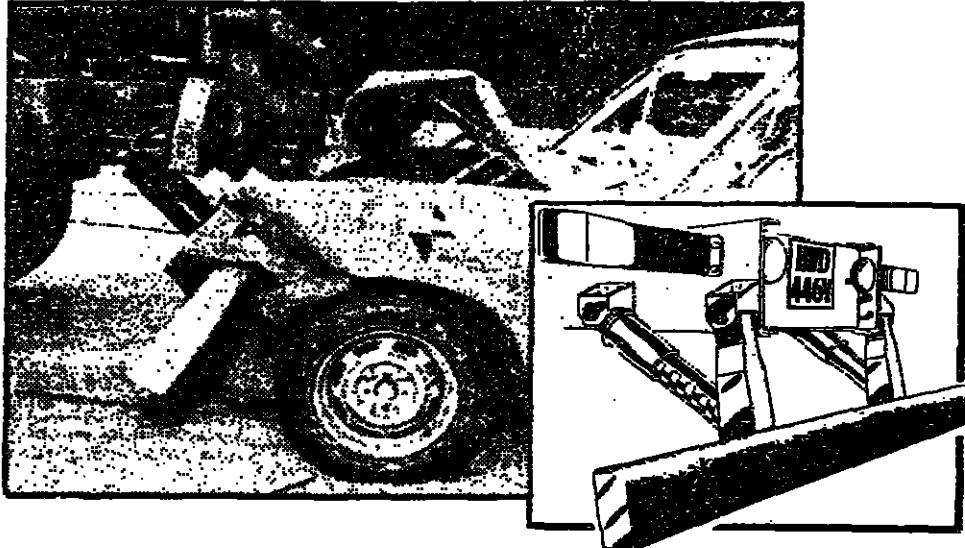
Mike Page, designer of the TI Rearguard, says this complex process is "like taking your socks off. The smaller tube is turned back outside itself as it collapses, exactly the way a sock turns inside out when you pull it down, from the top, over your foot."

He hastens to add, however: "Obviously there is more to it than that. A great deal of technological research went into the final design to get the energy-absorbing properties exactly right."

But this research was right in the mainstream of TI Tube Products' operations because the company is the UK's largest producer of electric resistance welded steel tube, with extensive experience in tube manipulation and fabrication—mainly for the transport industry.

TI claims its Rearguard is half the price of other energy-absorbing under-run protectors currently available and should only require the replacement of its collapsible cartridges after a collision.

The TI system is marginally more expensive than rigid under-run protectors which comply with the new laws but



The result of an impact between a stationary Rearguard equipped lorry and a saloon car travelling at 30 mph. Energy absorption has reduced damage to the passenger compartment of the car

after a collision a rigid unit has to be completely replaced. The cartridges in the TI system, which require no maintenance during normal service, can be quickly fitted and allow a vehicle to get back on the road.

TI reckons that the simple Rearguard kit takes only two hours to fit.

The other advantage claimed for the TI Rearguard is that it can absorb collision energy

equivalent to a one-ton car striking a stationary commercial vehicle at 40 mph—four times the effective speed required by law.

Paul Harris, TI Tube Products Marketing Manager, explains: "What we asked ourselves was: Is the minimum standard required also enough to prevent extensive intrusion damage to axles, tyres and brake pipes on the commercial vehicle involved?"

"By making the Rearguard able to absorb a much higher level of collision than the legislative standards require it not only increases the chance of car occupants surviving a rear under-run collision, it also means a commercial vehicle is more likely to be driveable afterwards."

More from TI Tube Products, PO Box 13, Oldbury, West Midlands B69 4PF (021-552 1511).

funded. EMB at Moor Street, West Bromwich, or the Zinc Development Association, 24, Berkeley Square, London (01-499 6836), will provide more information.

### Hardware High speed processor

A VERY high speed flexible hardware processor has been launched by Micro Consultants for its Intellect 100 image processing systems. Called the Real Time Analyser, it allows manipulation of grey level and binary pictures. More information on the system is available

from Micro Consultants on 01-668 4151.

### Microcomputers Acoustic coupler

A BATTERY-POWERED acoustic coupler for use with the Epson microcomputer is now available from Norbain Micro, the Reading-based microcomputer company. The company has adapted the Sendata 700 series acoustic coupler and the HX-20 handheld microcomputer from Epson so that the acoustic coupler draws power from the microcomputer's internal power supply. An acoustic coupler allows

## POWERFUL FORCE IN INTERNATIONAL MARKET

## Swedish merger results in new grinding machines

BY MAX COMMANDER

A MERGER of two Swedish companies—Jungner Maskin and Nyberg and Westberg—has resulted in the formation of a new company entitled, Jungner N & W AB (JNW) and the announcement of two completely new machines in the metal grinding field.

The US-450 is a precision tool grinding machine with a two axis digital readout. The PLS-600/300 is a hydraulically driven surface grinder intended mainly for toolroom applications.

#### Rapid

JNW says that it has also taken over manufacture of the CNC cylindrical grinding machines, the 10 MD and 10 VP which were made formerly by Bofors-UVA. The latter are machines for the rapid grinding of stepped shafts for the automotive, electrical, pump and compressor industries.

The merger, undoubtedly, brings together two companies which could provide a powerful force in an international market. Jungner's manual and automatic range of precision tool grinding machines, particularly its fully programmable PSA-600, and Nyberg and Westberg contributing surface and cylindrical grinders ranging from bench-top to auto-

mated production lines, suggests that about 70 per cent of output could be exported through Jungner's network of overseas agents.

The US-450 tool grinder has an unusual triangular shape which has been achieved by mounting the cross slide on vertical bearings. This enables the operator to inspect the work from back or front with duplicated handwheels allowing grinding from both positions.

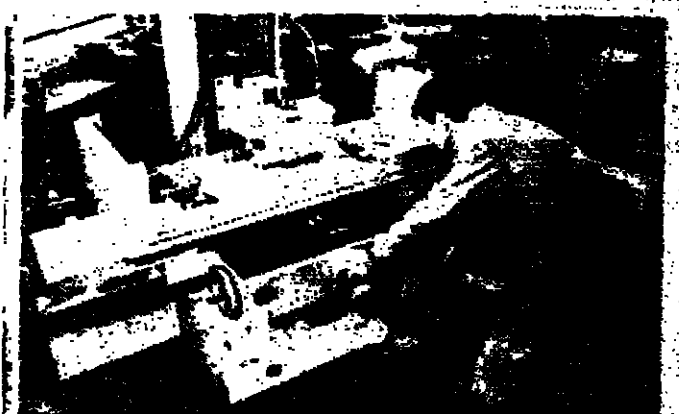
The PLS-600/300, the hydraulic surface grinder, has a 600 x 300mm clamping surface, 770mm longitudinal traverse and an unusually large cross traverse of 340 mm.

It is interesting to note that the new company is 45 per cent owned by its employees, and all production has now been concentrated at the former N & W works at Akersberga near Stockholm.

#### Details

Mr Bo Hallberg, formerly managing director of Nyberg and Westberg, has been appointed managing director of the new company.

Full technical details of the new machines are available direct from Sweden (Tel: 46 764 640 60 telex 19522) or in London, Eibis International, 3 Johnsons Court, Fleet Street, (01-353 5151).



The US-450 tool grinder (top) has the crossslide mounted on vertical bearings. The PLS 600/300 is shown in the lower picture

### Casting Valve package

EMB, the West Bromwich, West Midlands, company which manufactures pneumatic pressure die casting machines is to market a valve package, which it claims, can increase the output of the injection ends by 25 to 50 per cent according to the model.

The development is a by-product of work carried out by the British Non-Ferrous Technology Centre as part of the Zinc Development Association Technology Transfer Project for zinc die casting. This is partly government

funded. EMB at Moor Street, West Bromwich, or the Zinc Development Association, 24, Berkeley Square, London (01-499 6836), will provide more information.

### Hardware High speed processor

A VERY high speed flexible hardware processor has been launched by Micro Consultants for its Intellect 100 image processing systems. Called the Real Time Analyser, it allows manipulation of grey level and binary pictures. More information on the system is available

from Micro Consultants on 01-668 4151.

### Microcomputers Acoustic coupler

A BATTERY-POWERED acoustic coupler for use with the Epson microcomputer is now available from Norbain Micro, the Reading-based microcomputer company. The company has adapted the Sendata 700 series acoustic coupler and the HX-20 handheld microcomputer from Epson so that the acoustic coupler draws power from the microcomputer's internal power supply. An acoustic coupler allows

a computer to send and receive information over the telephone. The Norbain coupler transmits information at the rate of 300 bps. More details on 0734 752261.

### Tooling Spark erosion

HIGH Tech Developments of Weston-super-Mare has developed a portable spark erosion machine which can be mounted directly on to workpieces too large to fit into existing tanks.

Portaspark 2000 can also be fitted to most machine tools to operate as a conventional spark erosion machine. It

costs less than £1,500 and, says the company, is an attempt to "stem the tide" of imports in the field.

High Tech Developments is at Quantock Road in the Somerset town (0934 23156).

### Medicine Heart monitor

AN astrophysicist at Tel Aviv University has developed an electronic device—originally designed in conjunction with NASA—which might pave the way for better heart monitoring and, perhaps, a new generation of electrocardiogram machines.

Professor S. Sadeh and

Professor S. Laniado noticed that their device for measuring pulsars could be adapted for heart rhythm measurements and could also help blood pressure and respiration monitoring. The work is still at an early stage but the professors will be glad to give more information. Sadeh is at Tel Aviv University, Ramat Aviv, and Laniado at Ichilov Hospital, Tel Aviv.

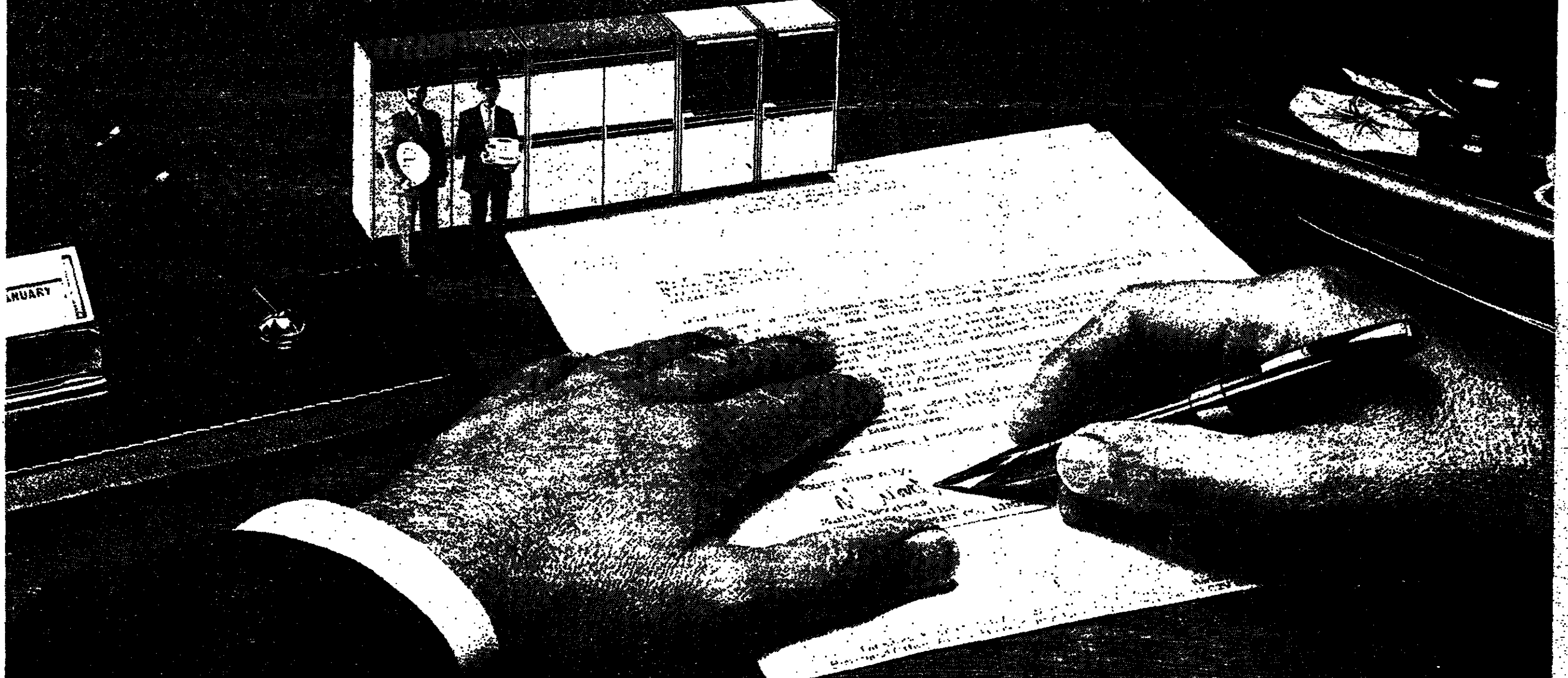
### Biotechnology Industrial scale

THE Biotechnology Group at Harwell has developed a continuous electrophoretic separator for isolating and purifying biochemical materials on an industrial scale. The separator has been developed with support from the Department of Industry's Minerals and Chemicals Requirements Board.

Harwell says that a single machine can process 2.4 litres of material per hour allowing up to 29 separate fractions to be drawn off.

The separator is to be manufactured and sold worldwide by CIB Developments, a John Brown subsidiary. This company sees uses for the machine in the commercial scale production of high value pharmaceuticals, the fractionation of blood cells and plasma, and in biotechnology research and development. More information is available on 0235 24141.

## Mountains can be moved.



In the sixties there was a mountain of machinery in the computer room called a mainframe. It didn't move.

And people queued to have their data processed by the computer room staff.

Then, in the seventies, distributed minicomputer systems put terminals at every desk. And interactive computing came of age.

But now companies need computers that combine the development facilities of a mainframe with the flexibility and

responsiveness of a minicomputer.

In other words, they need to put mainframe power at every desk.

### The Personal Mainframe

Which is why so many companies today rely on DECsystem-10 and -20s to integrate their existing mainframe and minicomputer systems for maximum productivity.

We call these systems Personal Mainframes because they allow up to 512 people direct and interactive access

to mainframe power.

Our Personal Mainframes mean ease of use, increased productivity, responsiveness, versatility and low cost per terminal.

But then we have been offering unmatched price/performance in large scale interactive computing since 1966.

Complete the coupon to see how our Personal Mainframes can make your company more productive.

After all, seeing is believing.

To: Teresa Tomsett, Digital Equipment Co. Limited, P.O. Box 110, Imperial Way, Reading RG2 0TR. I'd like to know more about the Personal Mainframes.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Application \_\_\_\_\_ Phone \_\_\_\_\_ FT24/9

Doing more. The Digital difference.

digital



THE ARTS

Record Review/Max Loppert

Rameau, Handel, Gluck

The Rameau rediscovery continues, with the English Bach Festival at its forefront. Just as the 1981 EBF production at the Royal Opera House, of *Castor et Pollux* could be reckoned the festival's most successful venture, so far, so this Erato recording, based on the staging, proves just about the most successful Rameau opera recording yet issued. It is manifestly far from the ideal in many details, yet it transports the listener into the elevated, musically entrancing world of Rameau masterpieces with conviction, style, and address.

This *Castor et Pollux* is the 1754 score, a radical revision for a revival 17 years after the premiere. Of the 1757 original there already exists a Nikolaus Harnoncourt recording (Telefunken); and the two performances bearing the same title demand comparison—as Rameau operas, as Rameau interpretations. In brief, the later work, though it jettisons some beautiful numbers, sharpens the music drama—as Graham Sadler's excellent booklet essay insists, "it is arguably the best the composer ever set." And though under Charles Farncombe's soberly secure direction Rameau's grandiose splendour shines less brilliantly than under Harnoncourt's (the later *Castor* is in any case orchestral, less fanciful), the proportions of the whole are much more impressively surveyed without Harnoncourt's quiver.

*Castor*, turning on the virtues of brotherly love, intrepid resolve, and the ultimate reward of virtue, may create a less compelling theatrical entity than *Hippolyte et Aricie*, but its composer was never more tenderly lyrical, and the later version, above all in its ethereal close, distils that lyricism to a magical radiance. The main characters of the Erato performance is that not all its singers are worthy of its best members—Jennifer Smith (wonderfully distinguished as Telaira), Peter Jeffrey, and in smaller roles, as the god Apollo, Henry Herford. The Pollux of Philippe Huttenlocher (single native linguist of the cast) is stylish but vocally hoity, Cynthia Buchanan's Phoebe impassioned but overly vibrant. In the end, though, the satisfaction of hearing a great Rameau opera worthily recorded outweighs every passing qualification.

The degrees of polish, instrumental and directorial, in Rameau are quickly evidenced in the Erato's *Les Indes galantes*, an entry in the catalogue hardly less welcome: for though the work has figured there previously (the most complete account of the title role remains Jennifer Vyvyan's in the Oiseau-Lyre set of the 1950's), neither of those earlier recordings approaches Elliot Gardiner for poise and refinement of style. After the handed opulence of the recent Covent Garden *Semele*, the lightness is tonic, though ungraciously one begins at times to wonder whether the direction of an excellent period band isn't even too frisky and feathery—the grandeur and pathos that are also part of Handel's miraculously multifaceted conception are here slightly underweight.

In the singing likewise: Norma Burrows, brave and fresh, doesn't finally persuade us that for all her vanity and ambition *Semele* is more than a charming piece of fluff.

Rameau: *Castor et Pollux*. Peter Jeffrey, Philippe Huttenlocher, Jennifer Smith, Cynthia Buchanan, as Rameau interpretations. In brief, the later work, though it jettisons some beautiful numbers, sharpens the music drama—as Graham Sadler's excellent booklet essay insists, "it is arguably the best the composer ever set." And though under Charles Farncombe's soberly secure direction Rameau's grandiose splendour shines less brilliantly than under Harnoncourt's (the later *Castor* is in any case orchestral, less fanciful), the proportions of the whole are much more impressively surveyed without Harnoncourt's quiver.

*Castor*, turning on the virtues of brotherly love, intrepid resolve, and the ultimate reward of virtue, may create a less compelling theatrical entity than *Hippolyte et Aricie*, but its composer was never more tenderly lyrical, and the later version, above all in its ethereal close, distils that lyricism to a magical radiance. The main characters of the Erato performance is that not all its singers are worthy of its best members—Jennifer Smith (wonderfully distinguished as Telaira), Peter Jeffrey, and in smaller roles, as the god Apollo, Henry Herford. The Pollux of Philippe Huttenlocher (single native linguist of the cast) is stylish but vocally hoity, Cynthia Buchanan's Phoebe impassioned but overly vibrant. In the end, though, the satisfaction of hearing a great Rameau opera worthily recorded outweighs every passing qualification.

The degrees of polish, instrumental and directorial, in Rameau are quickly evidenced in the Erato's *Les Indes galantes*, an entry in the catalogue hardly less welcome: for though the work has figured there previously (the most complete account of the title role remains Jennifer Vyvyan's in the Oiseau-Lyre set of the 1950's), neither of those earlier recordings approaches Elliot Gardiner for poise and refinement of style. After the handed opulence of the recent Covent Garden *Semele*, the lightness is tonic, though ungraciously one begins at times to wonder whether the direction of an excellent period band isn't even too frisky and feathery—the grandeur and pathos that are also part of Handel's miraculously multifaceted conception are here slightly underweight.

In the singing likewise: Norma Burrows, brave and fresh, doesn't finally persuade us that for all her vanity and ambition *Semele* is more than a charming piece of fluff.

La Vie en Rose  
Antony Thornecroft

Unlike other capital cities and tourist centres London at night is only marginally more exciting than Swindon on a wet Sunday. For residents tucked in before their TV set or at a favourite restaurant, this matters little but any energetic visitor must be frustrated at the lack of anywhere glamorous, respectable, and relatively inexpensive to soak up Big City sophistication.

But things could be looking up. Although all hope seems to have been abandoned for the revival planned for the Piccadilly Theatre, around the corner at the old Windmill Paul Raymond has successfully launched "La Vie en Rose." He has also put in for the Piccadilly, just to rub salt in

the competitive wound.

The key facts about "La Vie en Rose" are that it costs £25 a head for show and dinner (£10 for show only), the drinks are not outrageous, above pub prices, and the cabaret is spot on target for entertaining that lively overseas businessman or regional sales manager up in town for a convention. It is contemporary abstract dancing, but never loses its good humour. Sex is parodied rather than ridiculed or taken seriously.

The current display, called *Bizarro* just in case anyone is myopic enough to miss the point, fills the stage with bodies of every sex imaginable, miming to some rather good records. The game is to spot the real women from the let's

pretend women, which is easy enough in the under-costumed numbers but harder in the dance routines. It is a safe bet though that anyone impatient with Judy Garland, Bette Midler, or Marlene (cruelly caricatured as a lifeless dummy) has to shave their legs.

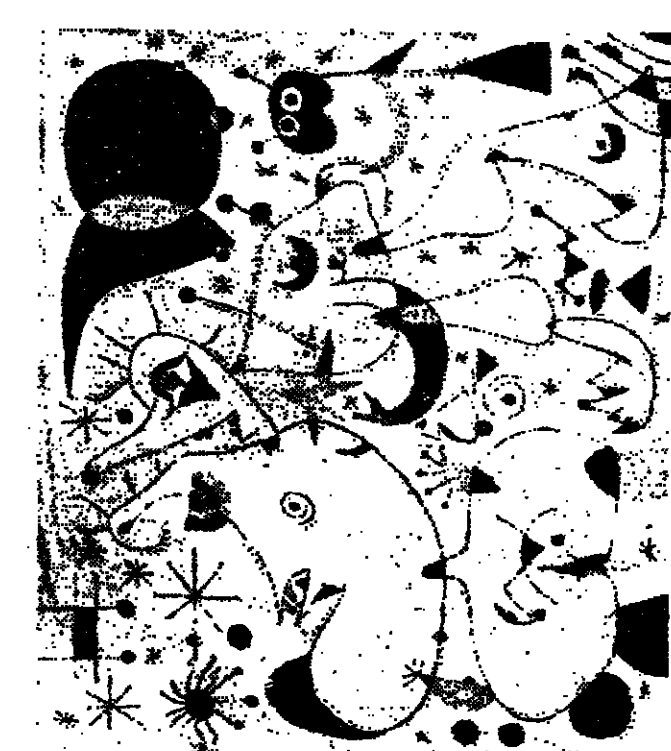
Just when the sight of flesh starts to flag Kit and The Widow bounce a stage with an up dated version of Cole Porter's "Let's do it" in the style of the Western Brothers, although I cannot remember the Western Bros losing their clothes during their act. No matter, the sophistication is there, and even the party of Germans from Wella hair products seemed to appreciate this silver of British comic understatement.

Auction record for Miro Nocturne

Sotheby's major spring sale of Impressionist and modern pictures yesterday could not emulate Christie's on Monday but it was a success. The total of £2,817,450, with 28.17 per cent bought in, was a record for the sale of modern pictures. The high point in percentage was partly due to the failure of Monet's "Plage de Juan-les-Pins" to find a buyer. It was reserved at £220,000.

The top price was the £308,000 paid by a private buyer for "Danseuse bleue," a typical ballet scene by Degas. There was a record price of £297,000 paid for a work by Miro, his "Nocturne" (illustrated here). The previous best for a Miro was £167,347 paid in 1980. "La pere Melon s'agit de bois" by Picasso went to JPL Fine Art for £214,500.

Other high prices were the £187,000 paid by a private buyer for "Danseuse bleue," a typical ballet scene by Degas. There was a record price of £297,000 paid for a work by Miro, his "Nocturne" (illustrated here). The previous best for a Miro was £167,347 paid in 1980. "La pere Melon s'agit de bois" by Picasso went to JPL Fine Art for £214,500.



clining mother and child," and £132,000, a record for a marble by Rodin, for "Fugit amor," and "Thorn head," by Graham Sutherland, sold for £19,500, a record for this artist.

New York Theatre/Michael Coveney  
Middle Ages to Extremities

The only new play of note on Broadway this season has been David Hare's *Plenty*, and that comes off at the weekend. Off Broadway is, in effect, the new Broadway, and it is here that audiences find new drama at \$20 a ticket, handsomely designed and presented and often featuring well known actors.

A good example of the new respectability of off Broadway is A. R. Gurney's comedy at the Theatre at Saint Peter's Church, *The Middle Ages*. It is a charming, witty, and intelligent play, deftly and indeed beautifully written, but strangely lacking in anything resembling a knockout punch. The Shubert Organisation is involved as a Broadway transfer is no doubt in the offing. John Lee Beatty's design is a solid oak-paneled club room in a large Eastern seaboard city. The action covers 30 years and charts a love affair between Barney and the girl who has married his brother, Eleanor.

Family social occasions—a funeral, a wedding, a christening—bring the cast of four together and the scene shifts at different stages in their lives, but not in consecutive order. Barney's father, Charles, and Eleanor's mother, Myra, fret and fuss over their respective

children before reaching an emotionally arid compromise themselves.

As always with Gurney, the Bostonian WASP environment is richly observed and exactly communicated. David Trainer's production, however, is seriously flawed in the acting department. Jack Gilpin as Barney looks and sounds as if he forgot to remove the coat hanger before donning his jacket. There is a painful rigidity to everything he does and the performance never really explains the dangerous attraction he offers Eleanor.

The message I felt is perhaps to do with the fact that Mr Gilpin is obviously playing what he rightly sees to be a comedy of manners. A similar sort of self-consciousness afflicts Andre Gregory as his father, Mr Gregory, the former of Broadway guru who was last seen on film having dinner with Wallace Shawn, works hard at exuding polished fastidiousness with the result that he achieves exactly the opposite. This is light comedy acting by numbers, full of jerks and twitches, resembling the signals of a man who knows the semaphores but doesn't understand the message.

Ann McDonough, on the other hand, has a touching warmth as Eleanor. The best performance of the evening is from Jo Henderson as Myra, a woman who makes the best of life from the little it offers her.

*Extremities* by William Mastrosimone at the Westside Arts Centre is a much cruder play, but it sets the pulse racing in a way *Middle Ages* cannot. Using all the suspense devices of the cheap thriller, *Extremities* is nonetheless a serious piece about rape. Susan Sarandon, best known for the wonderful performance opposite Burt Lancaster in the film *Atlantic City*, turns the tables on her assassin (James Russo) and cages him up in the hearth of another high, wide and handsome off Broadway setting.

There are plenty of hysterical twists and turns, but the stage is alive with the sound of a real issue, and Miss Sarandon's central motivation—"It's him or me"—fuels a performance of rare power and conviction.

Both of Caryl Churchill's major recent plays, *Cloud Nine* and *Top Girls*, have been and gone in London, and it says a lot for New York that both are still running here. The new American cast of *Top Girls* at the Public Theatre is very fine and especially notable are Lisa Hildobald as the Thatcherite careerist Marlene and Linda Hunt as a splendidly Muggereid-gean Pope Joan.

Rostropovich and Georgian

Max Loppert

An interesting coincidence brought to London on two evenings at the Festival Hall, the world's leading Russian cellist and one of his rising young Russian pupils, both now in exile: Rostropovich with the London Philharmonic under Hugh Wolff on Monday, playing the Dvorak concerto, and Karine Georgian with the Philharmonia under Michael Tilson Thomas on Tuesday, in the first Shostakovich. The proximity was not by design—for Miss Georgian was a late replacement for the indisposed Yo Yo Ma—and nothing conclusive was proved thereby, apart from the pleasure of hearing the instrument played with two different kinds of mastery in close succession.

Rostropovich's Dvorak is well known; it was good to find, after disappointment with his recent solo recital, that the cellist can still train his concentration upon the instrument with matchless candour and intensity when the spirit takes him. In a way, the performance remains almost too intense: Dvorak's lyricism, pressed in a close, passionate embrace, releases all of its warmth but perhaps less than all of its simple charms (destructive to note how, on reaching the first heart-easing strains of D major, *dolce e molto sostenuto*, Rostropovich squeezed each phrase to its maximum). There was a little roughness in the passagework, but also a great releasing glow at the climax of each movement, a focusing of dramatic intent well aided and underwritten by the orchestra and his young American conductor (Rostropovich's Washington orchestra associate).

Ideally, though, one might have liked to invite the two players to exchange assignments—Rostropovich to undertake the Shostakovich concerto written for him, which suggests

his stamp of identity in every bar. Miss Georgian to demonstrate her beautifully mettle technique, firm bowing, impeccable phrasing, and apparently quite unassertive personality in Dvorak's dramatically less taxing invention. As it worked out, the Shostakovich was delivered accurately but with little bite—the brooding solo cadenza, which in its dedicatee's performance evokes a conceptual centre point towards which everything moves and from which the finale naturally grows, went limp just after the soloist, matched her playing in lack of dramatic vitality—the feeling of untamed Tatarian energy at the work's beginning and end was notably reduced.

Another pleasing coincidence was the provision of substantial amounts of Berlioz in the second halves of both concerts. Mr Wolff's five movements of the *Roméo and Juliet* symphony, revealed impressive affinity with the composer, the playing of the LPO betokened just fair and even, but a sustained sympathy with the incomparable eloquence of the long melodic lines. (In the Love Scene some of a rubato was overheard but as the cause lay in an evident response to the greatness of the music, exaggeration was easy to condone.) Mr Tilson Thomas's *Panistic Symphony* with the Philharmonia was, by contrast, an odd mixture of brilliant contrivance and scrappy, short-winded imagination (particularly in the second movement, its waltz rhythms lumpy traced). Neither performance seemed to have been rehearsed to an absolutely sufficient degree, as detail betrayed on both occasions. Even now, Berlioz retains the uncanny ability to expose the slightest sign of orchestral complacency or inattention.

Gloriana/Logan Hall, WCI

Andrew Clements

Next season the English National Opera is scheduled to revive its production of Britten's *Gloriana*. On Tuesday the Camden Festival provided a good primer for that occasion, when the Chelsea Opera Group under its conductor Nicholas Cleobury gave a concert performance of the opera, with cast generously sprinkled with ENO singers. On its own terms the evening must be accounted a success, even though the orchestral score implies more virtuosity and virtuosity than the COG Orchestra (largely amateur) was able to provide. On more profound operatic terms, however, *Gloriana* presents a whole galaxy of problems to audience and interpreters.

It has become almost as fashionable to regard it as Britten's gravely abused masterpiece nowadays as it was smart to deride the piece after its gala premiere at Covent Garden, in Coronation year, 1953. It's seen in some quarters as an artful juxtaposition of the personal and public tribulations of the great English monarch (Elizabeth I) in which character development necessarily plays no great part. Elizabeth's dilemma is the thing: should she have Essex executed because of supposed treason, or spare him out of her own fondness? Yet in truth this moral problem is posed only in the last third of an overlong opera; the rest is filled with embarrassing set pieces, pastiche and semi-pastiche.

In the final analysis it is the lack of psychological depth that is the overriding fault. Among all the flamboyant pageantry (that comes so self-consciously

from the least public of all English composers), the characters appear in puppet-like relief; no one is given a chance in this opera of set pieces to explain his or herself; they remain as firmly wedded to the neutralising distance of the 16th century at the end of the opera as they do in any dry history text book.

As if to mitigate this, Mr Cleobury devoted a good deal of energy to the masques and dances, to those parts of the score in fact that have survived in the concert hall. They emerge usually as whimsical but passably charming; in the context of the opera, however, they seem irritatingly prolix. In the central role in a scenario without a true hero or heroine, Lois McDonnell brought a measure of imperious command to Elizabeth, though she could not make the closing, spoken moments anything but bathetic. Ian Caley's Essex was forthrightly projected; it is measure of the failure of the work that this character seems so easily overbearing, and Mr Caley caught the stridency well.

To Sir Robert Cecil, Secretary to the Council, Henry Herford brought smooth, clear lines; Tom McDonnell did as much as he could with the pompous command of Sir Walter Raleigh. The supporting female roles were taken with uniform excellence: an incisive Penelope Rich from Helen Walker, neatly turned Lady-in-Waiting from Elizabeth Hulse and gloriously rich Countess of Essex from Jean Rigby. Robert Dean's lightly lyrical Mountjoy and Mark Richardson's drily cynical Ballard Singer also deserved more than honourable mentions.

Arts Guide

Exhibitions

WEST GERMANY

Düsseldorf, Kunsthalle: The show of a comprehensive survey of Henri Matisse. The 60 paintings include works on loan from Paris, New York, London and Moscow. They are supplemented by a dozen sculptures. The focal point of the show is the gigantic *Le Pêcheur* (ends April 4).

Cologne, Rathenaustrasse-Joest Museum: The only German venue of an exhibition featuring 2,000 Matisse's wooden dance and death masks. Also Pre-Columbian objects on loan from the Instituto Nacional de Antropología e Historia in Mexico City. Ends May 15.

Hanover, Kestner-Gesellschaft: 16 graphic works of Oskar Kokoschka, the Austrian expressionist, carefully guarded against daylight so as not to damage the delicate water colours and drawings. Ends May 15.

Mannheim, Kunsthalle, 38 Augusta: Anlage: the only German venue of a roving exhibition with sculptures and paintings by Michael Sandle, a British artist. Ends March 27.

Berlin, Akademie der Künste, 10 Hansastraße: More than 200 paintings, drawings, photographs, posters and sketches from between 1945 and 1953 by German artists. Ends March 27.

Munich, Lenbachhaus, 33 Luisenstrasse: More than 200 paintings by the Russian artist Alexei von Jawlensky (1864-1941), and 15 works of

PARIS

George de Chirico: Beaumont is showing some 100 paintings and 40 drawings by De Chirico, including the most important ensemble of his metaphysical work ever. Centre Georges Pompidou, Grande Galerie, 201 Rue de la Harpe. Closed Tue. Ends April 25.

Severus From 1850 To Our Day: A panorama of the Severus production from the Second Empire creations to contemporary abstract designs with— at its centre—an enchanting ensemble of monumental belle époque vases in pastel colours. Louvre des Antiquaires, 3 Place Vendôme, 11am—7pm. Closed Mon. Ends April 10.

VIENNA

Museum des 20. Jahrhunderts: Painters of the American West and circles of the world. Art and culture from the world of the Red Indians. (End March 15)

LONDON

Hayward Gallery: Landscape in Britain 1850-1900. A lucky-dip of an exhibition rather than a close scholarly exercise, but none the less enjoyable for that. The good things are there to be discovered among the interestingly moderate and even sometimes rather awful German part; and if some of the greatest names are not too well represented, Whistler and Sickert for example, enough

of the more obscure are all the more in evidence, and on their very best behaviours, from minor pre-Raphaelites to fin de siècle expressionists. Ends April 11.

The Barbican Gallery: Rodin and the Contemporaries—the great formative genius of modern sculpture seen for once not in isolation, but in his true and proper context, his work itself conditioned by the romantic mid-century tradition, and reflecting the achievements of his great contemporaries, Degas for example, and running on to affect directly the next generation—Picasso, Bourdelle and Mollot conspicuous among them. Ends April 10.

NEW YORK

Metropolitan Museum of Art: Those overwhelmed by the sheer volume of art at the Vatican will much appreciate the present loan of 230 choice pieces, including the Apollo Belvedere, Caravaggio's *The Boy with a Snake* and even modern pieces by Matisse in what the museum is calling its show of a decade. Ends June 12.

Asia Society: The Silk Route and the Diamond Path follows the spread of culture and wealth in Buddhist art from the 7th to the 17th centuries, with works in all media borrowed from the British Museum, the Cleveland Museum and Los Angeles. Ends April 3.

Whitney Museum: The 75th anniversary of the exhibition of *The Eight*, the group surrounding artist and teacher Robert Henri, is being remembered with nearly half of the 80

paintings first shown at the New York Macbeth Galleries in defiance of Britten's first chamber opera at the Royal Northern College of Music. Manchester is as memorable for its classic lines as for the high quality of voices on display. The action is set upon a marble, trapezium, exactly mirrored by a plain black drop. Pitch blackness encroaching round the edges of the stage, and the legend itself.

WASHINGTON

National Gallery: Seven major series by sculptor David Smith are represented in the 60 large works in welded metal included in the exhibit. Ends April 24 (357/2700).

Corcoran Gallery: The latest in the Corcoran's Biennials, a tradition going back to 1907, concentrates on regional artists of the American west with 30 living painters represented by 106 works. Ends April 3.

CHICAGO

Chicago Historical Society: Besides a permanent collection with a visual biography of Lincoln, audio-visual account of the great fire and daily demonstrations of weaving and candlemaking, this regional institution has a special show of something Chicagoans must know well: cold-weather clothing over the last century. Ends May 1.

From Worth to Chanel: clothes, drawings, object d'art, prints etc from the Belle Époque to the Twenties. Musée de la Costume et de la Dentelle. Printmakers from the Atelier Agha: British Council (ends March 18).

F.T. CROSSWORD PUZZLE No. 5,130

ACROSS

- 1, 4, 8 down's programme—biography of the viewer? (4, 2, 4, 4)
- 10 Struts: cane could be the answer? (7)
- 11 Course of medieval study—an unimportant matter? (7)
- 12 See 28 across.
- 13 No lady—and no oil-painting? (5, 5)
- 15, 19 Study the form of 24 28 across? (3, 3, 4, 3)
- 20 Kept horses in bed last? (7)
- 21 He's an archdeacon—this is where he hopes to go (6)
- 24, 26 Been mild for a change, thrice round: unique spectacle in 4 across? (5, 5, 4)
- 28, 23 down Work of art. If Ken is involved, for joint use? (7, 5)
- 29, 12 across Few firms are restructured by employer of 28 across 23 down on 24 28 across? (7, 4)
- 30 "The people sing" (people's problem, inverted) for clothes (8)
- 31 How the people sing reforming the unions (6)

DOWN

- 1 As far as the hour is concerned—use a stop-watch on Ernie? (4, 4)
- 2 Unfortunate result I shall put into operation? (9, 6)
- 3 A little way to a little island? (4)
- 5 Defeated Tories? Decisively (6)
- 6 Train people to wear mainly shifts (10)

FINANCIAL TIMES

operates a subscription hand delivery service in the business centres of the following major cities

- AMSTERDAM BOMBAY DUBLIN
- BOSTON BRUSSELS CHICAGO
- COLOGNE COPENHAGEN
- DUSSELDORF EINDHOVEN
- FRANKFURT GENEVA
- THE HAGUE HAMBURG
- HONG KONG HOUSTON
- JAKARTA KUALA LUMPUR
- LISBON LOS ANGELES LUGANO
- MADRID MANILA MIAMI
- MONTREAL MUNICH
- NEW YORK PARIS PORTO
- ROTTERDAM SAN FRANCISCO
- SINGAPORE STOCKHOLM
- STUTTGART TAPEI TOKYO
- TORONTO VIENNA

For information contact: G. T. Dunne, Financial Times, Gulielmstrasse 54, 6000 Frankfurt am Main, Germany. Telephone 4150-4 Telex 418195 or Lufthansa. Allen, Financial Times, 75 Rockefeller Plaza, New York, N.Y. 10019; Telephone 480-5500; Telex 238489 FTOL UL.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
Telegrams: Finantime, London PS4, Telex: 8954871  
Telephone: 01-248 8000

Thursday March 24 1983

## Labour with a French accent

IT IS ironic that just as the British Labour movement becomes committed to the idea of withdrawal from the European communities, it has also begun to show a less insular approach to devising its new policies. The new TUC-Labour Party statement on economic management has quite a strong French accent, with its emphasis on planning at the micro level, directed flows of industrial capital, price control powers, shorter working hours and the rest. It also, unfortunately, reflects the autarkic, isolationist approach beloved of the French left, but wisely rejected by a Socialist government in power only this week.

All this will no doubt seem to Labour's critics, and notably those in the Social Democratic Party, a long way from the advertised purpose of this document—to show how Labour could deploy strongly expansionist financial policies without reneiging cost inflation.

It is fair to suspect that a good deal of the material in the statement—a reiteration of well-known Labour policies—is diversionary, and intended to conceal the fact that the two Labour partners have not got very much to say about inflation. Since some unions continue to profess the belief that wages have nothing to do with price inflation, this hollowing at the centre is not surprising.

## No pretence

All the same, since we share the distaste of the unions for wage norms, it is worth examining what is offered in their place. It turns out to be a rather Biblical combination of hope, faith and charity—hope that Socialist growth is possible, faith that the developments set out in plans will be achieved, and the charity to recognise that Labour's conduct in the past has played, the poor, the old and the handicapped can only be mobilised if those in a stronger position are prepared to abate their own claims on output.

The rich will still be ritually soaked, but at least there is no pretence that this operation will yield enough for welfare and investment without a con-

tribution from workers in general.

This appeal to altruism and the common good has always been a morally attractive aspect of socialism, and has its place also in Beveridge-style centrism and One-Nation Conservatism. It is likely, though, to prove an effective substitute for discipline, as imposed by market forces or by real-life Socialist bureaucracies. The new document, with its reference to fall-back powers of price control, is clearly a little less naive on this score than was the old Social Contract which ushered in the biggest explosion of inflation we have ever suffered.

## Guarantee

However, the one way to ensure that such an idealistic experiment fails is to protect it from all the reinforcing disciplines of the market. The structure of protectionism, exchange controls, concessional capital, subsidies and administered prices which forms the background to the proposed economic assessment is a virtual guarantee that the assessment itself and the decisions on resource allocation and cost which are supposed to follow will reflect the maximum amount of wishful thinking and the minimum of reality.

The proposed machinery is also disheartening. The idea of a national economic plan emerging in sensible form from the deliberations of the Labour Party annual conference, the CBI conference—another occasion for alcohol and class solidarity—even from the long debate in the House of Commons is not persuasive.

Finally, the trade unions as we know them are not likely to appear to voters as the likeliest agents of a rule of unselfish rationality—which is one reason why, despite the economic suffering so vividly and inaccurately described in the statement, the Labour Party remains so unpopular. There are encouraging signs, then, that the movement may be learning something in the wilderness, but we must hope that it will have time to learn a great deal more.

## Kaunda's need for western aid

PRESIDENT Kaunda of Zambia is being accorded the full honours of state visit to Britain, as befits his position as one of Africa's elder statesmen. It is a tribute not only to his seniority but to the important role he played as an intermediary in the Zimbabwe settlement, to his continuing efforts to promote peaceful accommodation in southern Africa and to his unswerving support for the Commonwealth.

Yet behind the pomp and ceremony of the official banquets lurks the grim reality that the Zambia head of state, for all his high international standing, is presiding over a bankrupt economy, at present in a worse plight than at any time since independence 19 years ago. A very important part of his current international tour—which takes him to France and the U.S. after Britain—must therefore be to persuade those friendly powers and the international community of the value of providing yet more economic assistance to his country in spite of the failure of previous aid efforts.

## Frustrated

On the face of it, Zambia provides a textbook example of the economic problems of the poorest nations of the Third World, especially those in Africa. It is overwhelmingly dependent for both foreign exchange and government revenue on a couple of primary commodities—in this case copper and cobalt—the price of which has slumped because of the world economic recession. Yet attempts to undertake the sort of drastic redirection of the economy needed to reduce that dependence have foundered because of a combination of inadequate policies, poor planning and weak management.

Zambia should not really be classified as one of the poorest of the poor: it is the world's fifth largest copper producer, second in cobalt output and has large areas of arable land still unexploited. But it has been caught in a vicious cycle of decline. The collapse of the copper price to \$284 per tonne last year—the lowest real level for 40 years—has pushed the copper mines heavily into debt and into loss and has reduced government mineral revenues from 55 per cent of income to nothing.

The increasingly desperate foreign exchange shortage has meant a lack of spare parts, raw materials and agricultural inputs which has prevented

other sectors making up the difference. Meanwhile, arrears in trade payments and delayed remittances of profits and dividends have built up to \$400m—some 70 per cent of last year's total export receipts. The economic situation has been equally glaring. President Kaunda sought to build up agriculture and industry as alternatives to mining around top-heavy and inefficient state corporations, which consumed more in administration costs than they ploughed back in investment. He kept producer prices for farmers so low that few were tempted to produce any more than for their own subsistence. As a result, Zambia's agricultural potential is greatly under-exploited.

## Hopeful signs

Another serious failing, again typical of so many developing countries, has been the rapid turnover of top officials and government Ministers for largely political reasons, resulting in a tragic waste of a small pool of available skills.

The task facing Dr Kaunda is to persuade potential investors, bankers and aid donors, that he has recognised the policy failures of the past and has a programme in hand capable of restructuring the economy. There are some hopeful signs: a deal with the IMF for a new \$221.5m is awaiting formal ratification by the board of governors. The government has devalued the kwacha, which will help the copper mines break even, and benefit farmers by making imported food more expensive. Producer farm prices have also been significantly increased to revive output.

The World Bank is likely to follow the fund by drawing up a comprehensive economic restructuring programme with heavy emphasis on agriculture, and another aid effort to re-organise and re-equip the copper mines. It is going to bring aid donors together at a consultative meeting later this year. There will also be a meeting of the Paris Club of government creditors to reschedule their loans to Zambia.

All this could be undermined by a renewed slump in the copper price, whose recent recovery is being greeted with relief in Lusaka. And it also depends on Dr Kaunda's success in wooing back the private sector. To do so he must outline a clear programme of how he plans to repay the trade arrears, and spell out specific incentives for investors. There is no doubt that Zambia faces a long uphill struggle.

THE agreement between unions and Labour Party published yesterday is unique. Nowhere else in the West has the major party of the left proposed to share so much power with the trade unions; and thus nowhere have unions been asked to take on so much responsibility.

The proposals, in theory at least, are sweeping. The apex of the structure would be Department of Economic and Industrial Planning with responsibility for formulating five-year plans, and concluding Agreed Development Plans with individual companies.

It would be "fed" by a National Planning Council comprising the Government, the Trades Union Congress, and the Confederation of British Industry, which would undertake a yearly national economic assessment.

The council's sector-planning committees would draw up the detailed plans for the main sectors: a National Investment Bank would provide finance for expansion.

Workers in companies would have new rights to consultation and representation at board level and would contribute their own views on planning, particularly local and regional planning.

All this raises two major political questions—leaving aside the issue of whether or not Labour will actually form the next administration. How committed are senior Labour figures to it? And what are relations likely to be in practice between a Labour Government and the unions?

Mr Len Murray, the TUC secretary general, has been privately concerned that the Labour Party side, led by Mr Michael Foot, has not been sufficiently tough in the three years of talks with the TUC which produced the pact. He has also warned of the tendency of oppositions to promise more than they can deliver, and hence sow the seeds of disillusionment which sprout later.

Some Labour shadow ministers have only recently taken a close interest in the pact's development, and many are sceptical not only about incomes but also about the various new institutions proposed.

For some of the older hands in this exercise, memories stretch back not just to the recent, 1974-75 period of co-operation between a Labour Government and the unions but to that of the 1964-70 Labour administration.

In the early 1960s planning came to be seen—by some of the younger Tories as well as Labour—as essential for a modern economy. It was therefore no surprise when the new Labour Government of 1964 created a Department of Economic Affairs charged with drawing up a national plan.

The failure—and eventual disbandment—of the DEA has been ascribed to various causes. The Treasury was consistently hostile, the Department itself was patched together and its role was never precisely spelt out. At the same time, its Min-

ister, George Brown, attempted to enforce pay norms on a union movement whose leaders were ebullient but whose activists, enjoying a rapid upwards movement of wages, would not agree.

George Woodcock, the then TUC general secretary, did not disagree with George Brown over the need for an incomes policy; he did disagree with Brown's perpetual demand for an immediate agreement on norms to reassure international financiers during a run on the pound.

The hugely ambitious planning functions presupposed for the Department were never achieved: planning was absorbed into the Ministry of Technology whose main activities took the form of ad hoc industrial intervention. For example it worked in conjunction with the Industrial Reorganisation Corporation in an attempt to improve the performance of particular sectors.

Two lessons have been taken from that episode by the Labour Party. First planning had to be more determined. Second it had to have more teeth. For the unions, as they waxed in strength through the early 1970s, the lesson was that they deserved to play a much more central role in the exercise.

However, these early 70s also produced a second lesson: non: that of the militant and uninhibited pursuit of wage increases by unions against a background of steadily gathering inflation. The issue of trade union power, already identified in the Wilson government of past years as a problem looking for a solution, became in the Heath government the central political fact of life.

The unions destroyed the Heath government and found



themselves in an unprecedentedly strong position vis a vis the Labour Party to enter into a partnership, or Social Contract, with it.

The social contract was thus both an expression of union power—they had to be brought into the centre of decision-making—and a vehicle for restraining pay increases by buying off militancy through the social wage.

After the initial explosion, and the period where trade union leaders "peered over the brink" with their party comrades, norms were agreed and the operated relatively well for

nearly three years. At the end of the period, as unions and Government drifted apart under pressure of recession, growing unemployment and the loss of the dominating personalities of Jack Jones and Hugh Scanlon, the contract was broken in the bleak 1979 winter of discontent.

The lessons of both these periods have been distilled into the new pact. "Partners in Rebuilding Britain," launched yesterday, the awareness of past failures has led its drafters to start from the position that they must grapple with well-known problems. One of these, from which they could not escape, was that the present situation

moment, they want rather more basic things like higher wages and more jobs. As Mr Len Murray, the TUC general secretary, admitted yesterday, it will be a long haul to sell the policy down the line.

The central feature, the national economic assessment, does come closer to giving the Labour shadow cabinet a commitment to wage moderation than it had pre-1974. Much attention has focussed on the weakness of the commitment to wage restraint and the presumed disappointment of such as Mr Denis Healey, Mr Peter Shore and others that no fixed norms have been agreed.

But that was never on: what

Some of the older hands in this exercise, memories stretch back not just to the recent, 1974-75 period of co-operation between a Labour Government and the unions but to that of the 1964-70 Labour administration.

In the early 1960s planning came to be seen—by some of the younger Tories as well as Labour—as essential for a modern economy. It was therefore no surprise when the new Labour Government of 1964 created a Department of Economic Affairs charged with drawing up a national plan.

The failure—and eventual disbandment—of the DEA has been ascribed to various causes. The Treasury was consistently hostile, the Department itself was patched together and its role was never precisely spelt out. At the same time, its Min-

ister, George Brown, attempted to enforce pay norms on a union movement whose leaders were ebullient but whose activists, enjoying a rapid upwards movement of wages, would not agree.

George Woodcock, the then TUC general secretary, did not disagree with George Brown over the need for an incomes policy; he did disagree with Brown's perpetual demand for an immediate agreement on norms to reassure international financiers during a run on the pound.

The hugely ambitious planning functions presupposed for the Department were never achieved: planning was absorbed into the Ministry of Technology whose main activities took the form of ad hoc industrial intervention. For example it worked in conjunction with the Industrial Reorganisation Corporation in an attempt to improve the performance of particular sectors.

Two lessons have been taken from that episode by the Labour Party. First planning had to be more determined. Second it had to have more teeth. For the unions, as they waxed in strength through the early 1970s, the lesson was that they deserved to play a much more central role in the exercise.

## LABOUR PARTY AND THE UNIONS

## A deal with snags attached

By John Lloyd, Labour Editor



Given some upturn in the economy, a lot of pent up resentment is likely to seek a channel of expression

moment, they want rather more basic things like higher wages and more jobs. As Mr Len Murray, the TUC general secretary, admitted yesterday, it will be a long haul to sell the policy down the line.

The central feature, the national economic assessment, does come closer to giving the Labour shadow cabinet a commitment to wage moderation than it had pre-1974. Much attention has focussed on the weakness of the commitment to wage restraint and the presumed disappointment of such as Mr Denis Healey, Mr Peter Shore and others that no fixed norms have been agreed.

But that was never on: what

Some of the older hands in this exercise, memories stretch back not just to the recent, 1974-75 period of co-operation between a Labour Government and the unions but to that of the 1964-70 Labour administration.

In the early 1960s planning came to be seen—by some of the younger Tories as well as Labour—as essential for a modern economy. It was therefore no surprise when the new Labour Government of 1964 created a Department of Economic Affairs charged with drawing up a national plan.

The failure—and eventual disbandment—of the DEA has been ascribed to various causes. The Treasury was consistently hostile, the Department itself was patched together and its role was never precisely spelt out. At the same time, its Min-

ister, George Brown, attempted to enforce pay norms on a union movement whose leaders were ebullient but whose activists, enjoying a rapid upwards movement of wages, would not agree.

George Woodcock, the then TUC general secretary, did not disagree with George Brown over the need for an incomes policy; he did disagree with Brown's perpetual demand for an immediate agreement on norms to reassure international financiers during a run on the pound.

The hugely ambitious planning functions presupposed for the Department were never achieved: planning was absorbed into the Ministry of Technology whose main activities took the form of ad hoc industrial intervention. For example it worked in conjunction with the Industrial Reorganisation Corporation in an attempt to improve the performance of particular sectors.

Two lessons have been taken from that episode by the Labour Party. First planning had to be more determined. Second it had to have more teeth. For the unions, as they waxed in strength through the early 1970s, the lesson was that they deserved to play a much more central role in the exercise.

framework for the steady development of competitive and profitable activities," the CBI has not been consulted about it and clearly has no commitment to any of it.

Second, the unions themselves may not be able to deliver their members' support for whatever the economic assessment finally proves to be. The union leadership's weakness has been exaggerated, partly because few appear impressed on TV and all are suffering huge membership and financial losses. But the fact remains that, given some upturn in the economy, a lot of pent-up wage demands, militancy and resentment—as the CBI realises—likely to seek a channel of expression. Pleas from leaders to moderate these demands are likely to prove insufficient to dam them.

The left in the Labour movement is, in part, hostile or at least potentially hostile. Mr Tony Benn and Mr Mel Evans, the general secretary of the Transport and General Workers Union, have, in their different ways, welcomed it. But still the influential Communist Party's daily Morning Star has fomented against it continually, yesterday printing no less than three heavily slanted news stories.

The CP and many others on the left believe that the document is rankly revisionist and proposes the fatally flawed, claw-by-claw method of skinning tigers. This is a problem which may be lying in wait for the first opportunity to strike.

Fourth, who does the planning? Civil servants are self-confessedly not trained for it or good at it: could Labour attract in experienced figures from industry and finance to assist or could it "grow its own" quickly enough? And what happens if the pressure from below contradicts the lines set from above—especially if, as would be most likely, "below" meant company managements rejecting all or part of the sector's plan?

For all its tripitism and voluntarism, the plan obviously could run into the familiar problems of the high degree of independence claimed by the various institutions of British civil society.

The final, indefinable question of personality cannot be ignored because of its proven importance in the past. Only Len Murray and David Baskett, among the first rank union leaders, have direct experience of the 1974-75 Government. Both have authority, but lack the battalions of Jack Jones and Hugh Scanlon.

The Labour Party, too, is short on experience, and is led by a man whose amiability and admiration for the unions has made him a poor judge of how far to press them. The staff work which has gone into the endless drafts and redrafts has been of high quality, and the second round between the joint secretaries—Mr David Lea of the TUC and Mr Geoff Bish of the Labour Party—has been fruitful. But staff do not run the show and they certainly will not sell it down the line. And down the line, the job of selling has yet to start.

Yet the industrial problems thrown up by the document are formidable. First, while the CBI has been specifically "written in" to the document, and employers are enjoined to like it because "they will know that (its measures) provide a

## Men &amp; Matters

## Young head

Stuart Young, the first accountant to be chosen to head the BBC, talked yesterday about the blessings of being a loser occasionally.

He thinks he first came to the attention of the BBC as a potential governor when he was chairman of the unsuccessful ACC/Grand Universal Stores/Trafalgar House consortium for the breakfast television franchise.

"I am delighted that I lost. Sometimes it pays to lose," Young observed, now looking forward to oversight of the BBC's breakfast team with its 1.7m viewers.

At the age of 48, Young will be the youngest—by three months—to take the BBC chair, beating the record of the Earl of Clarendon, who took the post in 1927 for a salary of £3,000 compared with today's £23,520.

Unlike his brother David, the controversial boss of the Manpower Services Commission, he has never been involved in politics though he has met Mrs Thatcher several times.

Back in the 1960s, the privately-owned company was among Europe's leaders in its field. But it has since slipped into comparative obscurity. And just as companies run like Irish estates are dying out, so men like the 75-year-old Countess are no longer being made. Once asked if he could be called a millionaire, the burly Congreve retorted: "I'd rather you called me a merchant venturer."

After Eton and Trinity College, Cambridge, Congreve went to China in the 1920s for Unilever. He married the daughter of Dr Arthur Glasgow, one of the two men who founded H & G with \$750 in 1932, and succeeded his father-in-law as chairman in 1939.

Young was asked last Wednesday by Home Secretary William Whitelaw—once rumored to be a candidate for the post himself—whether he would like to be chairman, and said "yes, in half a second, or whatever time it takes to get the word out."

Young plays golf and chess, and "everything" on television, but remains an active partner in City accountants Hacker Young.

Whatever happens to inflation or the BBC licence fee, his partner Frank Stansil insists, there will be no waste of public finances under Young's aegis.

Young's performance at his first press conference yesterday suggests he is good at more than figures. He skipped adroitly through a minefield of questions about sex and violence on the small screen.

## Man's estate

"We have run the company rather like an Irish estate in the 18th century," says Ambrose Congreve, overlord for the past 44 years of process engineers Humphreys & Glasgow, which he sold to the U.S. Ench Corporation yesterday for a reputed £10m.

Back in the 1960s, the privately-owned company was among Europe's leaders in its field. But it has since slipped into comparative obscurity. And just as companies run like Irish estates are dying out, so men like the 75-year-old Countess are no longer being made. Once asked if he could be called a millionaire, the burly Congreve retorted: "I'd rather you called me a merchant venturer."

After Eton and Trinity College, Cambridge, Congreve went to China in the 1920s for Unilever. He married the daughter of Dr Arthur Glasgow, one of the two men who founded H & G with \$750 in 1932, and succeeded his father-in-law as chairman in 1939.

Since 1969, Congreve and his wife have lived in exile at Mount Congreve in Waterford, Ireland, the family home since 1725.

There he has been able to indulge his main passion—the collection and large-scale outdoor cultivation of exotic plants.

Though famous for his social lunches for politicians and businessmen at his London offices, Congreve is an intensely private man.

Questioned about the price that Encher was paying for the honour goes to a remarkable American, Shepard Stone, who knows the city better than most Germans.

Stone was there as a student from New England in the 1920s, hearing Furtwangler conduct, seeing Mariene Dietrich put Berlin at her feet. He returned via the Allied landings in Normandy in the second world war, and became a close assistant of John McCloy, the U.S. High Commissioner for Germany from 1949-52.

Now, "Shep" Stone, aged 74, heads the Aspen Institute Berlin—as an outpost of the Institute for Humanistic Studies which began in 1949 in Aspen, Colorado, with a conference bringing together, among others, Albert Schweitzer and Ortega y Gasset.

Stone's gatherings at his Institute on a peninsula in a West Berlin lake, are hardly less distinguished. He has had an infallible knack over the years of hitting on the right topic at the right time (whether arms control, nuclear energy or unemployment) and persuading stars like Henry Kissinger or

Helmut Schmidt that they must not afford to miss the discussions. He also runs the talks (maximum 24 participants) with a rod of iron. Not many people have been able to tell Schmidt to "Speak UP Chancellor" and get away with it.

Stone's honorary citizenship, being conferred on him by the Governing Mayor Richard von Weizsacker, means among other things that he can ride free on Berlin's comprehensive transport system at current prices a worthwhile benefit.

The award means a lot to Stone. He is only the second American—after Lucius Clay, architect of the Berlin airlift—to be honoured in this way. He has done more than most over the years to improve German-American ties, and today Berlin shows its gratitude.

## Up-staged

Some Dartington voters, apparently, prefer to see politicians on the stage rather than on the platform.

Despite the daily eight-ring circus in the town's streets during the run-up to today's by-election, hundreds of Dartington folk have paid some £10,000 at the box office of the local Civil Theatre to see a new play about politics.

"Dead Ringer," by James Francis (a pen-name concealing writer-producer Charles Ross and journalist Logan Gourlay) is on provincial tour before opening at the Duke of York's in the West End in May. It was booked for a week's run in Dartington long before the by-election was announced.

Hard as the real politicians have been trying to please voters, none of them could have up-staged what their fictional counterparts had to offer. "A thriller with a lot of laughs," according to one local critic.

Observer

## The competitive alternative in corporate finance.

## New Issues

Company reconstructions, mergers and acquisitions  
Property development finance  
Commercial and industrial loan finance  
Investment management  
Bill discounting, Acceptance credits

Gresham Trust offers the full range of merchant banking services, in an environment where the go-ahead businessman feels at home.

We have a long and successful track record of assisting growing businesses to realize their full potential.

If that's your ambition, get in touch with our Corporate Finance Department.

**Gresham Trust**  
Gresham Trust p.l.c.,  
Barrington House,  
Gresham Street,  
London EC2V 7HE.  
Tel: 01-606 6474



## ECONOMIC VIEWPOINT

## How the EMS has become a mere crawling peg

By Samuel Brittan

UNDER THE latest currency realignments, the European Monetary System becomes, in effect, a crawling peg. There has been no harmonisation of underlying inflation rates or of economic policy inside the Community. These exchange rate changes are inevitable. The EMS is simply a way by which the party changes are made in a series of steps by governments, instead of continuously in the market place.

The pros and cons of making exchange rate changes this way are much less important than many people think. But if there is to be a European crawling peg, it might be less disruptive to the foreign exchange market if the changes were smaller and more frequent.

If the French authorities want to maintain a higher rate of inflation than the German one, that is their business. More realistically, as in the case of Britain some years ago, they believe that the transitional costs of going down to the German rate would be too large. But in that case they must accept the need for occasional devaluations without these being seen as a national humiliation or defeat.

In practice the EMS has been used by successive French governments, not to align the French inflation rate with the German one but to put a limit to the French divergence. French ministers seem to believe that they can sell spending restraints better to their own public if the price is a limit on the French position in the EMS than if presented on their domestic merits.

But I wonder how many more times they will be able to play this trick as the French public tumbles to the fact that the EMS is a crawling peg and do change quite a lot inside the EMS. The advantages of an exchange rate objective as an intermediate objective for some countries in some circumstances are clear. Their function is to serve as a guide to domestic monetary and fiscal policy. Whether the cumbersome machinery of "fixed but flexible" official exchange rates and expensive log-crawling official

intervention in the foreign exchange market helps at all, I am extremely doubtful.

How far devaluation helps to maintain employment and how far it is just frittered away depends crucially on the wage response. A successful devaluation is a way of reducing real wages below what they would otherwise be, just as putting the clock forward is a convenient way of making us all get up a little earlier.

## UK pay costs and effect on unemployment

THUS, WE are back to the relation between real wages and unemployment, which is simple in principle but complicated in detail. If the price of labour increases then, other things being equal, less of it will be bought. In that respect the labour market is like the banana market, however much this analogy irritates certain British economists, who are right to point out the complications, but wrong not to see the wood for the trees.

One set of complications arises from trying to identify exactly what it is that corresponds to the price of labour from the point of view of the employer.

The table, which is taken from the Budget "Red Book", shows the rise in UK labour costs in money terms in 1981 and 1982. Under the influence of recession the rise in real earnings did slip back but painfully slowly from 104 per cent to 84 per cent. Total labour costs were however more restrained. Productivity increase reduced them by 1 per cent in both years. Other labour costs, which are mostly National Insurance contributions, accounted for 1 per cent of the rise in labour costs in 1981. In 1982 they accounted for -1 per cent, thanks to the reduction of the employers' National Insurance surcharge (NIS).

These complications only reinforce the fundamental relationship between pay and jobs. NIS, which has come down from 3 per cent to 1 per cent, cannot be below zero.

The productivity factor is more complex to assess. Increased productivity does work in the same direction as pay restraint in reducing the cost of a unit of labour of given efficiency. If there is a 10 per cent productivity increase, 100 workers become the equivalent of 110. Each worker becomes more valuable for a given level of pay per head. On the other hand more output needs to be generated than before to prevent unemployment from rising; and it is an open question which effect is stronger. Pay restraint is the one force which unambiguously

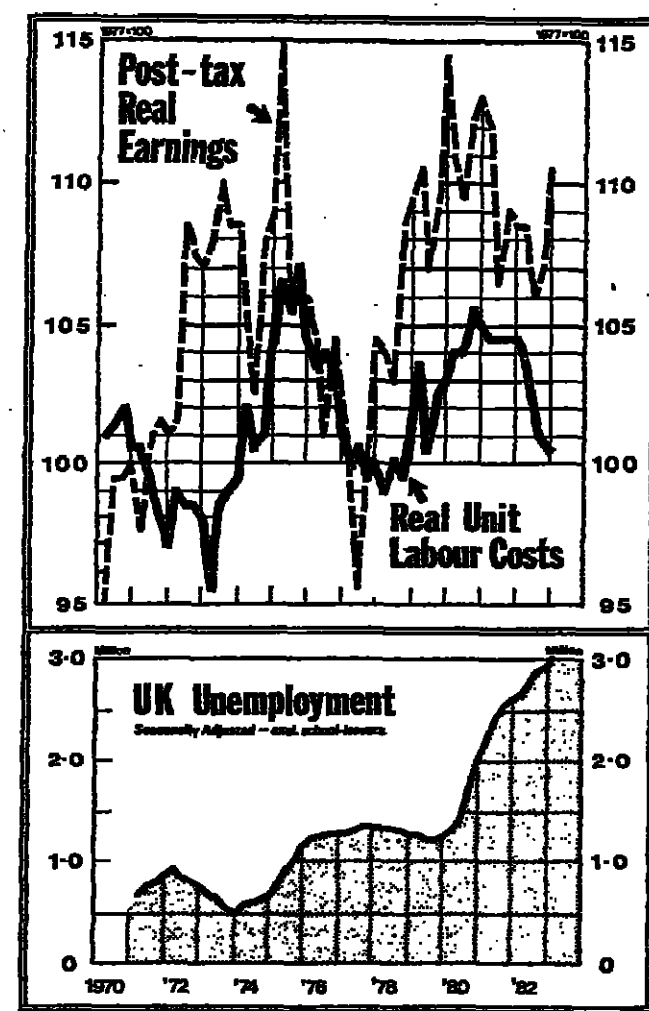
promotes the demand for labour, given a moderately rational financial policy.

The figures in the table do not tell the whole story. For the cost of labour which matters to the employer is not the money cost, but the real cost. The key point about the year to the third quarter of 1982 is not just that labour costs per unit of output rose by only 34 per cent; it is also that final prices, measured by the GDP deflator, rose by somewhat more, namely 64 per cent. This suggests that real labour costs fell and that (as import prices were also restrained) profit margins increased.

In the top part of the chart, which is an extended version of one which appears in the Treasury's Red Book, an attempt is made to measure real labour costs per unit of output. They are shown by the continuous line, which is derived by dividing labour costs in money terms by nominal GDP. The index is thus charting a ratio, which is always less than one. Its movement is therefore constrained, in contrast to the broken line of post-tax real earnings, which can rise much further. Indeed the sky would be the limit in an economy with rapidly rising productivity.

The interesting relationship is between the continuous line measuring real labour costs from the point of view of the employer, and the bottom section of the chart showing unemployment. If one looks at the absolute level of unemployment there seems little relationship with labour costs. But if one looks at changes a stronger relationship emerges.

The fall in unemployment during the Heath boom was preceded by a fall in real wage costs (1970-73). The rise in unemployment during the first three-fifths of the Wilson-Callaghan Labour Government was preceded by a sharp rise in real labour costs in 1973-75. A levelling-off in unemployment in 1977-79, was preceded by a fall in real labour costs associated with the early phase of monetarism. The more than doubling of unemployment under the present Government was preceded by a sharp rise in labour costs in 1979-80.



Post-tax real earnings are average wages and salaries, minus taxes and employers' National Insurance contributions, adjusted by the Retail Price Index. Real labour costs per unit of output consist of total wages and salaries and National Insurance and related contributions, divided by the Nominal GDP at factor cost.

Source: Treasury

## Lombard

## All quiet in the City club

By John Plender

THE BRITISH are extraordinarily kind to animals and bankers. One has to look no further than the events of the past few months to see that in Britain bankers are actually a protected species.

Here, after all, is a group of people that contrived to lend countless millions of other people's money to Mexico, Brazil, Argentina, Chile, Poland and the rest, without taking the seemingly elementary precaution of ensuring that their clients used the cash with a modicum of prudence, so facilitating ultimate repayment of the outstanding debt. The excuse for this combination of overconfidence and lack of oversight is that states, which are run by politicians, are alleged by bankers to be more reliable debtors than corporations run by mere businessmen. Now that the banks have been forced to acknowledge past error by raising big provisions in their recent accounts, it might be thought that one or two august banking heads would be on the block. Yet instead of calling for heads, potential critics of the banks seem more anxious to soothe bankers' nerves.

Sir Geoffrey Howe, for example, has no reason to be grateful to clearing bankers who have conceded high pay increases at politically embarrassing moments. He also knows that banks pay little mainstream corporation tax. Yet he announced in last week's Budget that it would not be sensible to tighten the tax regime for banks "in the light of current circumstances." Curious, when you bear in mind that the banks themselves felt that current circumstances justified fat dividend increases.

Then there is the Bank of England. Mr Peter Cooke, the Old Lady's head of banking in other countries constitutes a last autumn on the need to strengthen their capital base, if need be by exercising restraint over dividend payments.

The banks' provocative decision to ignore him would in other countries constitute a signal for a dose of red-blooded regulation, particularly since there is an overwhelming case for increased disclosure on country debt. Yet few expect

this — least of all the clearing banks, who live in the comfortable knowledge that the Old Lady does not believe in allowing big banks to founder; she reserves her disciplinary zeal for small fry and international conundrums.

As for the auditors, it would have been logical, after the secondary banking crisis exposed a welter of curious accounting practices in the mid-1970s, to support the early development of standard accounting practice in the banking sector. Nothing much happened. Institutional shareholders, meantime, have shown no conspicuous urge to press for management changes. Beleaguered managers at Rank Organisation must be wondering whether they could have kept the institutions off their backs by paying much increased dividends out of diminished profits like most of the banks.

Such gentility is not to be found in the U.S., where politicians are now howling for bankers' blood and have been seeking to make additional funds for the IMF conditional on increased bank regulation. A Bill recently put forward by Senators Heinz and Proxmire has called for new powers for the Federal Reserve, including the right to call for higher loan loss provisions. Limits on further lending to troubled countries and tougher accounting requirements. The head of the Federal Deposit Insurance Corporation is, in addition, calling for increased disclosure and less insurance protection for big depositors.

This populist disrespect for the banks owes much to the American experience of widespread foreclosures in the 1930s. And the U.S. banks are more heavily committed in the larger over-indebted countries than the British. But the attack on U.S. banks also reflects an underlying belief that capitalism cannot work if bad management goes unchecked.

By contrast the British prefer the kindly club ethic to competitive capitalism — in the financial sector, that is. If Mr Peter Jay, late of TV-am, should ever be tempted by the quiet life, he could do worse than head for the City.

## Letters to the Editor

## The Opec agreement and the outlook for oil prices

From Mr T. Skeet MP

Sir—The difficulty with the recently negotiated agreement between Organisation of Petroleum Exporting Countries members is that it is an arrangement reached between producers and is imposed upon reluctant consumers, many of whom are within the Third World. It did prove, however, that the movement in oil prices was not like a ratchet and moved for ever upwards, but could under certain conditions fluctuate like any other commodity when supply and demand moved out of balance.

It is worth recalling that in 1979 the price of Saudi light rose from \$13.34 to \$24 a barrel and in 1980 the price advanced further to \$32, a total of about \$18.50 in one year during the second world oil crisis. This was a shock to the world, but when the price receded by \$5 to \$29 a barrel under the recent agreement, Middle East producers were covered with apprehension even though production costs of several of the leading states were under \$1 a barrel. Really over a period of time the West should not be reasonably disturbed if the price falls substantially further. Continued instability, however, is obvious.

The agreement makes no provision for correct differentials which normally obtain between

Middle East and African crudes. Further, the higher quality Nigerian crude oil is wrongly priced, being less expensive than its UK counterpart.

The production ceiling of 17.5m b/d (million barrels a day) contains at least three flaws: it takes insufficient account of the potential of non-Opec production, including imports from the USSR, makes inadequate provision for de-stocking which could add 3 to 6m b/d to the market, and is subject to no disciplinary code for gooding participants into line.

The allocations to member states is equally precarious as it leaves states expected to honour their obligations while the thirteenth and leading producer, Saudi Arabia, is expected precisely to balance the market by cutting its own production to meet its quota of 2.4m b/d. Nigeria (1.5m b/d quota) on the other hand, is under severe pressure internally to raise additional revenue on a declining market to meet its budget. Opec members have a reputation for breaking ranks.

When demand exceeds supply, Opec is not in a position to dictate prices, but when supply exceeds demand, a number of smaller states acting independently may exercise considerable pressure on the market through the inability of Opec collectively to accommodate marginal supplies over which it has no control. Even the patience of Saudi Arabia is exhausted when participating states expect the Kingdom to lower production to below 5m b/d from such vast resources.

For Britain the position is clear. Being party to the Rome Treaties the UK is not in a position to fix its prices to the detriment of its neighbours, nor should it do so in a free market.

North Sea production is expected to peak in 1985 but the state trading corporation, BNOC, may not be able to place its crude unless it lowers its price to remain competitive. Further, it is unlikely the Government will relish the prospect of paying BNOC's losses for failing to follow market trends. The reference price of \$30.50 could be short-lived and the wider Opec package placed in jeopardy. There is a serious danger with new developments that in the short term the carefully prepared Budget concessions for North Sea producers may be overtaken by a continuing fall in oil price.

Trevor Skeet  
House of Commons, SW1.

tion to dictate prices, but when supply exceeds demand, a number of smaller states acting independently may exercise considerable pressure on the market through the inability of Opec collectively to accommodate marginal supplies over which it has no control. Even the patience of Saudi Arabia is exhausted when participating states expect the Kingdom to lower production to below 5m b/d from such vast resources.

For Britain the position is clear. Being party to the Rome Treaties the UK is not in a position to fix its prices to the detriment of its neighbours, nor should it do so in a free market.

North Sea production is expected to peak in 1985 but the state trading corporation, BNOC, may not be able to place its crude unless it lowers its price to remain competitive. Further, it is unlikely the Government will relish the prospect of paying BNOC's losses for failing to follow market trends. The reference price of \$30.50 could be short-lived and the wider Opec package placed in jeopardy. There is a serious danger with new developments that in the short term the carefully prepared Budget concessions for North Sea producers may be overtaken by a continuing fall in oil price.

Trevor Skeet  
House of Commons, SW1.

## Lloyd's council's actions

From Mr J. Burrows

Sir—It must be unacceptable to members who do not work at Lloyd's that Mr Ian Fosgate, whom many helped elect to the committee, was removed by a secret ballot of Lloyd's council, last Monday, because apparently of allegations by U.S. brokers, the truth of which we await.

From your pages we learn that Mr Fosgate has been a most influential and successful underwriter in generating underwriting profits. This must surely benefit members and the country through foreign currency earned.

We also read that it was on his evidence to Parliament that Lloyd's at last agreed to divest itself of conflicting interests between Lloyd's underwriters and brokers, a step universally considered to be in the best interests of the insuring public.

But what we have awaited for the past six months are the results of enquiries into Lloyd's reinsurance practices, on which matter Mr Fosgate could doubtless have made yet another valuable contribution.

If Lloyd's council does not wish to be seen as having acted from the worst of motives, in the removal of Mr Fosgate, it should now give reasons for the decision, and publish conclusions of its enquiries into reinsurance practices.

J. D. Burrows,  
Cophold, Bury, Pulborough,  
West Sussex.

## A moveable feast

From Miss S. Neish

Sir—I am very fond of my Financial Times desk diary, because anniversaries which you include at the top of the page provide me with an endless source of interest and amusement.

In 1982 my favourite entry was April 4 Taiwan Ancestor's Tomb-sweeping Day, and I was most impressed with this Taiwanese version of spring cleaning. This entry, however, has disappeared from the diary for 1983, which I find most disappointing as I was looking forward to sweeping my ancestor's tomb on the correct day.

What am I to assume from this? That they won't be sweeping their ancestors' tombs in Taiwan on April 4.  
(Miss) Sheila Neish,  
144 Midland Road,  
King's Norton, Birmingham.



## What you see at the bottom.

Nearly 50% of the typing in a busy office is revisionary or repetitive. So imagine the time-saving you could make with a word processing system. With the right system you could recoup your capital outlay within 24 months. But before you decide to halve your typing work-load with a new WP, there's one thing to keep in mind.

You're not going to have to operate it.

And a WP's super efficiency is not much use if your typist is struggling at the keyboard.

Our Dual Display WP has something no one else can match. Two screens.

One displays the print out exactly — without confusing codes or prompts. The other shows operator instructions and highlights errors. It's easier. It avoids mistakes. And it's faster. It's a unique system that WP typists prefer. Use the coupon below and we'll prove it.

## Dual Display word processor

To Dictaphone Co., Ltd., FREEPOST, Regent Square House, The Parade, Leamington Spa, Warwickshire CV32 4NL. (No stamp required.) I'd like to see the unique Dual Display in action. Please arrange a demonstration.

Name \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Tel No. \_\_\_\_\_

Dictaphone Company Ltd Leamington Spa, Warwickshire. Dual Display is a registered trade mark. FT24-3.83

## saves time at the top.



Dictaphone  
A Pitney Bowes Company

## Post-Budget blues

From Mr E. Avery

Sir—"No benefit for the £15,000 pa earner." This post-Budget headline in the FT does not tell the whole sad truth.

The £15,000 a year man is probably typical of a large slice of British junior/middle management—people who generally work longer and harder than their subordinates, and just as hard and long as their seniors, with less perks and benefits. More than likely the one perk he has is a company car, on which benefit his tax burden has been further increased.

Possibly he also now has children old enough for higher education and will be expecting shortly to hear yet again that the parental contributions towards education grants are to be increased in real terms.

Perhaps he has also been unwise enough to marry the mother of his children, who is now working, and whether or not a tax divorce is in force will be paying a higher tax bill than he would if he lived in

Sir, does it pay to make her an honest woman and to try and make an honest living?

E. Avery,  
27, Breckton Road,  
Handforth, Wilmslow, Cheshire.

## New company start-ups

From Mr N. Davies

Sir—One piece of Budget legislation which was largely hidden by the banner headlines of "cigarettes up 3p, wine up 5p, etc." was the new tax relief provision for new company start-ups.

This has far-reaching implications which, if enough people were alerted could go some way to easing the current unemployment situation. Essentially these measures encourage investment in new and existing small businesses by making it easier and cheaper for investors to buy shares in these types of businesses, thereby facilitating the formation of new companies.

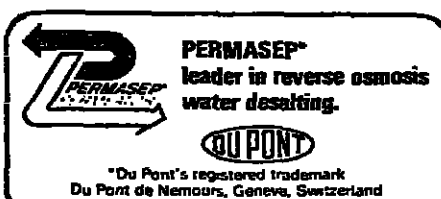
The problem is that because of the way in which this sort of legislation is presented and re-

ported the main potential beneficiaries (the unemployed who are not necessarily financially sophisticated) are unlikely to understand it or to realise its implications. I would have thought that there were numerous people who have been made redundant or who are unemployed for other reasons who have the necessary skills and talents to start their own business employing other people but do not have the capital to do so. This excellent legislation would enable them to escape this desperate situation if only someone would bring it to their notice.

I suggest that this should be done through the media and also that Jobcentres should be instructed to alert people to these potential benefits. It would be an enormous psychological boost to be told that one had the chance to start a new business rather than that, for the umpteenth successive week, there were no vacancies.

Nicholas Davies,  
Hungerford Wine Company,  
128 High Street,  
Hungerford, Berks.





# FINANCIAL TIMES

Thursday March 24 1983



## Warburg sells stake in NY bank

By Alan Friedman in London

S. G. WARBURG, a leading merchant bank, has pulled out of its nine-year old involvement in A.G. Becker-Warburg Paribas Becker (AGB-WPB), the Wall Street investment bank in which since last July it and Paribas, the nationalised French bank, held a joint equity stake of more than 50 per cent. Paribas now becomes the sole owner of this stake.

Warburg said last night it had realised an after-tax gain of £3.4m on the disposal of its 25 per cent stake in the Becker group. Warburg also received £700,000 of after-tax profits for the 1982 financial year.

The Becker group, just over 49 per cent of which is owned by Becker employees, has a shareholders' capital of a little under \$100m. On this basis, it is believed that Warburg and its parent, Mercury Securities, could realise a total of around \$25m from the disposal of its stake.

The withdrawal by Warburg comes less than a year after both Warburg and Paribas increased their holding in the New York bank from a joint stake of 40 per cent to just above 50 per cent. This move last July came in the wake of a variety of problems for AGB-WPB, which included a statement by the president at the time, Mr Ira Wender, that the business had lost \$2m in the eight months to last June. Mr Wender resigned as president in early July.

The Becker group had suffered from a contraction in private client business, competition from money-market funds and rising expenses, in the late spring, it laid off 250 of its 2,700 staff.

Mr David Scholey, Warburg's joint chairman, said last night that the decision to withdraw from the Becker group reflected Warburg's desire to develop its own international capital markets business in New York. He said Paribas had a similar preference.

"The importance in markets of having the closest possible co-operation is complicated by the relationships. We in Warburg feel that driving our own engine is something which suits us. Paribas equally felt this fitted in with them and so we decided to go our individual ways," explained Mr Scholey.

## U.S. renews Sidewinder missile sales to Israel

By REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. is to renew arms sales to Israel, for the first time since last June's invasion of Lebanon, in a move that is bound to be taken as a gesture of political approval for the Government of Mr Menachem Begin, the Prime Minister.

The first of the new weapons to be delivered are 200 Sidewinder air-to-air missiles, at a cost of \$18m, the Pentagon said yesterday. Israel had previously bought 800 of the missiles, which it used with dramatic success in dogfights against Soviet-built Syrian aircraft over Lebanon last year.

Announcement of the sale came as a surprise at a time when Arab Governments and the Reagan Administration's domestic critics were arguing that Washington should step up pressure on Mr Begin to pull his forces out of Lebanon and enter wider Middle East peace negotiations.

Pentagon officials said there was no direct link between the resumption of arms deliveries and the Israeli offer, announced earlier this week, to share secret information with Washington that it acquired in the war, in which it destroyed vast amounts of Soviet weapons, including surface-to-air and aircraft missiles.

It was clear, however, that the Israeli decision, on what has long been a contentious issue, was likely to lead to an improvement in relations with Washington, which have deteriorated after Israel's rejection of American terms for withdrawing its army from Lebanon.

Announcing the Sidewinder sale, the Pentagon welcomed the Israeli agreement to share the information, which Israeli ministers have claimed will have a significant effect on overall assessments of the East-West military balance. Officially stressed, however, that advance notification of the Sidewinder sale had been sent to Congress before the Israeli decision was announced.

Israel had originally wanted to

negotiate a separate new agreement for sharing the information. Monday's Cabinet decision, however, appeared to comply with the latest proposal by Mr Caspar Weinberger, the U.S. Defence Secretary, that the information should be handed over under current arrangements. The Israelis have already revealed a considerable amount of data to Washington under existing agreements.

The Pentagon said that the Sidewinder sale was intended to help to ensure that Israel had the means to defend itself "within its own borders".

Less clear was the status of the delivery of 75 more F-16 fighters for the Israeli air force, which President Ronald Reagan delayed to show disapproval of Israel's military activities in Lebanon.

Israel has already received 75 F-16s, but the White House has quietly postponed notifying Congress of its plans to deliver the second batch.

At its site at Calumet City, Illinois, Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Its rapid growth has been accompanied by several lawsuits brought by state regulators and former employees alleging that it was violating local environmental laws.

The controversy surrounding Waste Management comes at a particularly sensitive time in U.S. environmental affairs. The Environmental Protection Agency has been plagued by controversy about conflicts of interest of some of its officials.

At its site at Calumet City, Illinois, Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$968.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

## Saint Gobain set to diversify

By David Housego in Paris

SAINT-GOBAIN, the French glass and engineering concern, is building up a reserve fund to finance its diversification.

That was disclosed yesterday by M Roger Fauroux, the company's chairman, who declined to disclose details of the company's plans, except that servicing the public works industry was one of the areas under consideration.

The "war chest", potentially rising to FF 2.5bn, comes from the sale of the Government's request of its electronic interests which will raise about FF 1.5bn and two fund-raising exercises on the French capital market.

Saint-Gobain is raising FF 700m this year and a further FF 700m next year through the issue of new "participatory certificates", details of which were released yesterday.

The group is the first nationalised company to approach the French financial markets with this instrument, a combination of a bond and a share.

The formula was designed with the Government's blessing to enable the nationalised industries to tap the domestic capital markets for risk funds without diluting their shareholding.

The group announced provisional net consolidated losses yesterday of FF 600m, but that includes the exceptional losses involved in disposing of the 51 per cent stake in Machine Bull and other electronics interests.

Aside from those exceptional losses, the group made a net consolidated profit last year of FF 250m, compared with FF 450m in 1981. M Fauroux said that he was not "exaggeratedly optimistic" about the outlook for 1983, but much depended on the evolution of the French economy in the remainder of the year.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

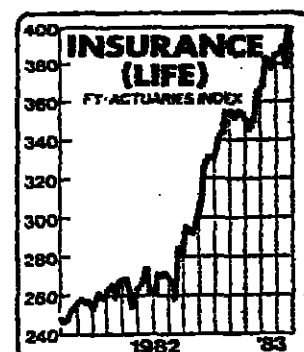
In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 52 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

## THE LEX COLUMN Frayed insulation at BICC

The absence of official support for the pound looked fairly consistent with established policy for as long as the problem could be presented as one of dollar strength, rather than sterling weakness. Increasingly, however, the trade-weighted index is taking it on the chin - falling another 0.2 points to 78.3 yesterday - and the slight firming in inter-bank rates is starting to suggest that corrective action may be needed, one way or another.



BICC

A 3 per cent fall in pre-tax profits to £98.6m for the year to December, combined with an exceptionally cautious statement on current trading prospects, knocked BICC's shares back yesterday from 265p to 252p - a 36 per cent fall from last year's high point, when BICC was being fancifully rated as a high-technology electrical group. At that new level, the yield of 6.7 per cent put the shares more in line with the engineering sector than electricals, underlining BICC's exposure to non-recession-proof products and the deeply depressed Australian and Canadian markets.

A virtually doubled interest charge of £13.5m contributed to the pre-tax setback, but BICC is nevertheless comfortably geared at present, with net debt standing at only 24 per cent of shareholders' funds. The main deterioration came from an accelerating fall in trading volume, which spared only the Balfour Beatty construction division. Operating profits fell in the cables business after allowing for lower reorganisation costs, and the industrial products group owed its advance to a good first half performance from its 1981 U.S. acquisitions.

The more expansionary Labor Government in Australia might begin to help BICC's international division later in the year, while labour trimming and heavy capital expenditure in the cables business will have made it highly geared to a recovery. But BICC's products tend to come late out of recession, and the chairman's statement that there had been no sign of an upturn yet had analysts scaling down forecasts yesterday to a best a flat performance this year.

The Prudential share price has bounded ahead with the rest of the sector in the past 12 months and yesterday



**IMI**

for building products, heat exchange and Drinks dispensing, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

# SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Thursday March 24 1983

**FEB**

MANUFACTURERS & SUPPLIERS OF BUILDING & CHEMICAL PRODUCTS FOR THE CONSTRUCTION INDUSTRY.

FEB INTERNATIONAL PLC  
Albany House, Swinton Hall Road, Swinton, Manchester M27 1DT. Tel 061 754 7411

## Finsider reduces loss as steel output falls

By James Buxton in Rome

FINSIDER, the holding company of the Italian state steel sector, managed to reduce its losses last year from the record £1.33bn (\$1.45bn), reached in 1981. But the eventual figure of £1.45bn represents a sharp disappointment to hopes that the company's losses could be brought down to a more manageable level.

Sig. Lorenzo Rosato, the chairman of the company which is part of the IRI group, yesterday told a parliamentary committee in Rome that sales in 1982 rose 18 per cent to about £10,000m. The gross operating margin rose sharply from 1.87bn in 1981 to £2.52bn in 1982.

This, however, was wiped out by higher financial charges as a result of the higher cost of borrowed money, deterioration of the lira/dollar exchange rate and delays in obtaining fresh capital from the Government. Financial charges amounted to more than £1.500m.

Finsider's steel producing opera-

tions, which account for the major part of its sales, were badly hit by a sharp fall in demand in the second part of last year, which the company had not forecast. Steel production in January 1983 was 27 per cent less than a year earlier.

Finsider last week met a poor reception from the steel industry unions to its plans to make the first serious cuts in employment which the industry has suffered. The state steel workforce in Italy, in contrast to that of other countries, has fallen by only 1 per cent since 1974.

Finsider plans to cut the workforce by 16,000 jobs by the end of 1987, out of a workforce of 120,000. About 11,000 jobs are to go in the three years to 1985. Steel production is planned to fall 2.5bn tonnes this year and a further 1.5bn tonnes in 1985. The company says the jobs will be lost by means of natural wastage, early retirement and the use of state subsidised lay-off.

The unions have described the

plan as excessively recessionary, however, and intend to oppose it.

The Italian Government is due soon to present to the EEC Commission in Brussels Finsider's plan for reductions in capacity, which will go hand in hand with the labour force cuts. The company intends to cut 2.4m tonnes of steel-making capacity by closing large parts of a plant at Genoa and making cuts at other plants.

The plan is a substantial advance from the point of view of the EEC Commission, compared with the 1981 plan which proposed capacity reductions of only 600,000 tonnes. But it falls short of the Commission's demand that Italy close one integrated steel-making centre completely.

The Italian Government and the EEC have, however, agreed on cuts in steel-making capacity by the Italian private sector, amounting to 2.6m tonnes, which will be spread over 45 private companies.

## IADB borrowing may rise to \$2bn

By Peter Montagnon in Panama

THE Inter-American Development Bank is projecting a further sharp increase to around \$2bn in its borrowing on international capital markets this year.

This compares with borrowings of only \$1.35bn in 1982 and less than \$180m in 1981, according to its treasurer, Mr Henry Costanzo.

In the first quarter, the bank has secured borrowings of some \$450m, he told the Financial Times at the bank's annual meeting in Panama. Only around \$50m of this total was actually raised in U.S. currency, he added.

The bank is now planning to raise a large bond issue of between \$150m and \$200m on the U.S. market in the second quarter.

It has kept clear of this market so far in anticipation of lower interest rates and because the bank's involvement in Latin America has led at times to its selling off bonds in the secondary market.

The Inter-American Bank bonds in New York have been trading at yields of up to 30 basis points higher than paper issued by the World Bank.

A similar phenomenon has been seen in the British Bulldog market where the spread over gilts on its \$75m issue launched last year has widened to around 300 basis points from the issue price of 125 points.

This has required the bank to initiate a re-education process among investors, Mr Costanzo said, stressing the bank's financial soundness and the insignificant increase of arrears on loans extended to developing countries in Latin America.

The recent agreement on an increase in the bank's capital by \$13m has helped, in that respect, Mr Costanzo said.

The Inter-American Bank has no plans to follow the World Bank into short-term borrowing. Nor does it see any need to undertake interest-rate swaps whereby it would concentrate on raising floating-rate finance and swap this with fixed-rate debt incurred by other prime borrowers, he added.

## SPANISH COMPANY SUES ITS FORMER HEAD

## Rumasa battle in English courts

By Raymond Hughes, Law Courts Correspondent, in London

THE RUMASA affair, which erupted last month when the Spanish Government expropriated the country's largest private sector holding company, has split over into the English High Court.

A battle has begun between Rumasa and its founder and former head Sr Jose Ruiz-Mateos, over the ownership of an English company, Multinvest (UK), which has a registered office in Chesham, London.

Rumasa alleges that Multinvest was set up, either as an undisclosed subsidiary of Rumasa, or by Sr Ruiz-Mateos for his own benefit.

Rumasa and two of its 18 subsidiary banks - Banco de Jerez and Banco del Norte - have issued a writ against Multinvest (UK), Sr Carlos Quintas, its managing director, and Sr Ruiz-Mateos.

The action is one of a number being taken by Rumasa in various countries in an attempt to retrieve what it believes to be assets belonging to the group.

At a private High Court hearing on March 11 the Spanish Government was granted an order allowing it to search Multinvest's offices and seize any documents relevant to the dispute.

On March 14 and 15, again in private, a series of orders were made against the three defendants, and Mr Ian Bond, of Deloitte, Haskins & Sells, was appointed as receiver of certificates for bearer shares of Multinvest N.V., a Dutch Antilles associate of Multinvest (UK), and nine other companies.

The case surfaced in open court for the first time yesterday, when certain of the orders were continued, without opposition, until another hearing in May.

The defendants were given 21 days to put in evidence, with Rumasa to have 21 days thereafter to reply to that evidence. A date is to be fixed for another hearing some time after May 4.

The orders that were continued included an injunction stopping Multinvest (UK), Sr Quintas and Sr Ruiz-Mateos parting with possession of, or "hiding, defacing, altering or destroying" any "document, deed, instrument, writing, file, paper, microfilm" or any other record anywhere in the world relating to Multinvest (UK)'s business, or to any other business known by the defendants to have been controlled or directed by Sr Ruiz-Mateos or Rumasa.

Sr Quintas and Sr Ruiz-Mateos were also ordered to disclose to Rumasa any such records not already in Rumasa's possession and to allow Rumasa to inspect them.

Multinvest (UK) was ordered not to deal with or dispose of any of its assets, other than to pay legal costs, staff salaries and office expenses, without Rumasa's written consent.

The three defendants were also ordered to hand over any of the bearer share certificates in their possession to Mr Bond.

Rumasa gave a cross-undertaking in damages, backed by a guarantee from the London branch of the Bank of Bilbao. The court was told that Rumasa had undertaken to reimburse Sr Quintas's legal costs and that Multinvest, which was said to be adopting "a neutral position" in the matter, would be seeking a similar undertaking with regard to its costs.

Mr Allan Heyman, QC, for Sr Ruiz-Mateos, told Mr Justice Mervyn Davies that he had only been instructed on Tuesday.

Mr Peter Irwin, for Sr Quintas, said he was an innocent party, "caught in the crossfire."

Mr Colin Brodie, QC, for Rumasa, said that when the case came on for a full hearing it would clearly take a considerable amount of time.

## Conditional consent to Irel plan

By Terry Byland in New York

THE SAN Francisco bankruptcy court has given conditional approval to the reorganisation plan of Irel, the capital equipment leasing group which has been operating under Chapter 11 of the Federal Bankruptcy Act for the past two years.

As expected, the court's approval depends on Irel succeeding by July 1 in completing a settlement with several class action plaintiffs, who agreed in December to accept payments of up to \$40m and also in achieving its intention to reduce to

\$844.8m claims by its major unsecured creditors, who include banks, suppliers and other trade creditors.

Irel, whose problems were caused by the collapse of its computer leasing operations, has already reduced the unsecured claims total from \$900m to \$870m and said it hopes to meet the July deadline.

The San Francisco-based group, whose operations now lie in rail car and cargo container leasing, also disclosed yesterday that operating results for this year are likely to be

"less favourable" than projected in a corporate disclosure document last August.

While stressing that it would "still be able to meet its fixed obligations and commitments under the plan," Irel admitted yesterday that the slowdown in operations meant lower revenues and cash flow between 1984 and 1987 and that interest and dividend payable under the reorganisation plan are likely to be paid "later and in lesser amounts" than originally projected.

## BSW buys into other Korf subsidiaries

By James Buchan in Bonn

RADISCHE Stahlwerke (BSW), the chief steelmaking subsidiary of Herr Willy Korf's troubled steel and engineering group, is seeking to create a slimmed-down structural steel group by taking shares in three other Korf subsidiaries.

BSW, whose decision to follow the Korf master company, Korf Industrie und Handel (KIH), into debt settlement proceedings precipitated the Korf group's collapse, announced yesterday that it had taken stakes in three KIH subsidiaries involved in steel finishing.

This was made possible by DM 40m (\$16.6m) in bank loans backed by a guarantee from the state of Baden-Württemberg, which is expected to be approved by the local parliament in Stuttgart next month.

Speaking before the opening of BSW's debt composition proceedings yesterday, BSW said that in addition to the stakes taken in Beta Betonstahl, Kaiser Omnium and Isar Baustahl, the company intended to take over Korf's 7 per cent holding in a steelworks in Saudi Arabia.

The new concept would create a group with about 2,000 employees and sales of about DM 900m a year, BSW, which made sales of DM 320m in 1982 and produced 500,000 tonnes of steel, would supply about 75 per cent of the new group's needs.

BSW's creditors will meet on April 21 and are expected to agree to write off 50 per cent of their demands against the company.

## RWE reports slower growth in revenue

By John Davies in Frankfurt

RHEINISCH-Westfälisches Elektrizitätswerk, the main West German electricity utility, has reported slower growth in revenue.

Overall sales in the six months to the end of December, the first half of the present financial year, reached DM 12.3bn (\$5bn). Although this is an increase of 8.1 per cent on the same period a year earlier, it amounts to a slackening of growth in relation to earlier performance.

RWE has already announced that electricity use dropped 1.8 per cent in the six months to December because of the mild winter and deepening recession.

In a letter to shareholders, RWE attributes the revenue growth mainly to higher prices for petro-

leum products, although it says these still did not cover costs.

RWE, which is about 30 per cent owned by the public sector, is a dominant supplier of West German power. Electricity accounts for more than half of its sales revenue, supplemented by petroleum and chemicals and brown coal.

The group says that investment went ahead strongly in the six months to December, increasing by 11.9 per cent to DM 2.25bn.

Despite short-term fluctuations in demand, RWE has indicated that it is pushing on with a long-term programme of investment expansion. The utility recently launched a rights issue to raise DM 810m from shareholders.

## Reorganisation at Alexander

By John Moore, City Correspondent, in London

ALEXANDER & Alexander Services, the world's second largest insurance broker, has reorganised its troubled insurance underwriting subsidiaries, largely acquired when the group took over the Alexander Howden Group.

The underwriting interests in Britain and the U.S. have been reorganised under the direction of senior vice president Mr Joseph E. Morahan.

In his new role Mr Morahan will have overall managerial responsibility for Sphere Drake Insurance in London and has been elected to Sphere's board. Mr Ian Dean is to continue as Sphere Drake's chairman and chief executive officer.

"There will be no consolidation of Alexander & Alexander's underwriting interests," Mr Morahan stated. "They will continue to op-

erate independently with their present management teams."

Also affected by this move are the American firms of Atlanta International Insurance Company, American Special Risk Insurance Company and Stone Mountain Insurance Company, all based in Atlanta, Georgia; and the insurance underwriting management firm of Shand, Morahan & Company in Evanston, Illinois.

## Pirelli and Co holds dividend

By Our Rome Staff

PIRELLI AND CO, the Milan-based investment company that has important stakes in the two holding companies of the Pirelli cables and tyres group, made virtually unchanged profits in the financial year to December 31, 1982.

Profits were £6,336bn (\$44m) against a figure of £1.571bn in 1981. The company is to pay an unchanged dividend of £180 a share.

Pirelli and Co recently increased its capital from £34.2bn to £51.5bn by means of a rights issue.

## Early involvement in international trade gave merchant bankers a head start in foreign exchange expertise.



In the mid-nineteenth century, the focal points for foreign exchange transactions were Amsterdam, Berlin, Frankfurt, and Vienna. London followed later.

Already at that time our merchant bankers were prime movers of German industry and commerce, acquiring the necessary background on world markets by advising the country's major exporters, helping open up new frontiers and assessing country risks.

Today, the essential elements of merchant banking expertise serve us well in our foreign exchange operations: ingenuity, adaptability and knowledge of international markets.

BHF-BANK continues to strengthen its top position in foreign exchange transactions, accounting for a significant portion of Frankfurt's total turnover.

BHF-BANK specialists enjoy an excellent reputation in both domestic and foreign money centers. Corporate clients and the financial community value their sound advice, speed and flexibility which traditionally reflect the strength of a merchant bank in this sophisticated area of operation.

For the unrivalled financial expertise of a management with personal liability, rely on a merchant banker. BHF-BANK.

## BHF-BANK Merchant Bankers by Tradition. Resourceful by Reputation.

Head Office: Stocker-Heim/Landau 10, D-6000 Frankfurt 1, Tel. (069) 7180. New York Branch: 450 Park Avenue, New York, N.Y. 10022, Tel. (212) 546-5500. London Representative Office: 7, Beetham Lane, London EC3N 8JF, Tel. 02397 19. BHF-BANK International, 88 Grand Rue, Luxembourg. BHF-FRANKFURT AG, Seesbühl 105, Zurich. Offices: Bogotá - Hong Kong - Johannesburg - London - Los Angeles - Madrid - New York - Rio de Janeiro - Singapore - Tehran - Tokyo.

**Guinness Mahon & Co. Limited**

and

**People's Bank of Sri Lanka**

are pleased to announce the formation of the first joint-venture merchant bank in Sri Lanka

**People's Merchant Bank Limited**

which is established to provide:-

- project financing and export finance using the facilities and experience of Guinness Mahon & Co. Limited.
- on the spot advice for Sri Lankan projects.
- management for local currency share issues and syndicated loans.
- advice on corporate finance and related merchant banking services.

**Guinness Mahon Export Finance Limited**

and

**People's Bank of Sri Lanka**

are pleased to announce that they have arranged a

**Line of Credit**

with the support of

**Export Credits Guarantee Department**

to finance the supply of plant, equipment and associated services to Sri Lanka from the United Kingdom.

EQUITIES									
Issue	Price	Amount	Latest	1982-5	Stock	Closing	+ or -	Net	Times
			Return			Price		Div.	Interest
			Rate						Yield
				High	Low				P.E. Ratio
140	F.P.	154	145	122	Sharehold Inds	132	-1	-	-
118	F.P.	16/6	1154	123	Assoc. British Ports	134	-	67.0	1.5
174	F.P.	11/1	102	98	Admiral Wm. D. & J.	100	-	65.4	2.0
11	F.P.	154	280	200	Scamander	157	-	48.2	2.5
118	F.P.	6/6	112	99	Scamander	157	-	48.2	2.5
1190	F.P.	4/6	385	325	Scamander	280	-15	64.0	2.9
1155	F.P.	7/1	355	198	Scamander & White	200	-	62.0	2.4
120	F.P.	6/6	112	99	Scamander	157	-	48.2	2.5
11	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
120	F.P.	11/1	102	98	Scamander	157	-	48.2	2.5
175	F.P.	25/5	305	252	Superdrug Stores	100	-2	60.3	2.4
120	F.P.	11/1	102	98	Scam				

## OIL AND GAS PRODUCTION LIMITED

has acquired U.S. producing oil and gas properties, held by Devon-Stuart Ranch Ltd. partnership and operated by Devon Energy Corporation

The undersigned acted as financial adviser to Oil and Gas Production Limited in connection with this transaction



**Guinness Mahon & Co. Limited**  
Merchant Bankers

This announcement appears as a matter of record only

March 1983

## INTL. COMPANIES

## Myer Emporium acquires stake in Grace Brothers

BY MICHAEL THOMPSON-NOEL IN SYDNEY

"SAME GAME, different players," was one executive's reaction to the news that Myer Emporium has paid A\$49m (U.S.\$37.4m) for a 19.7 per cent stake in rival retailer Grace Brothers Holdings. The purchase was made from Savona, which represents the Australian interests of Tan Sri Khoo Teoh Puat, the Singapore millionaire hotelier and developer.

At the same time, Myer announced it had sold the Chadstone shopping complex in Melbourne, Victoria, to another retail chain for A\$37m, as part of a property rationalisation programme which has already yielded A\$70m.

In a deal last month, Myer sold its department stores in New South Wales to the Sydney-based Grace Brothers for about A\$70m, though Mr John Dahlisen, Myer's deputy chairman, says the transactions were not connected.

Myer's re-entry into New South Wales retailing has angered the unions, which have criticised the loss of jobs involved as "pointless."

Myer's acquisition of a stake in Grace Brothers is the latest twist in a protracted game of musical chairs that has enlivened the Australian retail scene since mid-1982.

In a three-way struggle for control of Grace Brothers last year, Bond Corporation (which

controls another retailer, Waltons Bond), Savona, and Adelaide Steamship (Adsteam), which controls the David Jones retail chain) each acquired almost 20 per cent of Grace Brothers.

Woolworths of Australia, another retailer which is not related to F. W. Woolworth of the U.S. or to Woolworth Holdings of the U.K., subsequently launched a A\$180m offer for Grace, but withdrew it on learning of a 25 per cent plunge in Grace's profits for the year to last July.

Woolworths' decision to withdraw was subsequently upheld by the New South Wales Supreme Court. However, challenges, court cases, writs and appeals still hang darkly in the air.

As a result of the latest manoeuvre, the present ownership of Grace Brothers (excluding convertible notes), is made up as follows: Grace family interests, 17.5 per cent; Adsteam, 19.2 per cent; Myer, 19.7 per cent; Bond Corporation, 18 per cent; Woolworths, 6.8 per cent; Westfield (a shopping centre developer), 4 per cent; and other miscellaneous interests, 14.8 per cent.

Apart from retailing, Grace has interests in travel and transport. Profits for the year to last July 31 were A\$13.7m, but second-half profits plummeted by 76 per cent to A\$1.5m.

Savona, which originally paid about A\$3.50 a share for its stake in Grace Brothers, received an average of A\$3.65 from Myer for its 10.86m Grace shares and 937,800 convertible notes, so is not overly distressed.

It is unclear whether Tan Sri Khoo will repatriate his funds to Singapore, or cast around for alternative Australian investments, which already include extensive interests in hotels and property.

Savona is lending Myer A\$37.5m at 10 per cent over 60 days to help facilitate its Grace purchase.

Analysts expect Myer to eventually resolve the current instability at Grace Brothers, either by increasing its stake or by initiating a full-scale merger. A merger move, it is thought, would satisfy both Adsteam and Bond Corporation, though in the hotchpot of Australian retailing nothing is certain.

Mr Dahlisen said Myer's latest actions represented a significant move out of property and into department stores. "We own too much property relative to our balance sheet," he said. Myer's profit in the year to last July 31 was 50 per cent lower at A\$19m, mainly because of interest charges which soared from A\$25m in the previous year to A\$57.8m.

## Guthrie in Philippines expansion

BY EMILIA TAGAZA IN MANILA

GUTHRIE, the Malaysian plantation group, is to expand its 400m peso (\$47m) oil palm estate in the southern Philippines. The National Development Company (NDC), the Government investment arm, which owns 60 per cent of the plantation venture, said that it and Guthrie would develop another 4,000 hectares, in addition to the 4,000 hectares already planted.

The expansion move is to be aided by £14.3m (US\$20.9m) in loans obtained last January by NDC-Guthrie from the Commonwealth Development Cor-

poration (CDC) and the International Finance Corporation (IFC), the World Bank affiliate. CDC granted a \$6.5m facility after long discussions in the UK, while the IFC extended a \$1m loan.

Under the original \$47m venture, NDC-Guthrie are to crush all their oil palm output for export to Malaysia. NDC said that the construction of a \$9.5m crushing mill will start before the middle of this year and will come on stream by early next year. Kumpulan Emas, another Malaysian company, is to supply and install the mill, which will have a

capacity of 400 tonnes a day. Guthrie's entry into the Philippines has paved the way for other foreign plantation groups, including Sime Darby and Keck Seng of Singapore. All the plantation ventures are in partnership with NDC, the only company allowed by law to own more than 1,000 hectares of land. Keck Seng is also developing a 4,000-hectare oil palm estate close to Guthrie's plantation. Unlike Guthrie, however, Keck Seng plans to build a refining facility that will have an annual capacity of 41,000 tonnes.

## BASE LENDING RATES

A.B.N. Bank	10 1/2%	Guinness Mahon	10 1/2%
Al Baraka International	10 1/2%	Hambros Bank	10 1/2%
Allied Irish Bank	10 1/2%	Heritable & Gen. Trust	10 1/2%
Amro Bank	10 1/2%	RHI Samuel	10 1/2%
Henry Ansbacher	10 1/2%	C. Moore & Co.	10 1/2%
Arbuthnot Leitham	10 1/2%	Hongkong & Shanghai	10 1/2%
Armon Trust Ltd.	10 1/2%	Kingsnorth Trust Ltd.	10 1/2%
Associates Cap. Corp.	11 1/2%	Knowley & Co. Ltd.	11 1/2%
Banco de Bilbao	10 1/2%	Lloyds Bank	10 1/2%
Bank Hapoalim BM	10 1/2%	Mallinbank Limited	10 1/2%
BCCI	10 1/2%	Edward Munson & Co.	12 1/2%
Bank of Ireland	10 1/2%	Midland Bank	10 1/2%
Bank Leumi (UK) plc	10 1/2%	Morgan Grenfell	10 1/2%
Bank of Cyprus	10 1/2%	National Westminster	10 1/2%
Bank Street Sec. Ltd.	10 1/2%	Norwich Gen. Trst	10 1/2%
Banque Belge Ltd.	10 1/2%	P. S. Retsos & Co.	10 1/2%
Banque du Rhone	10 1/2%	Royal Trust Co. Canada	10 1/2%
Barclays Bank	10 1/2%	Roxburgh Guarantees	11 1/2%
Beneficial Trust Ltd.	11 1/2%	Slavenburg's Bank	10 1/2%
Bonar Holdings Ltd.	11 1/2%	Standard Chartered	10 1/2%
Brit. Bank of Mid. East	10 1/2%	Trade Dev. Bank	10 1/2%
Brown Shipley	11 1/2%	Trustee Savings Bank	10 1/2%
Canada Perm's Trust	11 1/2%	TSCB	10 1/2%
Castle Court Trust Ltd.	11 1/2%	United Bank of Kuwait	10 1/2%
Cayzer Ltd.	10 1/2%	Volkswagen Int'l. Ltd.	10 1/2%
Cedar Holdings	11 1/2%	Westpac Banking Corp.	10 1/2%
Charterhouse Japhet	10 1/2%	Whiteaway Ltd	11 1/2%
Choulatons	11 1/2%	Williams & Glyn's	10 1/2%
Citibank Savings	11 1/2%	Wittrust Secs. Ltd.	10 1/2%
Citibank	11 1/2%	Yorkshire Bank	10 1/2%
Clydesdale Bank	10 1/2%	Members of the Accepting Houses Committee	
C. E. Coates	11 1/2%		
Comm. Bk. of N. East	10 1/2%		
Consolidated Credits	11 1/2%		
Co-operative Bank	10 1/2%		
The Cyprus Popular Bk	10 1/2%		
Duncan Lawrie	10 1/2%		
E. T. Trust	11 1/2%		
Eyeter Trust Ltd.	11 1/2%		
First Nat. Fin. Corp.	12 1/2%		
First Nat. Secs. Ltd.	13 1/2%		
Robert Fraser	11 1/2%		
Grindlays Bank	11 1/2%		

7-day deposits: 7.5%; 1-month: 7.75%; Short-term: 8.000/12-month: 10.1%; 7-day deposits on sums of over £10,000: 7.5%; £10,000 up to £50,000: 8%; £50,000 and over: 9%; Call deposits: £1,000 and over: 7.5%; 21-day deposits over £1,000: 8.5%; Demand deposits: 7.5%; Mortgage base rate.

## Bearer Depository Receipts

in respect of

US \$30,000,000 Floating Rate Note 1988

of

**SANWA INTERNATIONAL FINANCE**

**LIMITED**

unconditionally and irrevocably guaranteed as to

payment of principal and interest by

**THE SANWA BANK, LIMITED**

For the six months from March 24, 1983, to September 26, 1983,

the above-mentioned Note will carry an interest rate of 9 1/2% per annum. The interest payable on the relevant Interest Payment Date,

September 26, 1983, against Coupon No. 4, will be US\$10.21 per

US\$10,000 Bearer Depository Receipt.

By: CITIBANK, N.A. (CSDI Dept.)

London, Agent Bank.

March 24, 1983

Caisse Nationale de Credit Agricole  
U.S.\$250 million  
Floating Rate Notes due 1997

In accordance with the Conditions of the Notes, notice is hereby given that for the six months period 24th March, 1983 to 26th September, 1983 Notes will carry an interest rate of 10%.

Relevant interest payments will be as follows:-  
Notes of U.S.\$10,000 = U.S.\$16.67.



**FIRST CHICAGO**  
LIMITED

Agent Bank

This advertisement complies with the requirements of the Council of The Stock Exchange.

## Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

**U.S. \$60,000,000**

**Floating Rate Serial Notes due 1993**

Guaranteed on a subordinated basis by

**Scandinavian Bank Limited**

(Incorporated in England with limited liability)

The issue price of the Notes is 100 per cent. of their principal amount.

The following have agreed to subscribe or procure subscribers for the Notes:

Morgan Grenfell & Co. Limited

Credit Suisse First Boston Limited

Enskilda Securities

IBJ International Limited

Lehman Brothers Kuhn Loeb

Merrill Lynch International & Co.

Morgan Stanley International

Saudi International Bank

Trade Development Bank

S.G. Warburg & Co. Ltd.

Skandinaviska Enskilda Banken

Bergen Bank A/S

Den Danske Bank af 1871 Aktieselskab

Union Bank of Finland Ltd.

The Notes constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Notes.

Interest on the Notes will be payable semi-annually in arrears in each October and April commencing in October, 1983. Particulars of the Notes are available in the statistical services of Extel Statistical Services Limited and may be obtained during usual business hours up to and including 15th April, 1983 from the Brokers to the issue.

Cazenove & Co.,  
12 Tokenhouse Yard,  
London, EC2R 7AN.

## Carrian details shares dispute with Jardine

By Robert Cottrell in Hong Kong

CARRIAN HOLDINGS (CHL), unquoted parent of Hong Kong's troubled Carrian group, is disputing the extent of its liability on certain shares held by JF Special Holdings, the investment trust managed by Jardine Fleming, the merchant bank.

The dispute is detailed in a document issued yesterday by JFSH describing a proposed scheme of arrangement whereby the company will create a new subsidiary, Jafpac, which will then become the subject of a HK\$80m (U.S.\$12.8m) bid by First Pacific, the finance group.

Last year, Jardine Fleming "placed" with institutions 95m shares in Carrian Investment (CIL), CHL's principal quoted subsidiary, carrying a guarantee from CHL to buy the shares back during and after October this year at prices ranging between HK\$4.25 and HK\$5.

The JFSH stake is thought to have arisen from this placement. The sum involved at JFSH is relatively small and the company says it believes it can require CHL to buy its CIL holding back at HK\$4.55 per share. According to the JFSH board, CHL claims the price payable is HK\$4.13.

The dispute turns on whether CHL's liability is reduced in relation to a one-for-ten issue of new shares made by CIL in lieu of a revoked interim dividend in October 1982.

However, the dispute raises the broader question of CHL's overall liability for the buy-back shares, which could total almost HK\$400m. On a "break-up" basis at November 30 1982, CHL had shareholders funds of minus HK\$1.15bn, while on a similar basis CIL's net assets were about 15 cents per share. The CHL figure does not take into account its liability on the CIL share placement.

JFSH says in its document that it has placed a full valuation on its CIL shares.

● Hongkong Electric Holdings, one of the territory's two electric utilities, has announced net profits for 1982 of HK\$784.6m, a 28 per cent increase over the HK\$610.6m reported for 1981. Hongkong Electric's profits are government-regulated by a formula restricting its return on fixed assets. A final dividend of 22 cents makes 35 cents for the year, against the 29 cents.

● Hong Kong stockbrokers believe that the Hongkong Land Company and Jardine Matheson may be preparing a major joint funding exercise. The two companies own about one-third of one another's equity. The favoured speculation is that Land may be selling its stake in the Hongkong Telephone Company, 34 per cent of whose equity is acquired between 1981 and January 1982.

Land is unofficially estimated to have paid about HK\$1bn for the telephone stake.

This announcement appears as a matter of record only



**Fiat Finance Corporation B.V.**  
(Incorporated in the Netherlands)

Guaranteed by



**IHF-Internationale Holding Fiat S.A.**  
(Incorporated in Switzerland)

**ECU 30 MILLION**  
Medium Term Facility

Provided by

Banque Indosuez

Banque Paribas

Crédit Lyonnais

Agent Bank

Banque Paribas

This announcement appears as a matter of record only



**Istituto Mobiliare Italiano**

US \$30,933,944

Credit Facility

Arranged by

Toronto Dominion Bank  
Merchant Banking Group

Provided by

B.A.C. — C.O.B. Private Savings Bank, Brussels  
Banca di Napoli International S.A., Luxembourg  
Central Trustee Savings Bank Limited  
The Gulf Bank K.S.C.  
A/S Jyske Bank  
Nippon European Bank S.A.  
Slavenburg Overseas Banking Corporation  
Toronto Dominion Bank

Agent

Toronto Dominion International Bank Limited

March, 1983

U.S.\$75,000,000

**EAB FINANCE N.V.**

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1990  
Guaranteed on a subordinated basis as to payment of principal and interest by

**European American Bancorp**

(Incorporated with limited liability in New York U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 24th March, 1983 to 26th September, 1983 the Notes will carry an interest rate of 10% per annum. On 26th September, 1983 interest of U.S.\$558.33 will be due per U.S. \$5,000 Note for Coupon No. 1.

European Banking Company Limited  
(Agent Bank)

24th March, 1983

U.S. \$50,000,000



**Banco de la Nación Argentina**

Floating Rate Notes 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 24th March, 1983 to 26th September, 1983 the Notes will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 26th September, 1983.

Credit Suisse First Boston Limited  
Agent Bank



## INTL. COMPANIES & FINANCE

# Japan takes to the roads in latest Daihatsu engineering innovation

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

ALTHOUGH Japan's car market is dominated by two giants whose combined share of sales exceeds 60 per cent, the half-dozen smaller companies that compete for the rest of the market often seem to make the running when it comes to producing new ideas. An example of this is the diesel-powered version of Daihatsu Motor Company's Charade—a small car which has been a runaway best seller since it hit Japan's domestic market at the end of January.

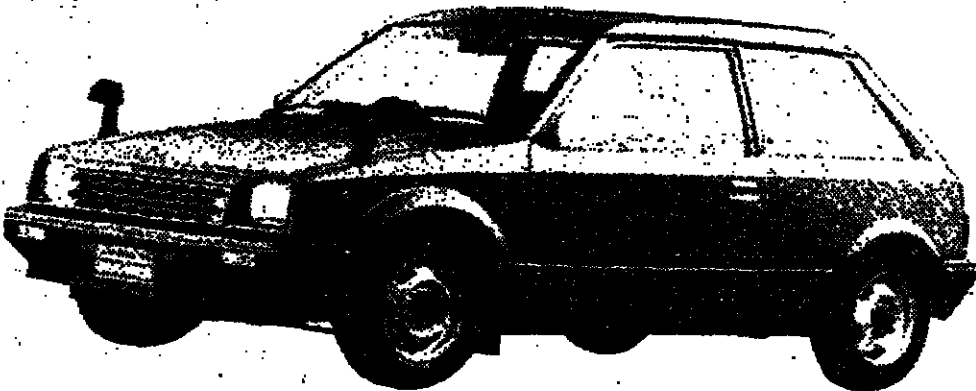
Daihatsu seems originally to have planned to produce about 2,000 diesel-driven Charades per month, and perhaps twice as many of the petrol-driven version of the same car. In February, however, roughly 70 per cent of the 16,000 Charades that were either sold or ordered were the diesel version of the car with the balance of 30 per cent being accounted for by the petrol-driven version.

Daihatsu is putting its workers on maximum overtime to step up output of diesel engines, while shifting the emphasis of its sales campaign temporarily away from the diesel-powered Charade to the more conventional petrol-powered car. In the meantime, the company's car sales have received a 20 per cent boost over year-ago levels, compared with a rise of only 6 per cent for the domestic Japanese car market as a whole.

The key point about the Charade is that its engine capacity of just under 1,000 cc makes it, by a comfortable margin, the smallest diesel-powered car in the world. The next smallest car in Japan is a Nissan model with a 1,700 cc engine, while the world leader in the small diesel stakes, until recently, has been the 1,300 cc Fiat F car.

Daihatsu engineers took about five years to develop the fuel control system and overall engine design that solved the problems of noise and power loss normally associated with very small diesel engines. One of the keys to success seems to have been the choice of a three cylinder format for the Charade engine, instead of the four cylinder format used by almost all other manufacturers.

The removal of one cylinder, according to Daihatsu, helped to eliminate some of the air loss associated with the four cylinder format. A three cylinder engine



One of Japan's smaller motor manufacturers, Daihatsu, has brought to the market the smallest diesel-driven car in the world, the Charade, with an engine capacity of just under 1,000 cc. Cutting the number of cylinders to three has played a key role in the development. Low fuel consumption has made it a best seller in Japan since it came on offer at the end of January. Daihatsu plans to start exports of the car and its petrol-driven companion to Western Europe by the autumn

also delivers greater power in relation to its size and weight, largely because of the reduction of mechanical loss achieved by minimising the number of moving parts. This helped Daihatsu to get round the classic snag of building small engines—the fact that engine weight rises rapidly in proportion to power as the capacity of individual cylinders is lowered.

Before Daihatsu came out with the diesel-powered Charade, diesel-driven cars accounted for a mere 3.6 per cent of cars sold in Japan, compared with 14.4 per cent in West Germany, where the diesel-powered Golf is a best seller, and over 10 per cent in both France and Belgium. One reason for the lack of interest in Japan in diesel cars would seem to have been the fact that Japanese roads tend to be too congested for drivers to clock up the mileage needed to realise the diesel engine's full potential for fuel economy. In the case of the Charade, however, even drivers faced with Japanese traffic conditions seem likely to enjoy fairly substantial savings.

Daihatsu claims that the car will cover around 37 kilometres on a litre of fuel at a standard cruising speed of 60 kilometres per hour or about 26 kilometres to the litre on the "10 mode" test formula used for measuring the fuel performance of petrol cars in Japan. Since the best

record to date for a petrol driven car tested on the "10 mode" formula is 22 kilometres to the litre, the Charade would seem to have a very clear edge in terms of fuel consumption. It enjoys the added advantage that, in Japan, diesel fuel sells for around ¥120 per litre, whereas the per litre cost of petrol is at least ¥130.

The diesel-powered Charade costs about ¥75,000 (\$300 or so) more to buy than the petrol driven version, but Daihatsu claims that drivers in most parts of Japan should expect to be able to recoup this within a year of "average" driving. Those lucky enough to live in Hokkaido, the underpopulated northern island where space traffic conditions allow greater mileage than in the south and centres of country, are being promised bigger and faster savings. This may explain why 90 per cent of the Charade orders Daihatsu has so far received from Hokkaido are for the diesel version.

Daihatsu plans to start exports of both versions of the new Charade to Western Europe by the autumn of 1983, where the car's main competitors look like being the Volkswagen Golf which needs 6.8 litres of fuel to cover 100 kms under standard European testing conditions and the Fiat 127, which uses 6.5 litres. Daihatsu claims that the Charade can cover the same ground with 5.3 litres of fuel,

but it is taking care not to suggest that the Charade will overrun world markets just because of its low fuel consumption. Average monthly exports of around 6,000 cars (both diesel and petrol-powered) are the company's target, with the emphasis probably being placed on south east Asia.

Daihatsu was Japan's sixth largest car maker in 1982 with a modest 3 per cent of the domestic market for cars and a 6 per cent share of the total vehicle market, including vans and trucks. These figures, however, conceal the fact that, apart from making and selling its own cars, Daihatsu makes cars, vans and four wheel drive "rover" type vehicles for Japan's largest motor vehicle manufacturer, Toyota.

About 20 per cent of Daihatsu's output carries the Toyota label. In particular, Daihatsu is responsible for the entire output of the Toyota Starlet, a 1.3 litre compact car which occupies the next slot above Daihatsu's own small sized vehicles in the domestic Japanese car market.

The Toyota-Daihatsu relationship (which includes a 12 per cent capital stake by Toyota in Daihatsu) has enabled the two companies to pool much of their engineering know-how and to procure components jointly. What the relationship has not done is stifle the independence of one of Japan's most original small car makers.

This announcement appears as a matter of record only:

\$150,000,000

## Republic of Austria

11¼% Notes Due March 15, 1990

Price 99.625%

(Plus accrued interest, if any, from March 15, 1983)

Lehman Brothers Kuhn Loeb  
Incorporated

Salomon Brothers Inc

Merrill Lynch White Weld Capital Markets Group

Merrill Lynch, Pierce, Fenner & Smith Incorporated

Creditanstalt—Bankverein

Morgan Stanley & Co.  
Incorporated

Goldman, Sachs & Co.

ABD Securities Corporation

Bear, Stearns & Co.

Dillon, Read & Co. Inc.

E. F. Hutton & Company Inc.

Orion Royal Bank Limited

Shearson/American Express Inc.

UBS Securities Inc.

Daiwa Securities America Inc.

Thomson McKinnon Securities Inc.

Girozentrale und Bank der Österreichischen Sparkassen

Bank K. G. Winter & Co.

Associated European Capital Corporation

The Bank of Tokyo International

European Banking Company Limited

Hill Samuel & Co.  
Limited

Kleinwort, Benson  
Incorporated

Moseley, Hallgarten, Estabrook & Weeden Inc.

Nomura Securities International, Inc.

Rotan Mose Inc.

Ultrafin International Corporation

Yamaichi International (America), Inc.

Bacon, Whipple & Co., Inc.

William Blair & Company

Fahnestock & Co.

Howard, Weil, Labouisse, Friedrichs  
Incorporated

Johnston, Lemon & Co. Legg Mason Wood Walker  
Incorporated

The Ohio Company

Rauscher Pierce Refsnes, Inc.

Banque Nationale de Paris

J. Henry Schroder Wagg & Co.  
Limited

March 10, 1983

Atlantic Capital  
Corporation

Blyth Eastman Paine Webber  
Incorporated

Donaldson, Lufkin & Jenrette  
Securities Corporation

Kidder, Peabody & Co.  
Incorporated

Prudential-Bache  
Securities

Wertheim & Co., Inc.

A. G. Edwards & Sons, Inc.

Advest, Inc.

J. C. Bradford & Co.

Ladenburg, Thalmann & Co. Inc.

Sutro & Co.  
Incorporated

Hambros Bank  
Limited

Morgan Grenfell & Co.  
Limited

Vereins- und Westbank  
Aktiengesellschaft

Schoeller & Co.  
Bankaktiengesellschaft

Westdeutsche Landesbank  
Girozentrale

Oppenheimer & Co., Inc.

Genossenschaftliche Zentralbank  
Aktiengesellschaft

Österreichische Länderbank  
Aktiengesellschaft

Arnhold and S. Bleichroeder, Inc.

Julius Baer Securities Inc.

Robert Fleming  
Incorporated

Keefe, Bruyette & Woods, Inc.

McDonald & Company

The Nikko Securities Co.  
International, Inc.

Robinson Humphrey/American Express Inc

Tucker, Anthony & R. L. Day, Inc.

Wood Gundy Incorporated

American Securities Corporation

Bateman Eichler, Hill Richards  
Incorporated

Dain Bosworth  
Incorporated

Herzfeld & Stern

Janney Montgomery Scott Inc.

Lepercq, de Neufelize Securities Inc.

Prescott, Ball & Turben, Inc.

Wheat, First Securities, Inc.

All these securities having been sold, this announcement appears as a matter of record only

New Issue

March 1983.



## NIPPON OIL COMPANY, LIMITED

(Nihon Sekiyu Kabushiki Kaisha)

U.S. \$50,000,000

5½ per cent. Convertible Bonds 1998

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Fuji International Finance Limited

Amro International Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Mitsui Finance Europe Limited

J. Henry Schroder Wagg & Co. Limited

Robert Fleming & Co. Limited

Yamaichi International (Europe) Limited

Commerzbank Aktiengesellschaft

Dai-ichi Kangyo International Limited

Goldman Sachs International Corp.

Nomura International Limited

Société Générale

Al-Mal Group

James Capel & Co.

Hill Samuel & Co. Limited

LTCB International Limited

Samuel Montagu & Co. Limited

New Japan Securities Europe Limited

Société Générale de Banque S.A.

S. G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Cazenove and Co.

IBJ International Limited

Merrill Lynch International & Co.

Morgan Grenfell & Co. Limited

Sumitomo Finance International

Yamatane Securities (Europe) Ltd.

Yasuda Trust Europe Limited

Banque Paribas

County Bank Limited

Kleinwort, Benson Limited

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Wako International (Europe) Limited

Yasuda Trust Europe Limited

Baring Brothers & Co., Limited

Deutsche Bank Aktiengesellschaft

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Wako International (Europe) Limited

Yasuda Trust Europe Limited

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

March, 1983

## BASIC RESOURCES CORPORATION

20,000 Units

\$20,000,000 11½% Subordinated Debentures Due 2003  
(Interest Payable March 15 and September 15 in Each Year)

and  
400,000 Shares of Common Stock

Each Unit consists of \$4,000 principal amount of Subordinated Debentures  
and 20 shares of Common Stock.

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

## UK COMPANY NEWS

## Ocean £20m down after marine loss

A SWING into losses on the marine side of its business sliced nearly £20m off pre-tax profits of Ocean Transport and Trading in 1982 and, with extraordinary debits jumping to £46.6m, the company found itself £47m in the red at the attributable level. As a result the final dividend is being halved, cutting the total payment from 9p to 4.5p.

Losses per 25p share on a net basis are given at 0.2p (13.5p earnings), while on a nil distribution 2.8p (17.6p) was earned.

The results represent a rapid deterioration in the second half of the year, for at halfway the taxable diminution was one of £1.6m to £10.9m.

As regards the current year the directors warn that depressed world trade and Nigeria's stringent import controls are bound to make it especially difficult for Ocean, with the outlook for trading results worse than in 1982.

Nevertheless, the group has satisfactory non-marine and associated earnings to help it through a period of poor marine results and the directors say they are satisfied that Ocean will be well equipped to make the

	1982	1981
Turnover	714.8	672.7
Marine	175.6	184.8
Non-marine	539.2	487.9
Cory	27.2	20.3
Trading profits	22.0	38.1
Others	2.0	3.5
Share of associates	1.6	1.9
Interest	12.2	13.8
Profit before tax	13.9	33.4
Marine loss	12.8	18.8
Cory	10.7	7.6
Others	1.5	1.8
Profit after tax	1.4	9.3
Minority profits	6.5	3.6
Exchange losses	46.6	3.3
Attributable loss	45.8	12.3
Dividends	7.5	10.1
From reserves	54.3	12.2

\* Profit, † Loss, ‡ To reserves.

## HIGHLIGHTS

Lex looks at the weakness of sterling in the absence of official support before passing on to discuss the surprisingly large fall in profits from BICC which is rapidly losing its high-flying electronics image. The column then analyses the half-year results from Arthur Bell, concluding that future growth will come increasingly from the U.S. and perhaps by an acquisition. Lex looks at the sharp fall in profits from Ocean Transport and Trading's full year and considers the outlook for the current year's dividend policy before moving on to the Prudential, which pleased the market yesterday with a good dividend increase and a general insurance result less disastrous than expected.

most of economic recovery when it occurs.

The extraordinary debit for the year under review arises from a decision to write down the LNG carrier Nestor and some of the company's other ships not expected to be required for trades in the long-term. The decision to reduce

the book value of Nestor has been made in conjunction with Ocean's partner, Nedlloyd, in order to produce a value more likely to reflect future earnings capacity.

On a CCA basis there was a £2.5m loss for 1982 compared with a £1.4m profit previously. See Lex

## Britannic Assurance dividends lifted 15%

BUOYANT profits from its long-term business, partially offset by trading losses on its general insurance operations, is reported for 1982 by Britannic Assurance.

The transfer to profit and loss from long-term business was lifted 19 per cent from £3.24m to £3.85m, but the general branch incurred a loss of £167,000 against a profit of £362,000 in 1981, the predominantly personal business being hit by rising theft claims and the adverse winter weather at the beginning of 1982.

Stockholders' net investment income rose marginally to £130,000 so that the overall surplus last year climbed 6 per cent from £5.98m to £6.28m.

The total dividends for 1982 are lifted by 15.2 per cent from 16.1p to 18.55p net, with a final payment of 12.65p net.

The market was pleased with these results, the share price improving 14p to 385p, yielding 7.1 per cent gross.

With profit, policyholders get substantially higher bonus allocations, both from increased reversionary and terminal bonus rates and from a special reversionary bonus declaration.

On the ordinary branch, the reversionary bonus rate for assurances is improved 10p to 53.5p per cent of the sum assured. A special reversionary bonus of £1.25 per cent of attaching bonuses is also declared. The terminal bonus scale varies from 40 per cent to 215 per cent of the basic annuity plus attaching bonuses.

The terminal bonus scale is lifted to 40 per cent to 215 per cent of the sum assured for each year's premium paid before 1973 from the previous scale of 27½ per cent to 150 per cent.

On deferred annuity contracts, the reversionary bonus rate is improved by 15p to £5.40 per cent of the basic annuity, and a special reversionary bonus of £1.25 per cent of attaching bonuses is also declared. The terminal bonus scale varies from 40 per cent to 215 per cent of the basic annuity plus attaching bonuses.

In the industrial branch, the reversionary bonus rate rises 10p to £4.20 per cent of the sum assured, plus a special reversionary bonus of 10p per cent of the sum assured for each year in force to 1981 up to a maximum of £4 per cent. The terminal bonus scale varies from 7½ per cent of the sum assured after 10 years to 7½ per cent after 20 years.

## Prudential increases its distribution to £587m

THE Prudential Corporation is paying out £587m to its with-profit policyholders, allocated in the form of bonus additions to the benefits on with-profit contracts. Shareholders receive £50.4m of the £637.8m surplus on long-term business revealed by the 1982 valuation.

This compares with the £508.7m allocated to policyholders in 1981 and £48.4m received by shareholders.

This 16 per cent increase in life profits more than covered the trading loss of £3.7m after tax loss incurred on general insurance business. This loss was less than half the loss of £10.1m incurred in the previous year, despite a slight worsening in underwriting losses from £68.8m to £87.6m. Investment income on shareholders and general insurance funds improved by over 30 per cent from £48.1m to £60.3m.

Other income after tax fell slightly on the year, with reduced contributions from Vanbrugh Life and Prudential Pensions. This resulted in total profit after tax advancing by nearly 30 per cent from £43.2m to £56.1m, with the earnings per share rising from 14.5p to 15.6p.

The dividend for 1982 is lifted

by 20 per cent from 12.5p to 15p per share with a final of 10p. Premium income on long-term business rose 12 per cent to £1.38bn with all major sections, except UK group pensions contributing to the growth. Premium income on general insurance business rose by 16 per cent in sterling terms from £524m to £606m, the underlying growth allowing for exchange rate changes being 13 per cent. The capital resources of the group (the equivalent of the solvency margin) amounted to £8 per cent of general insurance premium income at the end of 1982 against 49 per cent at the end of 1981.

Underwriting losses in the UK rose from £13.6m to £20m with commercial business losing £10.2m and domestic business £8.5m. The Pru paid out over £7m on adverse weather claims arising from the severe winter weather at the beginning of the year.

The group made an underwriting profit in Canada of £2.6m against a loss of £9.7m in 1981, coming from the benefit of higher premium rates and lower numbers of motor

claims. It does warn that profits of this order are not likely to be repeated this year.

Underwriting losses from Mercantile and General reinsurance business jumped from £21.8m to £31.9m accounting for nearly half the overall losses.

Policyholders in both the Ordinary and Industrial branches are receiving the higher surplus in the form of higher additional reversionary bonuses. The annual reversionary rate is kept unchanged at 5.30 per cent of the sum assured in the Ordinary branch and 3.60 per cent in the Industrial branch. The additional reversionary bonus, for both branches is increased from 20p to 30p per cent of the sum assured for each policy year prior to 1981 up to a maximum of £4.50 per cent. Terminal bonus scales in both branches are also improved.

On individual retirement annuities, the basic bonus rate remains unchanged at 5.20 per cent of the basic annuity, with higher terminal and final bonuses. The group has made substantial bonus increases on its with-profit group pension schemes.

See Lex

## U.S. purchase boosts ADP at nine months

IN HIS statement accompanying the interim trading results Mr James Gulliver, the chairman of liquor group Amalgamated Distilled Products, reveals that the U.S. acquisition last October of Barton Brands for £22.4m has transformed ADP.

The interim figures cover the six months ended September 30

1982. Results for the nine months to end-December 1982 are also released. Group turnover and pre-tax profits for the nine months, which included only 10 weeks contribution from Barton Brands, were £118.97m and £22.78m respectively, compared with £45.95m and £10.1m for the same period last year.

Figures for the six months show turnover at £53.71m (£7.68m) and a taxable loss of £52,000, compared with a previous profit of £95,000, after a £99,000 charge for discontinued activities. Trading conditions within the UK continued to be difficult through the first six months, but following a satisfactory Christmas quarter UK operating profits for the nine months rose from £1.53m to £2.53m.

Group operating profits for the period advanced sharply to £4.63m (£1.53m) with the lion's share coming from Barton Brands at £2.1m. UK sales and production contributed £1.59m (£947,000) and retail liquor and tobacco £322,000 (£578,000). Barton's share of group turnover amounted to £23.03m and that of discontinued activities £29m. Barton Brands is expected to make a useful contribution to

profits in the final quarter.

The chairman comments that the full benefits of the acquisition have yet to be achieved but the current trading performance of the enlarged group is encouraging.

As forecast, a net interim dividend of 1p is being paid on the enlarged capital, against 0.75p. The directors expect to recommend a final of not less than 1.75p (£1.25p).

Group pre-tax profits for the nine months were struck after a £156,000 charge (£7,000 surplus) on discontinued activities, administrative costs of £326,000 (£236,000) and interest payments of £1.39m (£506,000)—last year's figures were also after an exceptional trading credit of £250,000.

Earnings per 10p share at nine months were 7.51p (8.06p) basic and 6.74p (6.99p) fully diluted.

## Sirdar ahead at £3.4m

For the 28 weeks ending January 14 1983, pre-tax profits of Sirdar, knitting wool manufacturer, rose to £3.7m, an improvement of £440,000 over the figures of the corresponding period last year.

Providing the present level of business is maintained, the directors say, they reasonably expect the results for the second six months to be "equally as encouraging."

Meanwhile, the net interim dividend is being increased from

1.6p to 1.85p from earnings per share of 3.4p, against a previous 7.7p—a final of 2.5p was paid for 1981/82 from taxable profits of £6.18m.

Turnover for the first half expanded by £1.4m to £16.55m. The interim report reveals that the market for hand knitting yarns has been slightly better than for some time but that the mild autumn weather restricted sales to some extent.

Tax charge rose from £1.08m to £1.35m.

## DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-Total sponding div. for year	Total last year
ADP	1.7	—	0.75	—
Armstrong Equip. Int.	nil	—	0.35	—
Arthur Bell Int.	2	June 1	1.7	5.5
Bectobell	7.8	June 2	7.6	13.5
BICC	7.04	July 1	7.04	10.54
Bridport-Gundry Int.	1.1	—	0.99	—
Britania Arrow	0.9	—	1.5	—
Britannic Assurance	12.65	May 12	16.68	18.55
Charterhouse Pet.	0.5	June 1	0.5	0.75
Church & Co.	7	—	6	8.5
City of Aberdeen Land	4.25	April 15	3.78*	12.98*
Richard Clay	2	May 20	1	3
Clifford Dairies	3.6	May 20	3.5	5.4
DRG	3	—	3	6
Eagle Star	10	July 15	8	17
Jones & Shipman	0.5	May 19	1.05	0.9
Lalng Properties	4	—	2.75	5
J. & J. Makin Int.	1	—	—	3
Manders	3	May 16	4	5.4
Ocean Transport	2.35	June 1	4.7	6.05
Silkolene	5	—	4.95	7
Sirdar	1.85	May 17	1.6	4.1
Stevens Estates	2.08	May 23	1.66*	3.33
Utd. Newspapers	7.57	—	7.5	12

Dividends shown price per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM. Stock.

## BICC

The Chairman, The Lord Pennock, comments.....

Last year's performance for the Group was achieved despite the marked fall in demand worldwide during the second half of the year. Tough economic conditions have continued into 1983 and, although there are reports of an improvement in economic activity, there is no sign yet of any upturn in our manufacturing businesses at home or overseas.

## 1982 Results

	1982 £m	1981 £m
Sales	1799.1	1604.3
Operating profit	112.1	109.1
Finance charges	13.5	7.2
Profit before taxation	98.6	101.9
Taxation	44.1	41.9
Profit after taxation	54.5	60.0
Minority interests	14.4	18.0
Attributable profit	40.1	42.0
Earnings per share	21.1	25.2
Dividends per share	10.54	10.37
Earnings per share on a current cost basis amounted to 12.8p (1981: 15.5p)		

The final ordinary dividend of 7.04p per share (1981: 7.04p per share) will, if approved, be paid to ordinary shareholders registered in the books of the Company on 27 May 1983. Warrants will be posted on 29 June 1983, payable 1 July 1983.

The results are based on the full accounts of BICC Group for 1982 on which the auditors gave an unqualified report. Those accounts have not yet been filed with the Registrar of Companies.

The complete press release is available from the Secretary, BICC plc, P.O. Box No. 5, 21 Bloomsbury Street, London WC1B 3QN.

The 1982 annual report will be posted to share and loan stock holders on 21 April 1983.

The annual general meeting will be held in the Mettven Room, Centre Point, 103 New Oxford Street, London WC1A 1DU, on 19 May 1983 at 12 noon.

## Interim Report

Mrs. J. M. Tyrrell, O.B.E. reports:

- \* Pre-tax profit up by 15%.
- \* Second-half year results expected to be as good.
- \* Slight increase in the U.K. hand knitting market.
- \* Interim Dividend (net) of 1.85p (1982: 1.6p).

## Summary of half-year results (Unaudited)

	28 weeks ended 14 Jan 1983	28 weeks ended 14 Jan 1982	Year ended 31 Dec 1982
Turnover	16,848	15,451	29,632
Profit before taxation	3,368	2,928	6,175
Taxation (U.K. tax 52%)	1,347	1,084	2,223
Profit after taxation	2,021	1,844	3,952
Extraordinary item	—	—	115
Profit for the period	2,021	1,844	3,837
Earnings per share			
pre-tax	14.1p	12.2p	25.8p
Dividends per share	1.85p	1.6p	4.1p

## Sirdar PLC

Flanshaw Lane, Alverthorpe, Wakefield WF2 9ND.

## Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

£20,000,000

Sterling Floating Rate Notes 1990

Guaranteed on a subordinated basis by

## Scandinavian Bank Limited

(Incorporated in Great Britain with limited liability)

For the three months

23rd March, 1983 to 23rd June, 1983

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 11½ per cent and that the interest payable on the relevant interest payment date, 23rd June, 1983 against Coupon No. 12 will be £28.04.

Agent Bank:

Morgan Guaranty Trust Company  
London

## KENNING MOTOR GROUP plc

Distributors and Retailers of Cars, Commercial Vehicles, Petroleum Products and Tyres, Concessionaires for John Bull Tyres, Specialised in Service and Parts, Long Term Contract Hire, Car and Van Hire, Bodybuilders, Manufacturers of Electric Vehicles, Road Tank Vehicles and Remoulded Tyres, Operators of Motorway Service Areas, Insurance Brokers and Travel Agents.

Year Ended 30th September 1982	1982 £000	1981 £000
Turnover	287,890	257,143
Group Trading Profit before Taxation	18,154	14,998
Dividends Distributed	8,204	3,549
	1,795	1,163

Shareholders Funds £76.1m (Issued Capital and Reserves)

Capital Employed £81.4m (Shareholders Funds, Debentures, Loans, Deferred Taxation and Minority Interests)

Fixed Assets £61.1m

Net Current Assets £17.0m

Number of Shareholders 4,370

Number of Employees 6,110

Value of Groups Properties £34.5m

Number of Appointments 181

Copies of the 1982 Report and Accounts may be obtained from the Secretary, Minor Offices, Old Road, Chesterfield.

KENNING MOTOR GROUP plc

## M. J. H. Nightingale &amp; Co. Ltd.

27/28 Lovat Lane London EC3R 9EB Telephone 01-421 1212

1982-83	High Low	Company	Gross Yield	P/E	Fully
127	120	Ass. Bnt. Ind. Ord.	15.2	10.0	8.0
158	117	Ass. Bnt. Ind. CULS	15.2	10.0	8.0
74	57	Airbus Group	6.1	9.7	7.2
46	33	Armstrong & Rhodes	11.4	3.7	12.3
307	167	Barton Hill	3.7	11.4	12.3
130	100	CCOL Type Conv. Pref.	15.7	11.7	12.3
270	210	Deborah Services	6.0	11.5	3.4
85	72	Frank Marshall	8.7	10.1	7.3
86	75	Frank Marshall	8.7	10.1	7.3
85	81	Frederick Parker	7.1	11.3	3.9
54	34	George Bnt.	7.3	8.0	8.3
100	74	Ind. Precision Castings	7.3	8.0	8.3
143	94	Jackson Group	15.7	10.0	8.0
130	111	Jamaica Burrough	15.7	10.0	8.0
260	150	Roberts Jenkins	20.0	13.3	1.6
83	54	Scruttons "A"	11.4	10.1	8.1
167	121	Tonday & Carlisle	11.4	10.1	8.1
26	21	Unifac Holdings	6.45	1.6	4.7
85	68	Water Alexander	17.1	6.5	4.1
264	214	W. Yates	17.1	6.5	4.1

## Public Works Loan Board rates

Years	by EIP†	As maturity	Non-quota loans A* repaid	As maturity
Up to 3	10.1	11.1	11.1	12.1
Over 3, up to 4	10.1	11.1	11.1	12.1
Over 4, up to 5	11.1	11.1	11.1	12.1
Over 5, up to 6	11.1	11.1	11.1	12.1
Over 6, up to 7	11.1	11.1	11.1	12.1
Over 7, up to 8	11.1	11.1	11.1	12.1
Over 8, up to 9	11.1	11.1	11.1	12.1
Over 9, up to 10	11.1	11.1	11.1	12.1
Over 10, up to 15	11.1	11.1	11.1	12.1
Over 15, up to 25	11.1	11.1	11.1	12.1
Over 25	11.1	11.1	11.1	12.1

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment principal and interest. § With half-yearly payments of interest only.

11/11/11/11/11





## Slough Estates expands 20%

**Britannic Assurance Covers the Country**



## UK COMPANY NEWS

## United Newspapers well ahead at £5.4m

WITH SECOND-HALF profits more than doubled at £5.4m against £2.6m last time, United Newspapers ended 1982 with taxable figures well ahead at £5.4m, compared with £2.6m previously which was after exceptional depreciation of £0.4m.

Turnover of the group—whose interests include newspaper and periodical publishing, general printing, newsagents and stationery sales—showed an improvement from £26.22m to £27.58m.

The year's profits included post-acquisition results of those companies acquired during the period, in particular the Colonial Securities Trust and the New York-based Newsweek Association—this company is producing profits well up to expectations.

As a result of rationalisation and expansion in 1982, a sound base has been established for the future, the directors state. The group is well placed to meet an economic recovery and they look forward to 1983 and the following years with increasing confidence.

Because of greater efficiencies and the elimination of loss-making businesses, the directors intend to continue to strengthen and expand the group's activities.

The directors explain that in view of the need to achieve a more efficient and economical way of producing the group's newspapers, they have decided to include in the accounts an extraordinary charge of £2.44m, after tax, to cover the costs of proposed or completed reorganisations and closures in 1982 and 1983.

These will, however, mean that the total number of staff employed will be reduced.

Last year there was an extraordinary debit of £57,000. With the tax charge reduced at £0.53m (£1.39m) the attributable surplus was little changed at £2.17m, compared with £2.15m.

Stated earnings per 25p share—on a weighted average basis—climbed from 14.8p to 21.7p, while the dividend is maintained at 12p, net on increased capital with a final of 7.5p (same).

## Poor second half leaves DRG profits £3m adrift

SECOND-HALF profits at DRG fell sharply, leaving the full year outcome for 1982 at a level inadequate to support the level of dividend paid by this specialist engineer and packaging and stationery manufacturer in the previous 12 months. However, given healthier indicators as to the future, the total distribution is being held at 6p net with a final payment of 3p.

Following an improvement from £3.9m to £5.4m at halfway, a £4.9m decline in the second six months left taxable profits for the year under review some £3m lower at £12.5m. The culprit for this slide were the overseas side of the group's business, which suffered a fall from £15.2m to £11.6m at the trading level—more than offsetting an advance from £9m to £12.3m within the UK—and higher interest of £1.1m against £0.9m.

Profits included a little changed £0.7m (£0.6m) share of associates and were subject to tax of £8.4m (£8.5m). They were struck on higher turnover of £609.2m (£567.4m) with sales to customers accounting for £579.6m (£594.1m).

Minorities amounted to £1.1m (£2.6m) while extraordinary debits this time took £4.9m (£3.4m) being reorganisation costs of £5.8m (£5.6m) and a surplus on certain properties

stated at net realisable value of nil (£1.8m), less tax relief of £0.9m (£0.4m).

Before such items, earnings per 25p share are shown to have fallen from 7.2p to 6p.

The directors report that most overseas businesses still operate in an environment of high inflation and interest rates and while this persists the going will be tough.

Nevertheless, in the UK inflation and interest rates have been lowered, wage demands are moderating, energy costs have stabilised and sterling is more competitive.

Given an upturn in demand, they say, the benefits from productivity improvements will continue to flow through to the bottom line.

Cash outflow for year was contained to £4.5m, described by the directors as a creditable performance taking account of the £5m spent on acquisitions, mainly a medical packaging company in the U.S.

They say a particularly pleasing feature of the year was the increase in direct exports from the UK which totalled £45m.

## ● comment

The slump in DRG's profitability overseas was deepened, as many of the party-owned subsidiaries

had already reported. But the market was disappointed by the 37 per cent rise in UK trading profits after extensive switching of resources between divisions, and the share price fell 5p to 98p.

The growth area is the trading division, which distributes photo-copiers, micro-computers and other office equipment. With 60 outlets around the country, it now employs nearly 1,300 people compared with 750 in 1979. By contrast, envelope-makers have suffered for lower quality in this recession, squeezing DRG's margins. The surgery in the stationery and packaging divisions is now drawing to an end, after factory closures. The number of paper machines is down from 15 to three—all now profitable. The differing fortunes of the overseas and domestic packaging divisions are likely to continue through 1983. The UK market should be boosted by the falling pound and some re-stocking by manufacturers. Overseas, the recession is biting deeper, but the sale of Southern African stationery and packaging subsidiaries should reduce interest costs by £3m. Despite the post-tax loss on an inflation-adjusted basis, even before extraordinary items, the dividend is being maintained doggedly for a 8.9 per cent yield.

## Bestobell slows in second half

SECOND-HALF pre-tax profits at Bestobell were down from £4.13m to £2.94m, but figures for 1982 as a whole improved from £5.47m to £2.71m.

Mr A. B. "Sandy" Marshall, chairman of this holding company with interests in controls, energy engineering, aviation and consumer products, says the year's performance demonstrates a considerable degree of resilience and effective reaction to conditions which deteriorated, particularly on the aviation side of its business, "very rapidly indeed."

He emphasises the serious impact which resulted from the virtual collapse of the aircraft and aero-engine industry in 1982, but he points out that other business areas covered by Bestobell more than offset the fall in profit by the aviation and sales

business group.

Group turnover for the year advanced from £122.36m to £200.51m. Interest charges rose from £1.25m to £1.62m, and tax was higher at £4.37m against £3.83m.

The final dividend is raised from 7.5p to 7.8p net for a total up from 13p to 13.5p. Stated earnings per 25p share were down from 28.1p to 24.9p on a net basis, and from 30.7p to 29.7p on a nil basis.

## ● comment

A dramatic deterioration in Bestobell's aviation markets was the major factor in another lacklustre year. Trading profits in the aviation and sales division slumped 53 per cent—against a 6 per cent trading increase for the group as a whole—because several important orders from

airlines were deferred in the second half. This lumbered the company with unusually high stock levels and contributed to a surge in borrowings from £205,000 to £13.8m. Borrowings were, however, deceptively low in 1981 following a rights issue and £6m has been spent on acquisitions in 1982. Growth was particularly aided by a 31 per cent trading profit increase in Australia and New Zealand thanks to an improvement in technical standards of the company's insulation products. Growth in the U.S. was almost entirely on the back of 10 months contributions from the newly acquired Armetec subsidiary. Unless the aviation market gets off the ground again, analysts expect no more than 29.5m pre-tax in the current year. At 390p the shares are on a p/e of 14.7.

Bank Hapoalim<sup>B</sup><sub>M</sub>

CONDENSED CONSOLIDATED BALANCE SHEET AS AT DECEMBER 31, 1982  
(U.S. Dollars in thousands)

ASSETS	
Cash and Due from Banks	4,181,459
Securities, including Government Bonds	870,051
Deposits and Loans to the Government	6,800,632
Loans and Bills Discounted	5,888,882
Loans from Deposits for Loan Purposes	2,880,487
Other Accounts	51,533
Bank Premises and Equipment	71,188
Customers' Liabilities	1,888,214
	<u>22,262,554</u>
LIABILITIES	
Capital, Reserves and Surplus	382,845
Capital Notes	882
	<u>383,727</u>
Outside Shareholders' Interests	47,849
Convertible Debentures Issued by Subsidiaries	615
Non-Convertible Bonds and Notes	311,112
Deposits	11,357,696
Deposits for Loan Purposes	3,501,730
Debentures Issued by Subsidiaries	4,921,808
Other Accounts	59,802
Liabilities on Account of Customers	1,688,214
	<u>22,262,554</u>

CONDENSED CONSOLIDATED PROFIT AND LOSS STATEMENT  
FOR THE YEAR ENDED DECEMBER 31, 1982  
(U.S. Dollars in thousands)

Net Operating Income Before Taxes	210,986
Provision for Taxes	54,242
Net Operating Income After Taxes	<u>156,724</u>
Outside Shareholders' Interest in the Net Income of Subsidiary Companies	18,880
	<u>137,844</u>
Net Extraordinary Income after Taxes	301
Net Income	<u>138,145</u>

Earnings per Share (Fully Diluted)

258%

The entire report is available in all Bank Hapoalim branches.

The financial statements of the bank are stated in Shekels. This statement has been converted from Shekels into U.S. Dollars at the official exchange rate prevailing on December 31, 1982. 1 S. 33.65 = 1 U.S. Dollar.



**Bank Hapoalim<sup>B</sup><sub>M</sub>**

Head Office: 50 Rothschild Boulevard, Tel Aviv, Israel. Tel: 628111.

338 Branches of the Bank Hapoalim Group in Israel. Branches, Subsidiaries, Offices and Affiliates also in New York, Los Angeles, Boston, Chicago, Philadelphia, Miami, London, Manchester, Zurich, Luxembourg, Cayman Islands, Paris, Toronto, Montreal, Buenos Aires, São Paulo, Caracas, Montevideo, Punta del Este, Uruguay, Panama City and Mexico City.

## Prudential Corporation

## Unaudited Group Results 1982

Group profits of the Prudential Corporation rose by over a quarter in 1982 to £55.6m after tax. This follows continued growth in the Group's life assurance and other long-term business coupled with a recovery in the trading performance of its general insurance operations, both in the UK and overseas. The directors have declared a final dividend of 10.0p per share, which together with the interim payment of 5.0p makes a total of 15.0p per share for the year, an increase of 20%. The investment performance of the Group's life funds has enabled record bonuses to be paid to with-profit policyholders again this year and a significant increase in the value of shareholders' funds places the Corporation in a position of considerable financial strength.

	1982 £m	1981 £m
<b>Long-Term Business:</b>		
Premium income	1,380.1	1,232.6
Surplus attributable to policyholders	587.5	508.7
Surplus attributable to shareholders	50.4	43.4
<b>General Insurance:</b>		
Premiums written	606.5	523.7
Underwriting result	(67.6)	(62.8)
Investment income	60.3	46.1
Trading profit (loss) before tax	(7.3)	(16.7)
Taxation credit (charge)	3.6	6.6
Profit (loss) after tax	(3.7)	(10.1)
<b>Shareholders' Other Income:</b>		
Investment income	17.6	19.8
Miscellaneous net income	0.3	0.4
Expenses	(1.9)	(1.9)
Taxation credit (charge)	(7.1)	(8.4)
Other income after tax	8.9	9.9
<b>Summary of Results:</b>		
Long-term business	50.4	43.4
General insurance	(3.7)	(10.1)
Shareholders' other income	8.9	9.9
Total profit after tax	55.6	43.2
Dividend	44.8	37.3
Retained profit	10.8	5.9
<b>Earnings per Share</b>	<b>18.6p</b>	<b>14.5p</b>
<b>Dividend per Share</b>	<b>15.0p</b>	<b>12.5p</b>

Note: The abridged income statement for the year 1982 is an extract from the latest accounts. These accounts have not yet been delivered to the Registrar of Companies, nor have the auditors reported on them.

**Long-Term Business**  
Profit after tax from life assurance and long-term accident and disability business was 16% higher at £50.4m. Premium income increased by 12% to £1,380m.

**Higher Bonuses.** The total value of bonuses to with-profits policyholders of Prudential Assurance has been increased to £587m (£508m in 1981). This increase derives from achieved investment performance and has therefore been

**General Insurance Business**  
There was a significant recovery in general insurance trading results. The major contributions came from substantial improvements in the second half of the year in the UK and Canada. Total premiums written increased by 16% in sterling terms, an underlying growth rate of 13%.

	Premiums written		Underwriting result		Investment income		Trading profit (loss)	
	1982 £m	1981 £m	1982 £m	1981 £m	1982 £m	1981 £m	1982 £m	1981 £m
United Kingdom	216.5	195.0	(20.0)	(13.6)	20.5	15.0	0.5	1.4
Canada	83.5	62.5	2.6	(9.7)	6.8	4.4	9.4	(5.3)
EEC	42.2	36.9	(6.1)	(4.7)	5.2	3.8	(0.9)	(0.9)
Other Countries	45.7	43.1	(8.2)	(10.0)	4.6	3.8	(4.6)	(6.2)
Marine and Aviation	14.9	11.8	(3.0)	(1.0)	2.8	2.0	(0.2)	1.0
Specialist Reinsurance	203.7	174.4	(31.9)	(23.8)	20.4	17.1	(11.5)	(6.7)
	606.5	523.7	(67.6)	(62.8)	60.3	46.1	(7.3)	(16.7)

In the United Kingdom we produced a trading profit of £0.5m, despite the extreme weather conditions in the early part of the year, which are estimated to have given rise to additional claims of £7.8m. In order to strengthen our position in

In Canada action taken to improve our underwriting result, together with a welcome reduction in claims frequency in the motor account, contributed to the good trading profit of £9.4m.

**Specialist Reinsurance.** In the highly competitive world reinsurance market, Mercantile & General's underwriting losses continued to be high and substantial strengthening of technical reserves was necessary. During the recent cycle of treaty renewals for 1983 our approach to underwriting

**Outlook.** Competition for general insurance business remains intense throughout the world, putting pressure on premium rates and making it difficult to achieve satisfactory profits. There are some signs that the losses sustained by

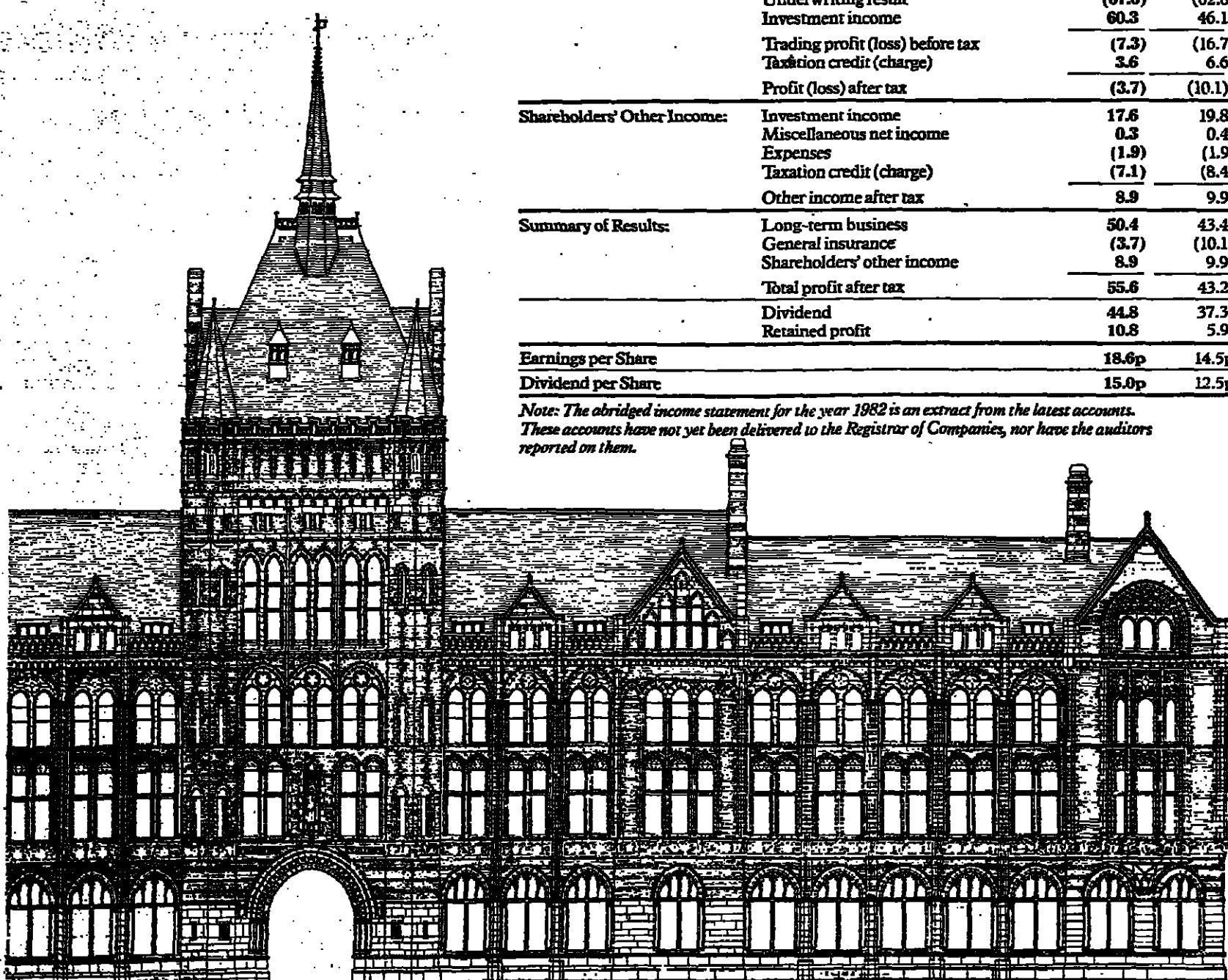
**Investment Income**  
Investment income on general insurance and shareholders' funds combined increased by 18% from £65.9m to £77.9m. At constant exchange rates the growth would have been 15%.

**Capital Resources**  
Increases in the market values of the investments held in the general insurance and shareholders' funds added almost £100m to the capital resources of the Group, which after including retained

profits amounted to £368m. This is equivalent to 59% of the general insurance premium income of the Group (49% in 1981) and represents a position of considerable financial strength.

Copies of the Report and Accounts will be available on 25th April, 1983.

Prudential Corporation plc, 142 Holborn Bars, London EC1N 2NH.



From Alfred Waterhouse's line drawing of the Chief Office.







**The Application List for the Ordinary Shares now being offered for sale will open at 10.00 a.m. on Tuesday, 29th March, 1983, and may be closed at any time thereafter. The procedure for application is set out at the end of this Prospectus.**

*Incorporated under the Companies Acts 1948 to 1967*

No. 1213031

**1,994,114 Ordinary Shares of 5p each at a minimum tender price of 180p per share, the price tendered being payable in full on application.**

Authorised

£1,000,000

**in Ordinary Shares of 5p each**

Issued and now being  
issued fully paid

£664 704

**Indebtedness.** At the close of business on 28th February, 1983 the Company and its subsidiaries (the "Group") had outstanding finance lease commitments of £1,050,000. Save as aforesaid and apart from intra-Group liabilities, at that date neither the Company nor its subsidiaries had outstanding or created but unissued any loan capital (including term loans), mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments, or guarantees or material contingent liabilities.

D. S. Enock, aged 47, was appointed a Director of the Company in May, 1980. He is an Investment Manager with the Commercial Union Assurance Company plc.

J. Dundas Hamilton, aged 63, was appointed a Director of the Company in October, 1982. He is Senior Partner of stockbrokers Fielding, Newson-Smith & Co., a past Deputy Chairman of The Stock Exchange and a director of several listed companies.

P. Kysel, aged 38, was appointed a Director of the Company in December, 1981. He is an Investment Manager of Touche, Rennehan & Co.

D. W. M. Pitts, aged 52, was appointed a Director of the Company in July, 1982. He is a Director of BOC and Managing Director of BOC Limited.

D. A. Roberts, aged 62, was appointed a Director of the Company in December, 1976. He is a non-executive Director of Lazard Brothers & Co., Limited, having been an executive Director until January, 1983.

A. L. Helman, B.Sc., aged 48, is the only executive member of the Company's Board. He was appointed as Consultant to the Company and General Manager of Datastream in May, 1976, Managing Director of Datastream in May, 1977, and a Director of the Company in April, 1980. He has 27 years' general and technical management experience in the fields of computing and computer services with Rolls Royce Limited, Collins Radio Inc. and the Hoskyns Group.

#### Management of Datastream

There are four Directors of Datastream in addition to Mr. A. L. Helman:

S. A. Herman, B.A., aged 34, joined Datastream as Marketing and Sales Director in March, 1982, having previously spent eight years with Reuters and AP/Dow Jones.

M. A. F. Kearns, aged 36, is Operations Director. He joined Datastream in 1968, has held a range of technical and management positions and was appointed a Director in June, 1973.

L. A. Pinner, F.C.A., aged 36, is Financial Director. He joined Datastream in 1974, having previously spent three years with Price Waterhouse, and was appointed a Director in November, 1978.

R. Willis, B.Sc., aged 42, is Products and Services Director. He joined Datastream in 1969, has held a range of system development and production responsibilities and was appointed a Director in June, 1973.

The Secretary both to the Company and to Datastream is C. D. G. Robinson, B.A., A.C.I.S., aged 30. He joined the Company in April, 1982, having previously been with George Wimpey PLC, and was appointed Company Secretary in May, 1982.

#### Employees

Datastream has approximately 250 employees of whom all but 8 are based in London.

An analysis of the employees by function shows:

	%
Directors and Managers	13
Systems Analysts and Programmers	23
Data Analysts	28
Computer and Network Operators and Engineers	11
Marketing, Sales and Client Liaison	6
Print and Distribution	8
Accounts, Administration and Miscellaneous	11
	100

About 80% of the employees are aged 35 or under and 40% are aged 25 or under. The average length of service of Datastream's managers is 11 years. Datastream provides competitive salaries, a non-contributory pension and life assurance scheme, and permanent health insurance. It is intended that in due course the Company will adopt a senior management share option scheme and a savings related share option scheme for employees.

#### TRADING RECORD AND PROFIT FORECAST

The Group's trading record for the five years ended 30th June, 1982 and the Directors' forecast for the year ending 30th June, 1983 are summarised below:

Year to 30th June	1978	1979	1980	1981	1982	1983
	£'000	£'000	£'000	£'000	£'000	£'000
Revenue	3,611	5,085	5,896	6,942	8,260	10,000
Profit before taxation and extraordinary items	447	519	440	855	1,430	2,000
Profit after taxation and before extraordinary items	387	238	398	604	910	1,050
Earnings per share	2.9p	1.8p	3.0p	4.6p	6.8p	7.9p

#### Notes:

(1) The trading record for the five years ended 30th June, 1982 is taken from the Accountants' Report set out in Appendix 1.

(2) The Directors' forecast for the current year is based on the assumptions set out in Appendix 2.

(3) Earnings per share are calculated on the basis set out in note 6 in the Accountants' Report. Revenue has increased in each year, reflecting growth in the number of clients and in the level of client activity, as well as the introduction of new services. Profit before taxation and extraordinary items has also increased in each year, except 1980 when rent and associated costs increased sharply and there was a higher than usual expenditure on the development of a major new service. The effective rate of taxation has varied widely each year due primarily to the incidence of capital expenditure, to decisions as between the purchase or rental of equipment and to the view of the likely level of future capital expenditure.

The Directors forecast that, in the absence of unforeseen circumstances, profit before taxation for the year ending 30th June, 1983 will be not less than £2 million on revenue of £10 million, increases of 40% and 21% respectively on the comparable figures for 1982. Capital expenditure in the current year is expected to be lower than in the two previous years, resulting in a higher effective rate of taxation of 47.5% and profit after taxation of £1,050,000. Forecast earnings per share for 1983 are 7.9p, and at the minimum tender price, the prospective price earnings ratio is 22.8. After a notional tax charge of 52% the corresponding figures would be 7.2p and 25.0.

#### DIVIDENDS

The shares now being offered for sale derive from a reorganisation of the Company's share capital. On 14th March, 1983 the Company made a rights issue at a price of approximately £2.25 million. On 21st March, 1983 the Directors resolved that a special dividend amounting in total to approximately £2.25 million be paid on 6th April, 1983 to Ordinary Shareholders on the Register on 28th February. The effect of these transactions is illustrated in paragraph 1(8) of Appendix 3. The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared or paid on the Ordinary Share capital of the Company except for the foregoing special dividend.

On the basis of the above forecast for the current year ending 30th June, 1983 the Directors intend, in the absence of unforeseen circumstances, to recommend a final dividend for that year of 1.5p per Ordinary Share. This is expected to be paid in November, 1983.

In respect of a full year in which a level of profit similar to that forecast in this Prospectus were earned, the Directors would expect approximately £300,000 to be distributed by way of dividend (2.25p per share) payable as to approximately one-third as an interim dividend in May and the remainder as a final dividend in November. Such dividend would be covered 3.5 times by forecast earnings per share of 7.9p and would represent a gross yield of 1.8% on the minimum tender price.

#### PROSPECTS

The Directors are confident that the business of the Group and its revenue and profit will continue to grow significantly in real terms.

The Group has grown considerably since 1976. It has achieved wide acceptance of its services in the UK and Dutch securities industries where it has established a substantial client base and where demand for its services is increasing. Future growth will come from existing services and new developments for the securities industry, from new developments for related markets, and from increasing development of overseas markets.

The Directors believe that, with its competence in computer and communications technology and its skills in developing and marketing information and computation services, Datastream is ideally placed to benefit from the overall growth that is forecast for computer-based information services.

#### APPENDIX 1 ACCOUNTANTS' REPORT

The following is a copy of a Report to the Directors of the Company and of Lazard Brothers & Co., Limited made by the Auditors and Reporting Accountants, Price Waterhouse, Chartered Accountants.

The Directors,  
Datastream PLC  
Lazard Brothers & Co., Limited

Southwark Towers,  
32 London Bridge Street,  
London SE1 9SY  
21st March, 1983

Dear Sirs,  
We have examined the financial statements of Datastream PLC (the "Company") and its subsidiaries (together the "Group") for the five years ended 31st December, 1982. We set out below financial information relating to the Group which has been prepared from the audited financial statements after making such adjustments as we consider appropriate.

In our opinion,

(a) the financial information set out under the general heading "Historical cost accounts" gives, under the historical cost convention, a true and fair view of the results and source and application of funds of the Group for each of the five years ended 30th June, 1982, and the six months ended 31st December, 1982 and of the state of affairs of the Company and the Group as at 31st December, 1982; and

(b) the financial information set out under the general heading "Current cost accounts" has been properly prepared in accordance with the policies and methods described in the notes thereto to give the information required by Statement of Standard Accounting Practice No. 16.

#### HISTORICAL COST ACCOUNTS Consolidated profit and loss accounts

Notes	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Turnover	3,611	5,085	5,896	6,942	8,260	4,828
Profit before taxation	447	519	440	855	1,430	1,059
Taxation	60	281	42	251	520	468
Profit after taxation and before extraordinary items	387	238	398	604	910	591
Extraordinary items	—	—	—	145	164	—
Profit after extraordinary items	387	238	398	749	1,074	591
Dividends	36	40	44	51	221	—
Profit retained	351	198	354	698	853	591
Earnings per share (p)	2.9	1.8	3.0	4.6	6.8	4.4
Dividends per share (p)	0.27	0.30	0.33	0.39	1.66	—

## DATASTREAM

#### Consolidated balance sheet at 31st December, 1982

	Note	1980	1981	1982
	7	£'000	£'000	£'000
Fixed assets				
Goodwill		—	—	2,400
Current assets				
Debtors and prepayments		1,745	350	—
Taxation		—	448	—
Investments / Market value £495,000		—	1,025	—
Short term deposits		—	197	—
Cash at bank and in hand		—	3,735	—
Current liabilities				
Revenue billed in advance		1,306	1,191	—
Creditors		—	517	—
Taxation		—	2,904	—
Net current assets		—	—	831
Net assets employed		—	—	3,788
Financed by:				
Share capital	8	—	—	147
Reserves	9	—	—	3,189
Shareholders' funds		—	—	3,336
Deferred taxation	4	—	—	452
		—	—	3,788

#### Company balance sheet at 31st December, 1982

	Note	1980	1981	1982
		£'000	£'000	£'000
Investment in subsidiaries		—	—	771
Share capital	8	—	—	147
Reserves	9	—	—	624
		—	—	771

#### Consolidated statements of source and application of funds

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Source of funds						
Profit before taxation	447	519	440	855	1,430	1,059
Extraordinary items	—	—	—	103	149	—
Depreciation	298	680	524	460	559	404
Total generated from operations	745	1,199	964	1,012	1,999	1,463
Funds from other sources	10	4	300	14	19	3
Amount raised on hire purchase	767	61	162	237	155	—
Issue of shares	—	—	6	13	11	—
Total source	1,522	1,264	1,432	1,276	1,714	1,466
Applications of funds						
Purchase of subsidiary	—	196	6	13	11	352
Purchase of fixed assets	1,140	819	694	845	1,779	—
Taxation paid (repaid)	331	(159)	321	79	211	64
Hire purchase repayments	77	233	528	90	463	—
Dividend paid	—	36	40	44	51	221
	1,548	799	1,589	1,112	2,655	637
Changes in working capital						
Increase (decrease) in debtors	301	360	659	340	(83)	(269)
Increase (decrease) in revenue billed in advance	(139)	(164)	(283)	(233)	(261)	579
Increase (decrease) in creditors	(105)	(76)	(351)	(273)	73	14
	(1142)	(20)	25	(106)	(271)	324
Total application	1,409	909	1,614	946	2,384	961
Movement in net liquid funds						
Increase (decrease) in investments and short term deposits	250	65	(194)	514	(777)	525
Increase (decrease) in cash	(134)	240	(43)	(164)	107	(120)
	116	355	(182)	330	(670)	505

#### Notes to the financial statements

##### 1. Accounting policies

The following are the principal accounting policies adopted by the Group.

Turnover represents the amount earned on sales invoiced for services rendered and publications (after making allowance for payments in advance calculated on a time apportioned basis), and is exclusive of Value Added Tax. Fixed assets are stated at cost less accumulated depreciation. Assets are depreciated over their estimated useful lives as follows:

Computer equipment	— 4 years
Leasehold improvements	— the lesser of the period of the lease or 7 years
Office equipment	— 4-7 years
Motor vehicles	— 4 years

##### Research and development expenditure

All research and development expenditure is written off in the period in which it is incurred.

##### Deferred taxation

Provision is made for the effect of taxation deferred through income and expenditure being recognised for taxation purposes in different periods from those used for accounting purposes, except to the extent that there is reasonable evidence that such deferred taxation will not be payable in the foreseeable future. Goodwill is stated at cost and is not amortised, unless any reduction in value becomes evident.

##### 2. Turnover

Turnover comprises:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
On-line Investment Research and other services	2,109	2,991	3,740	4,343	5,364	3,143
Central Investment Accounting and Portfolio Services	865	1,117	1,312	1,611	1,954	1,175
Printed & Miscellaneous Services	637	977	844	988	942	510
	3,611	5,085	5,896	6,942	8,260	4,828

##### 3. Profit before taxation

Profit before taxation is stated after:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Creditors:						
Interest receivable	52	115	184	193	229	59
Chargings:						
Depreciation	298	680	524	460	559	404
Hire of equipment and lines	634	530	806	1,016	1,041	365
Interest payable	25	75	20	30	56	—
Auditors' remuneration	6	9	10	11	12	—
Directors' remuneration	18	20	29	68	79	69

\* Includes an ex-gratia payment of £25,000 to a former Director.

##### 4. Taxation

(a) The charge for taxation is represented by:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
UK corporation tax	(194)	361	259	261	77	646
Deferred tax	250	(71)	(217)	(6)	469	(157)
Prior year adjustments	4	(9)	—	(4)	(26)	(21)
	60	281	42	251	520	468
Deferred tax not provided/released:						
Capital allowances	200	—	217	197	236	90

(b) Deferred tax at 31st December, 1982 comprises:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Capital gains	—	—	—	—	117	—
Capital allowances	—	—	—	—	310	—
Short term timing differences	—	—	—	—	25	—
	—	—	—	—	452	—

##### 5. Extraordinary items

Extraordinary items comprise:

	1980	1981	1982
	£'000	£'000	£'000
Redemption costs	—	—	303
Compensation received on vacation of previous premises	—	—	(322)
NRDC termination costs	—	—	635
Less UK taxation	—	—	490
	—	—	145

Under an agreement dated 4th June, 1974, and prior to 30th June, 1977, the National Research Development Corporation ("NRDC") contributed towards a development project the sum of £320,000 which was taken to income. NRDC was entitled to receive a levy on revenue from this project but no such levy had become due prior to the termination of this agreement (and NRDC's amendment to future levies) upon a single payment to NRDC of £635,000 on 25th January, 1982.

##### 6. Earnings per share

Earnings per share for each period are based on the profit after taxation and before extraordinary items and the average number of shares in issue in each period adjusted to take account of the changes in capitalisation referred to in note 11 below.

##### 7. Fixed assets

Fixed assets comprise:

	Computer equipment	Leasehold improvements, office equipment, motor vehicles	Total
	£'000	£'000	£'000
Cost	3,297	3,121	6,418
Less Accumulated depreciation	1,610	408	2,018
Net book amount at 31st December, 1982	1,687	713	2,400

##### 8. Share capital

Authorised: £1,000,000 divided into 9,200,000 Ordinary Shares of 10p each and 800,000 Deferred Shares of 10p each.

Issued: 735,158 Ordinary Shares of 10p each

735,158 Deferred Shares of 10



## Letter from Lazard Brothers &amp; Co., Limited

The Directors  
Datastream PLC  
Monmouth House  
58-64 City Road  
London EC1Y 2AL  
Dear Sirs,

We have discussed with you and with Price Waterhouse the forecast of revenue and profit before and after taxation of Datastream PLC and its subsidiaries for the year ending 30th June, 1983, together with the assumptions on which it is based, to set out in the Prospectus to be dated 22nd March, 1983. We consider that the forecast (for which you, as Directors, are solely responsible) has been made after due and careful enquiry.

Yours truly,

for and on behalf of  
Lazard Brothers & Co., Limited  
Marcus Agius  
Director

## APPENDIX 3

## STATUTORY AND GENERAL INFORMATION

The Company was incorporated in England as a private company on 19th May, 1973 under the Companies Act 1948 to 1967 as Calidream Limited. Its name was changed to Datastream Limited on 20th February, 1976, and it was re-registered as a public company on 5th April, 1982. Its registered number is 1213031.

## 1. Reorganisation

(1) At 31st December, 1982 the authorised share capital of the Company was £1,000,000, divided into 9,200,000 Ordinary Shares of 10p each and 800,000 Deferred Shares of 10p each, whereof 735,158 Ordinary Shares and 735,158 Deferred Shares were in issue credited as fully paid. At the same date, as shown in the 'Accountants' Report in Appendix 1, the distributable reserves of the Group amounted to £2,365,000.

(2) By Special Resolution passed on 21st March, 1983, conditionally upon the Ordinary Share capital of the Company, issued and now being, being admitted to the Official List:

- each Deferred Share of 10p was converted into one Ordinary Share of 10p;
- each Ordinary Share of 10p was divided into two Ordinary Shares of 5p each;
- £441,094.80 (being part of the amount standing to the credit of share premium account) was capitalised and the Directors were authorised to appropriate the sum by allotting 8,821,896 Ordinary Shares of 5p each, credited as fully paid, to the holders immediately prior to the passing of the resolution of the 735,158 issued Ordinary Shares of 10p each of the Company in the proportions in which the sum would have been divisible had it been applied in paying dividends;
- new Articles of Association were adopted;
- amendments were made to the Memorandum of Association;
- authority was given to the Directors pursuant to Section 14 of the Companies Act 1980 to alter relevant securities (as defined in that Section) up to a maximum nominal amount of £411,873.60 during the period expiring on 20th March, 1984; and
- authority was given to the Directors to allot Ordinary Shares for cash irrespective of the provisions of Section 171(1) of the Companies Act 1980 provided (i) the allotment was in respect of a rights issue in favour of Ordinary Shareholders, notwithstanding that by reason of such exclusions as the Directors might deem necessary to deal with problems arising in any overseas territory, in connection with fractional entitlements or otherwise howsoever, the Ordinary Shares to be issued were not offered to all of such holders in proportion to the number of Ordinary Shares held by each of them; and (ii) the maximum number of Ordinary Shares allotted otherwise than in connection with such a rights issue in the period expiring on 30th June, 1984 and each successive period of one year expiring on 30th June thereafter for which the authority might be extended by resolution in general meeting, did not exceed the number being 5% of the number of Ordinary Shares included in the authorised share capital of the Company at the beginning of that period.

(3) On 21st March, 1983, conditionally upon the Ordinary Share capital of the Company being admitted to the Official List, the Directors resolved to pay a dividend of £2.04 per share (exclusive of the associated tax credit) to the holders of the Ordinary Shares of 10p each on the Register of Members on 28th February, 1983. The dividend is to be paid on 6th April, 1983.

(4) On 14th March, 1983, conditionally upon the Ordinary Share capital of the Company being admitted to the Official List, the Company offered 1,331,561 new Ordinary Shares of 5p each, by way of rights, to the holders of Ordinary Shares on the Register of Members on 28th February, 1983, on the basis of 25 new Ordinary Shares of 5p each for every 125 Ordinary Shares of 10p each then held. These new Ordinary Shares of 5p each (the 'Rights Issue Shares') were offered at a price of 147p per share.

(5) By 9.00 a.m. on 21st March, 1983 (the latest time for acceptance) shareholders had taken up and paid in full for 5,911 new Ordinary Shares of 5p each, subscribing an aggregate of £869.17. The balance of £2,242,765.50 to be raised by the Company under the rights issue will be provided as stated in (6) below.

(6) Under an Agreement dated 22nd March, 1983 more fully described in paragraph 7 of this Appendix, Lazard Brothers & Co., Limited ('Lazard') has acquired the rights (not paid) in respect of the balance of the Rights Issue Shares not taken up on terms that Lazard will pay the rights issue price to the Company and pay to the original allottees any excess of the price per share obtained under this Offer for Sale over the rights issue price. Under the same Agreement Lazard agreed to purchase 468,464 of the new Ordinary Shares of 5p each allotted by virtue of the capitalisation described in (2)(c) above (the 'Bonus Issue Shares').

The aggregate of the Rights Issue Shares acquired and paid and the Bonus Issue Shares constitute the shares the subject-matter of this Offer for Sale.

The aggregate of (i) the monies already received by the Company in respect of those of the Rights Issue Shares taken up and (ii) the monies to be received by the Company from Lazard under the Agreement before deduction of commission and expenses is £2,251,394.67.

(7) Payment by the Company of the dividend described in (3) above amounting in aggregate to £2,249,583.48, will involve the Company in the payment to the inland Revenue in July 1983 of advance corporation tax amounting to £984,107.21 on the basis of an income tax rate of 30%. The Directors expect that, subject to unforeseen circumstances, this amount will be offset against Group corporation tax payable in respect of financial periods ending 30th June, 1984.

(8) There is set out below a pro-forma balance sheet based on the Group balance sheet at 31st December, 1982, as set out in the 'Accountants' Report in Appendix 1, adjusted in respect of:

- the payment of the dividend aggregating £2,249,583.48, exclusive of the associated tax credit;
- advance corporation tax of £984,107.21 to be paid in July, 1983;
- the issue of the Rights Issue Shares and 468,464 new Ordinary Shares of 5p each by virtue of the capitalisation described in (2)(c) above; and
- receipt of the gross proceeds in respect of the Rights Issue Shares of £2,251,394.67.

	Per Accountants' Report	Pro-forma balance sheet
	£'000	£'000
Fixed assets and goodwill	2,095	2,095
Advance corporation tax recoverable	—	537
Current assets		
Investments, short term deposits and cash at bank and in hand	1,640	646
Other	2,095	2,095
	3,735	2,741
Current liabilities		
Taxation	517	329
Other	2,367	2,367
	2,884	2,696
Net current assets	851	34
Share capital	3,788	3,528
Share premium account	147	645
Distributable reserves	624	2,357
	2,559	3,151
Shareholders' funds	3,336	3,337
Deferred taxation	452	191
	3,788	3,528

Note: The above pro-forma balance sheet makes no allowance for the expenses (estimated to amount to £330,000) described in paragraph 11 (3) of this Appendix. These costs will be charged against share premium account.

## 2. Share capital

(1) Immediately following this Offer for Sale the authorised share capital of the Company will be £1,000,000 divided into 20,000,000 Ordinary Shares of 5p each, 13,394,089 of which will be issued fully paid.

(2) Pursuant to an Agreement dated 13th July, 1978, under which Datastream acquired all the issued shares of Inter-Bond Services Limited and its Cybernetics Limited, 3,480 Ordinary Shares of 10p each and 3,480 Deferred Shares of 10p each in the Company were issued credited as fully paid on 26th November, 1981 to the vendors of shares in those companies.

(3) Two Ordinary Shares of £1 each in Commandward Limited were issued nil paid on incorporation on 16th September, 1982.

## (4) Save as disclosed in this Appendix:

- no share or loan capital of the Company or of any of its subsidiaries has been issued within the two years immediately preceding the date of this Prospectus or a new proposed to be issued, fully or partly paid, for cash or for a consideration other than cash;
- no commissions, discounts, brokerages or other special terms have been granted by the Company or any of its subsidiaries within the two years immediately preceding the date of this Prospectus in connection with the issue or sale of any share or loan capital of any such company; and
- no capital of the Company or of any of its subsidiaries is under option or agreed conditionally or unconditionally to be put under option.

(5) Without the prior approval of the Company in general meeting, no material issue of shares of the Company will be made within one year of the date of this Prospectus and no issue of such shares will be made which would effectively alter the control of the Company.

## 3. Articles of Association

The Articles of Association of the Company contain provisions, inter alia, to the following effect:

(A) *Vote of Member*

Subject to any rights or restrictions for the time being attached to any class of shares, every member who (being an individual) is present in person or (being a corporation) is present by a representative or proxy shall on a show of hands have one vote only, and on a poll every member shall have one vote for each share held by him.

(B) *Variation of Rights*

The rights attached to any class of shares in the Company may be varied or abrogated in such manner as may be provided by these rights or, in the absence of such provision, with the consent in writing of the holders of three quarters of the issued shares of the class or with the sanction of an extraordinary resolution passed at a separate meeting of the holders of shares of the class.

(C) *Borrowing*

The aggregate borrowings of the Company and/or (so far as its powers of control can ensure) any of its subsidiaries (excluding inter-group borrowings) shall not without the previous sanction of an ordinary resolution exceed an amount equal to twice the aggregate of the amount paid up on the share capital of the Company and the consolidated reserves of the Group (adjusted as provided in the Articles).

(D) *Directors*

- No share qualification shall be required of a Director.
- The remuneration of the Directors shall be such sum as shall from time to time be determined by ordinary resolution of the Company (as presently, £60,000). Such remuneration shall be divided among the Directors as the Board may determine or, failing such determination, equally. The Directors shall also be entitled to be paid all travelling, hotel and other expenses properly incurred by any Director who serves on any committee or devotes special attention to the business of the Company or who otherwise performs services which in the opinion of the Directors are outside the scope of the ordinary duties of a Director may be paid such extra remuneration by way of salary, participation in profits or otherwise as the Directors may determine.
- The Directors may from time to time appoint any one or more of their body to be the holder of any executive office. A Director holding executive office shall receive such remuneration (whether by way of salary, commission, participation in profits and partly in one way and partly in another or others, or otherwise) as the Directors may determine.
- The statutory provisions as to retirement of Directors at age 70 apply to the Company.
- A Director of the Company may be or become a director or officer of any other company or other body corporate, and no Director shall be accountable for any remuneration or other benefits received by him as a director or officer of any other company or other body corporate. The Directors may increase the voting power conferred by the shares of any other company held or owned by the Company in such manner, in all respects as they think fit, including the exercise thereof in favour of any resolution appointing themselves or any of their directors or officers of such company, or voting or providing for the payment of remuneration to the directors or other officers of such other company.

## DATASTREAM

(7) A Director may hold any other office or place of profit under the Company (except that of auditor) in conjunction with his office of Director, and may act in a professional capacity to the Company, on such terms as to tenure of office, remuneration and otherwise as the Directors may determine. Subject to the Companies Act 1980 to 1981 and to the provisions of Part II of the Companies Act 1980, any Director shall be disqualified by his office from contracting with the Company either with regard to his tenure of any other office or place of profit or as a vendor, purchaser or otherwise, nor shall any such contract or arrangement entered into by or on behalf of the Company in which any Director is in any way, whether directly or indirectly, interested, be liable to be avoided, nor shall any Director so contracting or being so interested be liable to account to the Company for any profit realised by any such contract or arrangement by reason of such Director holding that office or of the fiduciary relationship thereby established.

(8) A Director who is to his knowledge in any way, whether directly or indirectly, interested in a contract or arrangement or proposed contract or arrangement with the Company shall declare the nature of his interest at the meeting of the Directors at which the question of entering into the contract or arrangement is first taken into consideration, if he knows or has reason to believe, or in any other case at the first meeting of the Directors after he knows that he is so interested. A general notice given to the Directors by any Director to the effect that he is a member of any specified company or firm and is to be regarded as interested in any contract with such company or firm shall be sufficient declaration of interest under this Article, and after such general notice it shall not be necessary to give any special notice relating to any subsequent transaction with such company or firm, provided that either the notice is given at a meeting of the Directors or the Director giving the notice takes reasonable steps to secure that it is brought up and read at the next meeting of the Directors after it is given.

(9) Save as in the particular circumstances specified in the Articles, a Director shall not vote at a meeting of Directors or of a committee of Directors on any resolution concerning a matter in which he has directly or indirectly, a material interest otherwise than by virtue of his interests in shares or debentures or other securities or otherwise in or through the Company. A Director is deemed to have an interest in a matter if he is the holder of shares or debentures in or through the Company which are the subject of the resolution or if he is a person who for the purposes of Part II of the Companies Act 1980 is connected with him. The Company may by ordinary resolution suspend or restrict to any extent, either generally or in respect of any particular matter, any provision of the Articles prohibiting a Director from voting at a meeting of Directors or of a committee of Directors and may ratify any transactions not duly authorised by reason of a contravention of such provision.

## (10) The particular circumstances are:

- the resolution relates to the giving to him of a guarantee, security, or indemnity in respect of money lent to, or an obligation incurred by him for the benefit of, the Company or any of its subsidiaries;
- the resolution relates to the giving to a third party of a guarantee, security, or indemnity in respect of an obligation of the Company or any of its subsidiaries for which the Director has assumed responsibility in whole or in part, whether alone or jointly with others under a guarantee or indemnity or by the giving of security;
- the resolution relates to a proposal concerning the offer of shares or debentures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which either he is or is to be interested as a participant in the underwriting or sub-underwriting of the issue;
- the resolution relates in any way to a retirement benefits scheme which has been approved, or is conditional upon approval, by the Board of Inland Revenue for tax purposes;
- the resolution relates to any arrangement for the benefit of the employees under which the Director benefits as a similar manner as the employees;
- the resolution relates to a matter in which he is interested, directly or indirectly, and whether as an officer or shareholder or otherwise howsoever, provided that he is not the holder of or beneficially interested in 1% or more of any class of the equity share capital of such company for any third company through which his interest is derived or of the voting rights available to members of the relevant company (any such interest being deemed to be a material interest in all circumstances).

Where proposals are under consideration concerning the appointment of two or more Directors to offices or employments with the Company or any body corporate in which the Company is interested, the proposals may be divided and considered in relation to each Director separately, and, if an officer or shareholder of the Company, the Director concerned shall be entitled to vote and be counted in the quorum in respect of each resolution except that concerning his own appointment.

(11) Subject to an ordinary resolution of the Company, the Directors shall not be less than three in number. The Company may by ordinary resolution vary the minimum number and/or fix and from time to time vary a maximum number of Directors.

## 4. Subsidiary companies

The subsidiaries of the Company are listed below. All are private companies, wholly owned and incorporated in England. Except for Datastream, all are dormant.

Name	Date of Incorporation	Issued Share Capital
Commandward Limited	16th September, 1982	£2
Datastream International Limited	7th August, 1968	£2
Datastream Services Limited	29th December, 1934	£250
Goldstream Computer Services Limited	18th April, 1974	£101
Inter-Bond Research Services Limited	16th April, 1979	£10
Cybernetics Limited	29th June, 1977	£3
Inter-Bond Services Limited	23rd June, 1969	£1,750

Application has been made for Goldstream Computer Services Limited, Goldstream Research Services Limited, the Cybernetics Limited and Inter-Bond Services Limited to be struck off the Register of Companies.

## 5. Directors' interests

(1) No Director has an interest in the share capital of the Company preceding this Offer for Sale, as shown by the register maintained under the provisions of the Companies Act 1967.

## (2) (a)

No Director of the Company has or has had any interest in any assets which, since 21st March, 1981, have been, or are proposed to be, acquired or disposed of, by, or leased to, the Company or any of its subsidiaries.

(b) No contract or arrangement subsists in which a Director of the Company is materially interested and which is significant in relation to the business of the Company and its subsidiaries taken as a whole.

(3) No Director of the Company has nor is it proposed that any such Director should have a service contract with the Company or any subsidiary, other than a contract expiring or determinable by the employing company without payment of compensation (other than statutory compensation) within one year.

(4) In the year ended 30th June, 1982 the aggregate emoluments of the Directors amounted to £79,096. The aggregate emoluments of the Directors for the year ending 30th June, 1983, under arrangements in force at the date hereof, are expected to be £87,000. This figure comprises fees to Directors, emoluments in respect of the services of Mr. A. L. Helman and per diem fees in respect of ad hoc services provided by Mr. C. G. Seelgrave at the request of the Board.

## 6. Other significant interests

The Directors were aware of the following interests in excess of 5% in the share capital of the Company immediately prior to this Offer for Sale:

	% Shareholding
BOC	40.36
Lazard	10.02
The Prudential Corporation plc	7.40

In addition the Company has been notified that the following companies all of whom are managed by Touche, Remont & Co. are together interested in 13.93% of the issued share capital of the Company:

The Bankers' Investment Trust PLC	TR North America Investment Trust PLC
TR Australia Investment Trust PLC	TR Pacific Basin Investment Trust PLC
TR City of London Investment Trust PLC	TR Property Investment Trust PLC
TR Industrial and General Trust PLC	TR Technology Investment Trust PLC
TR Natural Resources Investment Trust PLC	TR Trustees Corporation PLC

Each of the foregoing percentage holdings will be reduced by approximately 15% following the Offer for Sale.

The Directors are not aware of any other shareholdings which, following the Offer for Sale, will represent 5% or more of the issued share capital of the Company.

7. *Winding and Underwriting Agreement*

By an agreement dated 22nd March, 1983 (the 'Agreement') between (1) the Company, (2) BOC (Europe) Investments Limited, The Bankers' Investment Trust PLC, TR Australia Investment Trust PLC, TR City of London Investment Trust PLC, TR Industrial and General Trust PLC, TR Natural Resources Investment Trust PLC, TR Pacific Basin Investment Trust PLC, TR Property Investment Trust PLC, TR Technology Investment Trust PLC, TR Trustees Corporation PLC, Lazard Brothers & Co., Limited, Lazard Investments Limited, The Prudential Assurance Company Limited, Airways Pension Fund Trustees Limited, Commercial Union Assurance Company plc, Williams & Glyn's Bank plc, N. C. Lombard Street Nominees Limited, The Church Commissioners for England, The Public Trustee, Phoenix Nominees Limited, House of Commons, R. S. Fehman and M. H. Rose (the 'Vendors'), (3) The BOC Group plc (4) Paul Graham Bosworth, Colin Greve Southgate, Anthony Lawrence Holman, David Spencer Enock, James Dundas Hamilton, Peter Kysel, David William Norman Pitts and Dennis Arthur Roberts (the 'Directors') and (5) Lazard Brothers & Co., Limited ('Lazard'), conditionally upon the Ordinary Share capital of the Company issued and now being issued being admitted to the Official List, the Vendors have agreed to sell to the Company, and the Company has agreed to purchase from the Vendors, all the issued share capital of the Company and to purchase from the Vendors the Bonus Issue Shares (as defined in paragraph 1(4) of this Appendix) and to offer the aggregate of such Rights Issue Shares and Bonus Issue Shares for sale on terms that Lazard will pay 147p per share to the Company in respect of the Rights Issue Shares and will pay any excess of the price per share obtained under this Offer for Sale for those shares over and above the rights issue price to the Vendors and will pay to the Vendors the total price per share obtained under this Offer for Sale in respect of the Bonus Issue Shares less the commissions and fees described below. Under this Agreement warranties and an indemnity were given to Lazard by the Directors and the Vendors respectively and the Vendors agreed to indemnify the Company against certain charges to taxation. The Company has agreed to pay to Lazard in respect of the Rights Issue Shares a commission at the rate of 2% of the minimum tender price per share. Out of this Lazard will pay an underwriting commission at the rate of 1% of the minimum tender price, a fee to Cazeneuve & Co. as brokers to the Offer for Sale, and its own legal expenses. The Company has agreed to pay all other costs and expenses of and incidental to the Offer for Sale, and the application for admission to the Official List, including the expenses of printing and advertising this Prospectus, capital duty, a fee to Lazard of £20,000, the fees and expenses of the Reporting Accountants and its own legal expenses.

8. *Material contracts*

The following contracts (and having contracts entered into in the ordinary course of business) have been entered into by the Company and its subsidiaries since 21st March, 1981 and are not material:

- Travel of Release and Agreement dated 25th January, 1983 between the Company, Datastream and NRIIC concerning termination of the arrangement between those parties.
- The Agreement described in paragraph 7 above.

9. *Taxation*

The Company has not since its incorporation been a close company, as defined by Section 282 of the Income and Corporation Taxes Act 1970, and following the Offer for Sale will not be a close company.

No clearance under Section 401 of the Income and Corporation Taxes Act 1970 has been obtained in connection with the Offer for Sale. The Company has been advised that no such clearance is required.

10. *Principal premises*

Description: Tenure: Area

Monmouth House, Leasehold Title Absolute — 25½ years from 41,310 square feet

58-64 City Road, London EC1Y 2AL 25th March, 1980, at a current annual rent of £60,000, subject to upwards review on 24th June, 1983 and 24th June, 1990, and a variable service charge.

11. *General*

(1) The Company and its subsidiaries are not engaged in any material litigation or arbitration and, so far as the Directors are aware, no litigation or claims of material importance are pending or threatened against the Company or any of its subsidiaries.

(2) The Directors are of the opinion that taking into account the proceeds of issue of the Rights Issue Shares and existing bank facilities the Company and its subsidiaries will have sufficient working capital for their present requirements.

(3) The expenses of the Offer for Sale and application for listing, including capital duty, professional fees and printing costs, payable by the Company are expected to amount to £330,000.

The net amount to be received by the Company in respect of the proceeds of the sale of the Rights Issue Shares comprised in this Offer for Sale, whatever the Striking Price, will be approximately £1,912,705.50.

The minimum amount which, in the opinion of the Directors, may be raised by the issue of the Rights Issue Shares comprised in this Offer for Sale to provide for the matters specified in paragraph 4(1) of Part I of the Fourth Schedule to the Companies Act 1948 is as follows: — (i) nil, (ii) nil, (iii) nil and (iv) £1,912,705.50.

(4) Price Waterhouse and Lazard have given and have not withdrawn their respective written consents to the issue of this Prospectus with the inclusion herein, in the case of Price Waterhouse, of their report and, in the case of both, of their respective letters and of the references to them in the form and content in which they respectively appear.

(5) The documents attached to the copies of this Prospectus delivered to the Registrar of Companies for registration were copies of the forms of application, the statement of Price Waterhouse with the adjustments made in arriving at the figures contained in their Report as set out herein and giving the reasons therefor, the written consents of Price Waterhouse and Lazard and copies of the material contracts listed in paragraph 7 of this Appendix.

(6) Mr. D. A. Roberts, a Director of the Company, is a Director of Lazard which, as stated in paragraph 7 of this Appendix, will receive underwriting commission and a fee in respect of this Offer for Sale and is a Vendor of Rights Issue Shares and Bonus Issue Shares.

(7) Out of the finance lease commitments of £1,050,000 outstanding on 28th February, 1983, £109,287 related to loans with a subsidiary of Lazard.

(8) Lazard was incorporated in England as a private company on 30th December, 1919. Its registered number is 162175 and its registered office is at 21 Moorfields, London EC2P 2HT.

12. *Documents available for inspection*

The Vending and Underwriting Agreement and copies of the following documents will be available for inspection at the offices of Herbert Smith & Co., Winding House, 35-37 Cannon Street, London EC4M 5SD during normal business hours on any work day (Saturdays and public holidays excepted) for a period of 14 days from the date of this Prospectus:

- the Memorandum and Articles of Association of the Company;
- the audited accounts of the Company for the two years ended 30th June, 1982;
- the material contract referred to in paragraph 8 (1) above;
- the Report of Price Waterhouse and the statement of adjustments relating thereto; and
- the letters and written consents referred to in paragraph 11(4) above.

Dated 22nd March, 1983

## PROCEDURE FOR APPLICATION

1. Applications must be made on the accompanying application form at the minimum tender price of 180p per share or at any higher price per share being a whole multiple of 5p.

2. Applications must be for a minimum of 250 shares and thereafter for the following multiples of shares: in multiples of 250 shares up to 2,000 shares, in multiples of 500 shares up to 3,000 shares, in multiples of 1,000 shares up to 5,000 shares and in multiples of 5,000 shares thereafter.

3. Applications must be lodged with Barclays Bank PLC, New Business Department, P.O. Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD, or posted so as to arrive in other case not later than 11.00 a.m. on Tuesday, 29th March, 1983 (being the time of opening of the application list).

4. Each application must be accompanied by a separate cheque or banker's draft drawn in sterling on a branch in England, Scotland or Wales of a bank which is a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of those Clearing Houses and which must bear the appropriate sorting code number in the top right hand corner made payable to 'Barclays Bank PLC' and crossed 'Not Negotiable'; representing payment in full at the application price.

5. Applications must be accompanied by a separate cheque or banker's draft drawn in sterling on a branch in England, Scotland or Wales of a bank which is a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of those Clearing Houses and which must bear the appropriate sorting code number in the top right hand corner made payable to 'Barclays Bank PLC' and crossed 'Not Negotiable'; representing payment in full at the application price.

6. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

7. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

8. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

9. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

10. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

11. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

12. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

13. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.

14. No person receiving a copy of this Prospectus or an application form in any territory other than the United Kingdom may, without the written consent of the Directors, offer or attempt to offer or sell or subscribe for shares in the Company in any territory other than the United Kingdom.



**Britannia Sp. of Unit Trusts Ltd. (a/c)ig.**  
Salisbury House, 31, Finsbury Circus, London EC2  
01-638 0478/0479 or 01-588 2777  
Solicitors: Messrs. W & A T. Jones

[illegible][illegible]

**Tyngsboro Newsprint Co. (a) (b) (c)**

[illegible][illegible]

EUROPEAN OPTIONS EXCHANGE										
Series	Vol.	June Last	Sept. Last	Vol.	Dec. Last	Stock				
D-F L C	F.205	33	8	10	9	F.471.95				
D-F L C	F.270	8	5.50			"				
D-F L C	F.275	1				"				
D-F L C	F.280	23	2.30			"				
D-F L C	F.285	4	5			"				
D-F L C	F.290	13	5.50	6	6.50	"				
D-F L C	F.265	12		9	1.50	"				
D-F L C	F.260					"				
	May		Aug.		Nov.					
GOLD C	\$350	12	70 B			\$420.50				
GOLD C	\$400	6	35			"				
GOLD C	\$425	52	17.50	19	25	"				
GOLD C	\$450	107	5.50	15	24	"				
GOLD C	\$475	74	5.50	6	13	"				
GOLD C	\$500	100	3.0	23	11	"				
GOLD C	\$525	163	3	66	6	"				
GOLD C	\$550	80	4			"				
GOLD C	\$575	56	9			"				
GOLD P	\$400	48	15	21	23	"				
GOLD P	\$425	11			34	"				
GOLD P	\$450	8	44	6	48	"				
GOLD P	\$475	18	70		61	"				
GOLD P	\$500	10	94	8	91 B	"				
12 1/2 NL	\$1 67 91					F.124.20				
P 12 1/2 NL	F.127.30	7	5.30	2	6.20	"				
P 12 1/2 NL	F.130	17	4	10	4.30	"				
P 12 1/2 NL	F.135	20	1		6	5.30				
P 12 1/2 NL	F.140					2.80				
P 12 1/2 NL	F.145					1.45				
P 12 1/2 NL	F.127.50	20	0.40			"				
P 12 1/2 NL	F.130 1007	0.70				"				
10 1/2 NL	\$0 86 95					F.114.70				
P 10 1/2 NL	C. F.112.50	2				"				
11 1/2 NL	\$2 88 92					F.116.20				
P 11 1/2 NL	F.117.50	20	0.50			"				
P 11 1/2 NL	F.115				100	1.80				
P 11 1/2 NL	F.112 1/2	4	2.50			"				
10 NL	\$2 11 96 88					F.111.20				
C 10 NL	C. F.107.50	5	3.50			"				
7 1/2 NL	\$2 89 83					F.109.50				
C 7 1/2 NL	F.100	55	1.20			"				
C 7 1/2 NL	F.103.50	150	0.60			"				
C 7 1/2 NL	F.100	50	1.80			"				
7 1/2 NL	\$2 87 90					F.100				
C 7 1/2 NL	F.100	100	0.50			"				
C 7 1/2 NL	F.100					"				
	April		July							
AKCZO C	F.40	78	14.50			F.54.80				

CALLS								PUTS		
Option		April	July	Oct.	April	July	Oct.			
BP (USP 232)	260	64	—	—	1	—	—			
"	280	46	40	—	2	18	—			
"	300	34	30	26	18	38	32			
"	320	8	9	20	40	44	—			
"	360	—	—	—	—	—	—			
CGF (USP 483)	290	8	102	—	1 1/2	9	—			
"	320	65	75	65	2	34	—			
"	340	45	38	65	11 1/2	38	20			
"	360	10	32	48	32	77	58			
"	380	4	18	25	72	127	80			
"	400	2	5	13	—	—	120			
CTD (USP 91)	70	22	24	26	2	1	3 1/2			
"	80	13	14	16	1 1/2	3	6			
"	90	4	5	6	1	14	7			
"	100	2 1/2	4	5	—	14	16			
CVA (USP 127)	120	10	16	—	2	4	—			
"	140	4	10	15	8	10	12			
"	160	1 1/2	2	4	35	67	88			
DEQ (USP 204)	180	26	34	42	6 1/2	5	8			
"	197	—	—	—	—	—	—			
"	200	1	18	25	—	11	16			
"	217	2	—	—	20	24	29			
"	220	—	11	17	38	24	—			
"	237	—	—	—	60	48	—			
"	240	—	—	—	38	60	—			
"	257	—	—	—	—	—	—			
"	260	—	—	—	—	—	—			
GR (USP 333)	240	2	—	—	1	—	—			
"	260	5	—	—	—	—	—			
"	280	24	62	—	1	2	—			
"	300	54	42	—	—	—	—			
"	320	15	22	28	14	16	—			
"	340	2	12	17	20	34	55			
"	360	1	6	10	54	64	66			
ICI (USP 396)	280	—	—	—	1	—	—			
"	300	100	110	—	1	—	—			
"	320	70	82	—	3	10	—			
"	340	20	24	—	18	20	—			
"	360	18	24	32	7	12	30			
"	400	5	16	22	25	50	32			
LS (USP 516)	240	5	—	—	1	—	—			
"	260	58	63	—	2	3	—			
"	280	28	42	48	2	4	—			
"	300	18	27	34	4	11	14			
"	330	5	12	19	19	24	27			
M & S (USP 131)	160	25	—	—	1 1/2	—	—			
"	180	17	15	—	3	6	9			
"	200	6								

**APRIL 14 1983**

1. Introduction The Gold market prospects for Gold price movements in the year ahead, etc.
2. Gold in the World Monetary System
3. Futures markets
4. London bullion brokers
5. Production
6. Demand
7. Coins
8. Mining shares

**For further information and advertisement rates please contact:**  
**David Reed**  
**Financial Times, Bracken House**  
**10 Cannon Street, London EC4P 4BY**  
**Tel: 01-248 8000 ext. 3461      Telex: 885033 FINTIM G**

*operates a subscription hand delivery service in the business centres of the following major cities*

AMSTERDAM - BOMBAY - BONN - BOSTON - BRUSSELS - CHICAGO - COPENHAGEN - DUISSELDORF - GENEVA - GROWOVEN - FRANKFURT - GENEVA - THE HAGUE - HAMBURG  
HONG KONG - HOUSTON - ISTANBUL - JAKARTA - KUALA LUMPUR - LISBON - LOS ANGELES - LUGANO - MADRID - MANILA - MEXICO CITY - MIAMI - MONTREAL -  
MOSCOW - NEW YORK - PARIS - PORTO - ROTTERDAM - SAO FRANCISCO - SINGAPORE - STOCKHOLM - STUTTGART - TOKYO - TORONTO - UTRECHT - VIENNA - WASHINGTON

For information contact: G. T. Damer, Financial Times, Guillolettstrasse 54, 6000 Frankfurt am Main, W. Germany  
Tel: 0611/75980, Telex: 416 193  
or Laurence Allen, Financial Times, 75 Rockefeller Plaza, New York, N.Y. 10019.  
Tel: (212) 489 8300, Telex: 238 409 FTOL U1

فإن من الأعمال



[illegible][illegible][illegible][illegible]

## NOTES



**FT INTERNATIONAL BOND SERVICE**[illegible][illegible][illegible][illegible][illegible]

## Swiss market sees launch of bonds worth SwFr 90m

BY MARY ANN STEGHART IN LONDON

**THE TWO** new issues in the international bond markets yesterday were in the Swiss sector: a SwFr 50m, four-year, 4½ per cent bond from South African Transport Services, guaranteed by the Republic of South Africa and led by UBS; and SwFr 40m, six-year convertible from Daiinippon Screen, the Japanese optical firm, with an indicated coupon of 4 per cent, led by SBC. Both private placements are priced at par.

The Swiss market was also alone in seeing more than sluggish turnover. Secondary market prices rose. Fuji Electric's SwFr 100m, ten-year bond was given a coupon of 6 per cent at par by Banca del Gottardo.

The only recent new issue trading at a premium yesterday in the Swiss market was the SwFr 50m bond from Carlsberg-Union, the Danish brewery plant, in its second day of trading. It was changing hands at a price of about 105½ against an issue price of 90½.

The Eurodollar market again saw no new issues, and for the tenth successive day there were no price gains. Prices of seasoned bonds closed unchanged in a day of extremely low turnover. One new issue manager remarked: "People don't even know whether it's worth coming into the office."

The German market was also quiet, with secondary market prices more or less unchanged.

**N. Y. premium volume doubles**

BY JOHN MOORE IN LONDON

The premium volume of the Lloyd's-style market in New York — the New York Insurance Exchange — amounted to \$156.4m in 1982 compared with \$125.4m a year earlier.

Mr Donald E Reuschan, president of the market, said of the 11.57 per cent increase, "In every quarter in 1982 the premium volume of the exchange doubled that of the corresponding previous quarter. This was contrary to the overall performance of the insurance industry, which had a steady average rate of modest gains in premium volume last year."

In 1982, the surplus position of the underwriting syndicates rose in total 25.8 per cent to \$199m as at December 31, compared with \$158.4m at the end of 1981. This increase was due to the syndicates joining the exchange in 1982, bringing the total number of syndicate members to 35.

## The long arm of the UK courts

**BY A. H. HERMANN, Legal Correspondent**

**FREDDIE LAKER'S** aircraft no longer cross the Atlantic. Instead, a flurry of injunctions is being exchanged across the ocean between Mr Justice Parker of the Queen's Bench Division of the High Court in London and the U.S. District Court of the District of Columbia. The subject is an antitrust action brought by Laker Airways against a number of American airlines. The complaint alleges that these airlines conspired to drive him out of business by predatory pricing and by pressuring bankers to give up rescue attempts when he got into financial distress as a result.

The allegations are taken very seriously in the U.S. The Department of Justice empanelled a grand jury to determine whether there was a criminal case against the airlines and conspirators. Some of these have in the meantime, found shelter in London.

which would interfere with the litigation pending in the U.S. was granted by Judge Greener on March 9. The four American companies — Pan Am, TWA, McDonnell Douglas, and McDonnell Finance — will no doubt deny that they ever thought of seeking a British court's protection, and Sabena and KLM may join them, but Judge Greener's Opinion is not to be dismissed lightly. It must be seen as a vigorous protest against a foreign court's interference in a litigation proceeding in the U.S. and restraining Laker from attempting to seek a counter-injunction that would prevent the defendants from proceeding with the British action.

such power only in the most extraordinary circumstances. He went on to show that there was nothing extraordinary about the suits brought in his court by Laker. "They are the garden-variety of antitrust suit, involving what is claimed to be a combination of American corporations and foreign corporations doing substantial business in the United States which allegedly committed anticompetitive acts."

Judge Greene concluded that "any decision which accepted the proposition that the court of the plaintiff's nationality may interfere with, and effectively halt, proceedings abroad in circumstances such as those involved, here, would be a dis-

"I would only be to ensure that those courts would issue the declaration of non-liability that the airlines which are already before the Queen's Bench are not going to be able to get the court would not issue an injunction, Laker would be irreparably injured. Sabena, on the other hand, stated that if the court were to grant an injunction, Laker's claim in the U.S. if it were exposed to the risk of enormous potential liability, the possibility of the granting of an injunction would be a most important tactical ploy by the airlines, substantial litigation expense, and a significant disruption of its affairs." This evoked little comment from Lord Greene.

If Sabena and KLM are concerned about the prospect of U.S. antitrust liability, they should not do business here," Lord Greene said. "It is inconvenient to be clearly in favour of granting the injunction."

# Financial

Income Before Provision for	
Income Taxes	
Net Income	
Stockholders Equity	
Finance Receivables	
Commercial and Industrial	
Financing	
Consumer Financing	
Consumer Operation	
Disrupted Services Operation	
Total Receivables	

---



---

## CONSOLIDATED BAL

The Midland Bank\*, British Airways, British Caledonian, Lufthansa and Swissair asked the U.K. Court to protect them by making a declaration that they were not liable to Laker in damages and by prohibiting Laker to proceed against them in a U.S. court before the issue of liability was decided in the UK. Such injunctions have already been granted to the three British companies in the hearing of the applications made by Lufthansa and Swissair continue this week, though even these two companies are already protected against U.S. counter-

Judge Greene sees himself to be under attack. In the view established by the U.S. Supreme Court over a century ago, there is no difference between addressing an injunction to the private party who brought it to the foreign Court itself.

With raised eyebrows, Judge Greene said that the British court "apparently intends to decide issues of American antitrust law as well as of British law," and this real case is "timed at the nationality jurisdiction assumed by the UK judge."

British protests against the U.S. claims of nationality jurisdiction—when U.S. subsidiaries in foreign banks were ordered to freeze Iranian assets, and again in the Siberian pipeline affair—are still fresh in the memory. Judge Greene said there were "no grounds" for such protests, and that, either in the United States or in the United Kingdom, has asserted the power to enjoin its citizens from suing in the courts of other countries. "If all courts might exercise

reaching and dangerous precedent." The judge underlined the public policy content of the action — also evident from the involvement of the Department of Justice — when he said "... the Sherman Act has frequently been called the charter of the free trader and its role has been compared with that which the Bill of Rights plays with respect to personal freedoms."

To Judge Greene the issue is a conflict between British nationality jurisdiction and the U.S. law on public policy. There is no doubt in his mind that the latter has greater weight where all the defendants are substantially engaged in doing business in the U.S. and certain acts of the alleged conspiracy took place in the U.S. Also, the alleged conspiracy was injurious to American consumers, depriving them of low transatlantic air fares.

Because of the differences between the U.S. law to regulate Lake Erie in British courts

The U.S. judge could not do much at the time when the British court, disregarding "sovereignty," caused the case to be heard in London. The U.S. is at a disadvantage in respect of the British altitude companies, but he would at least prevent the remaining defendants from having a foreign tribunal decide on his court's jurisdiction. He could not acquiesce in silence to a dissipation of Laker's Sherman Act rights.

Within the span of a few years the special U.S./UK relationship has been severely tested, first by the uranium litigation, then by the freeze of Iranian assets and the Siberian pipeline embargo. We can now expect another major upheaval triggered off by the Laker litigation. This puts in doubt the wisdom of pragmatists who stagger from one conflict to another, reluctant to accept a set of generally valid principles. For example, that if national jurisdiction is bad for the state, then it is also bad for the underdog.

<sup>1</sup> *FT Commercial Law Reports*, Feb. 27, 1983.

<sup>2</sup> *U.S. v. American Cyanamid*, 685 F.2d 1013 (2d Cir., 1982). *Civil Action*, Nos. 82-3362 and 82-0418, unreported.

<sup>3</sup> *Peck v. Jennings*, 48 U.S. (7 How.) 272, 18 L. Ed. 221 (1852).

**ASSETS**

Cash .....

Marketable Securities .....

Bonds and Notes, at amortized  
\$281,452,000; 1982, \$259,3  
Stocks, at market (cost—1983,  
\$13,653,000) .....

Total marketable securities .....

Finance Receivables .....

Commercial and Industrial Fin  
Heavy-duty truck installment  
Other industrial installment re  
Factored receivables and loa  
Commercial loans .....

Consumer Financing .....

Real estate installment loans  
Direct installment loans  
Consumer Operation .....

Diversed Services Operat  
Other installment receivables .....

Total finance receivables .....

Less .....

Unearned finance income  
Allowance for losses .....

Other Assets .....

**LIABILITIES AND STOCKHOLDS**

Notes Payable unsecured short-te

	1983	(U.S. Dollar Am.)
Cost (market—1983, \$15,000)	\$ 73,063	
\$1,372,000; 1982, .....	\$ 293,243	
.....	813	
.....	\$ 294,056	
Financing .....		
receivables .....	\$ 1,136,456	
receivables .....	1,270,508	
ns to factoring clients .....	136,107	
.....	232,506	
.....	1,509,580	
.....	801,307	
.....	498,665	
.....	430,899	
.....	\$6,018,836	
.....	(1,126,711)	
.....	(164,101)	
.....	\$4,728,027	
.....	311,044	
.....	\$5,406,196	
ERS' EQUITY		
.....	\$1,856,096	

1982		John M. Beik
Amounts in Thousands)		Dr. Floyd A. Bond
\$ 59,788		Graduate
		D-singlet
\$ 294,021		Marion S. Davis
<u>13,180</u>		
\$ 307,201		John H. Duncan
\$1,221,224		John F. Elrich
1,172,713		
151,802		William A. Gattaway
267,304		Asst.
1,594,903		Keith W. Hughes
		Asst.
943,116		James E. Jack
457,183		Asst.
<u>242,338</u>		James J. Karley
\$5,050,382		
(1,257,569)		Ronald J. Krause
<u>(146,603)</u>		Asst.
\$4,644,820		Judd Loughton
321,645		
<u>\$5,333,454</u>		Alan B. Lerner
		Asst.
		Dan W. Maddox
		Harold D. Marshall
		Asst.
\$2,158,297		

Chairman of the Board  
Belt Stores Services, Inc.  
Deputy  
State School of Business Administration  
and the Department of  
Professor of Business Economics  
The University of Michigan  
Vice Chairman of the Board  
and Chief Executive Officer  
Gulf - Western Industries, Inc.  
Chairman of the Executive Committee  
Gulf - Western Industries, Inc.  
Chairman of the Board  
The Vantage Companies  
Executive Vice President  
Associates Corporation of North America  
Executive Vice President  
Associates Corporation of North America  
Executive Vice President  
Associates Corporation of North America  
Vice Chairman and Chief Financial  
Officer Emerson Electric Company  
President  
Associates Corporation of North America  
Chairman of the Board  
Berkel Industries, Inc.  
Senior Executive Vice President  
Associates Corporation of North America  
Consultant and Retired Chairman  
Associates First Capital Corporation  
Executive Vice President  
Associates Corporation of North America


US\$200,000,000

**CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.**

*(Incorporated with limited liability in the Netherlands Antilles)*

**GUARANTEED FLOATING RATE SUBORDINATED  
NOTES DUE 1994**

Guaranteed on a Subordinated basis by

 **Continental Illinois Corporation**  
*(Incorporated with limited liability in Delaware, USA)*

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1982, notice is hereby given that the Rate of Interest has been fixed at 9 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 24, 1989, against Coupon No. 1, will be US\$250.76 in respect of US\$100 nominal amount of the Notes.

**VONTOBEL EUROBONDINDIZES**

**WEIGHTED AVERAGE YIELDS**

**PER MARCH 22 1983**

	Today	INDEX Last week	% Year's High
US\$ Eurobonds	11.83	11.87	12.22
DM (Foreign Bond Issues)	7.40	7.51	7.79
YFL (Bayer Notes)	7.86	7.86	8.07
Can\$ Eurobonds	13.02	13.02	13.55

J. Vontobel & Co. Bankers, Zurich - Tel: 010 411 400 7111

**NATIONAL BANK OF CANADA**

**U.S. \$50,000,000**

**Floating Rate Debentures due 1988**

In accordance with the provisions of the Debentures, notice is hereby given that for the next months period 24th March, 1982 to 25th September, 1983 the Debentures will carry a Rate of Interest of 9 1/4% per annum with a Coupon Amount of U.S. \$256.72.

**Agent Bank**

**CHEMICAL BANK INTERNATIONAL LIMITED**

Long-Term Debt Unsecured	2,242.43
Stockholders' Equity	
Class B Common Stock, \$100 par value, 2,000,000 shares authorized, 1,000,000 shares outstanding	\$ 100,000
Class B Common Stock, no par value, 5,000 shares authorized, 260 shares outstanding, at stated value	47,031
Paid-in Capital	284,000
Retained Earnings	(9,421)
Unrealized Foreign Currency Translation Adjustments	(8,844)
Unrealized (Depreciation) of Marketable Equity Securities	(402)
Total Stockholders' Equity	\$ 885,045

**ANNOUNCING THE OPENING OF OUR LONDON OFFICE**  
International financial consultants advising clients on Investments,  
Mergers & Acquisitions in the U.S., Offshore Banking and other  
financial services.

**U.S. EXECUTIVES IN LONDON NOW AND  
AVAILABLE FOR CONSULTATION**

**FMC**

**Financial & Management Concepts, Ltd.**

1 Garrick House, Carrington Street, London W1Y 1LF, England

\$9,550  
 1,949,350  
  
 \$ 100,000  
  
 47,037  
 293,063  
 372,289  
 3,617  
 (483)  
  
 \$ 805,503  
\$5,333,454

Buck McKel — InterFirst Corporation  
    Chairman of the Board  
 Daniel International Corporation  
 Reece A. Overzack, Jr. — Chairman of the Board  
    Associates Corporation of North America  
 Robert D. Rogers — President  
    Tenac Industries Inc.  
 John T. Trotter — Private Investor

---

**Offices**  
 CORPORATE — 1 Gulf + Western Plaza, New York, NY 10020  
 ADMINISTRATIVE — P.O. Box 233622, Dallas, TX 75222  
 UNITED KINGDOM SUBSIDIARY — Associates Capital  
 Corporation Limited, Associates House,  
 P.O. Box 200, Windsor, Berkshire, SL4 1SW  
 Tel. (011-44) 7535-57100

---

Weekly net asset value

**Tokyo Pacific Holdings (Seaboard) N.Y.**  
 on 22nd March, 1983, U.S. \$62.94  
 Listed on the Amsterdam Stock Exchange

Information: Pearson, Hedding & Pearson N.Y.  
 Hester



SECTION III CONTENTS

NEW YORK STOCK EXCHANGE 40-41  
AMERICAN STOCK EXCHANGE 41-42  
WORLD STOCK MARKETS 42  
COMMODITIES 43  
LONDON STOCK EXCHANGE 44-45  
CURRENCIES 46

# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Thursday March 24 1983

### WALL STREET

## Inflation success brings surge

CONFIDENCE returned to Wall Street yesterday when the latest set of official statistics offered fresh evidence that inflation is being brought to heel at the same time as the industrial economy is expanding its recovery, writes Terry Byland in New York.

Buyers came into the credit markets and by the end of the session short-term yields had fallen by up to 20 basis points. In the share sectors, market indices moved up to the vicinity of their recent peaks. Shares gained over a broad front, with transportation and technology issues in demand.

Nervousness over a possible change of stance at the Federal Reserve was soothed by news of a fall last month in U.S. consumer prices. This was read as an indication that inflation is continuing to slow without any need for a tougher line by the Fed.

The Dow Jones Industrial Average surged forward at mid-session to pass its previous peak of 1141.74, recorded on March 7. But after touching 1143.96, the indicator slipped back as a few profit takers appeared, to close at 1140.27, a

net gain on the day of 17.8. Turnover, of 95.1m shares traded, showed another increase although it remained at only about two thirds of peak levels. Share gains of 1079 against losses of 511 clearly indicated the broad strength of the upturn.

Bond and Treasury bill prices were helped by a slight easing in the Federal Funds rate and by market satisfaction with the outcome of Tuesday's bill auction. At the short end of the bill market, yields were down by nine or more basis points yesterday.

The average yield of 10.30 per cent on the \$5.5bn Treasury four-year notes - also auctioned on Tuesday - compared with 10.10 per cent the last time such dates came to auction and were favourably received in the market.

But with a substantial weight of official financing still in the pipeline for this week, attention quickly switched to prospects for yesterday's auction of \$4.75bn of seven-year notes which traded on a when-issued basis at 10.56 per cent. The 20 year Treasury bonds due for sale today yielded a when-issued 10.19 per cent.

Both yields show only slight increases over previous levels, suggesting that retail demand may not be far below the surface of the market.

The Federal Funds rate, the principal interbank overnight rate, fell from Tuesday's average 8.84 per cent to 8% per cent, a welcome relief to the cost of carrying stock for the market firms. At this level the Fed arranged \$2bn in customer repurchase agreements.

Three-month Treasury bills shed 20

basis points to a discounted rate of 8.48 per cent, with six month bills similarly lower at 8.49 per cent. The benchmark long bond, the Treasury 10% per cent 2012 was quoted at 97% compared with Tuesday's close of 97%.

Oil share had another unsettled day. Exxon at \$30, Standard Oil of California at \$35 and Getty Oil at \$33% all showed further falls, indicating market caution over OPEC's chances of holding the line on its new price levels.

Declines in Toronto stocks focused on the golds. The oil and gas sector also turned weaker, but base metals and industrials held up better. Utilities showed the greatest resilience in a nervous Montreal market.

### FAR EAST

## Tokyo's blue chips take a back seat

A HEALTHY pointer to solidity in the rally being experienced by Tokyo stocks came yesterday in an improvement in trading volume, which picked up from 330m shares to some 400m. But set against this was a discernible shift away from blue chips as foreign and domestic institutions turned to hunt bargains among the laggards.

Prices overall were well supported, however, and the Nikkei-Dow Jones market average continued upward at record levels to finish at 8,311.12, ahead 29.53. The stock exchange index recorded its seventh successive gain, up 2.30 at 812.70.

The diverse list of strong issues showed Sapporo Brewery Y13 ahead at Y290, Banyu Pharmaceutical Y14 at Y707, Kawasaki Steel an active Y7 at Y163 and Fuji Photo Y12 at Y877. Textiles attracted an unusual amount of foreign interest.

Expectations of lower interest rates buoyed steel mills. Nippon Steel, the day's volume leader on 42.86m shares, encountered later profit-taking and finished Y1 up at Y171.

But the worst hit were Sony, down Y50 to Y3,690; Victor, Y20 to Y2,450; and Sharp, Y10 to Y1,310.

With the lower rates in prospect, brokers said a move was beginning out of interest-bearing investments, although government bond prices managed to hold broadly steady in light dealings.

Profit-taking continued actively but selectively in Singapore, taking the Straits Times industrial index 12.48 lower to 829.31.

Cement and construction issues, which have fared well in recent weeks, turned down, leaving Jurong with a 12 cent loss at S\$4.80, Malayan Cement and PMC with 10 cent setbacks each at a respective S\$7.50 and S\$8.15.

Casino operator Genting slipped 22 cents to S\$3.60 after announcing the abandonment of an Australian venture. Elsewhere Cycle and Carriage shed 19 cents to S\$4.96 as takeover hopes dwindled. MUI, its reputed suitor, eased four cents to S\$3.68.

The half-day midweek session in Hong Kong proved lacklustre as an extension of Tuesday's advance gave way on sporadic local selling. The Hang Seng index dipped 2.47 to 978.98.

Hongkong Wharf lost 15 cents to HK\$ 3.50 but Swire Pacific A put on 40 cents to HK\$11.70. Hongkong Land, rumoured to have sold part of its 35 per cent stake in Hongkong Telephone, firmed two cents to HK\$4.07 while the telephone company advanced 75 cents to HK\$36.50.

### LONDON

## Sentiment succumbs to sterling

STERLING continued to dominate sentiment in London financial centres, and yesterday's continuing slide in its rate against the U.S. dollar and most other major currencies led to a nervous trading session in stock markets.

Gilt-edged turned down again after Tuesday's rally, while the equity leaders eventually succumbed to a marked deterioration in the tone. Final quotations were at or around the day's lowest.

Continuing fears of an oil price war and uncertainty about the outcome of a parliamentary by-election today remained unsettling background influences. Selling of leading industrials was relatively light, but prices drifted lower as potential buyers showed a marked reluctance to commit fresh funds. After Tuesday's rally of 7.9, the FT Industrial Ordinary share index closed 6.1 down at 854.3.

Of the index constituents, BICC in electricals recorded an above-average loss of 31p at 232p, accounting for around 2% points of yesterday's index fall, following disappointing preliminary figures. Elsewhere, life insurance shares provided one of the few bright areas.

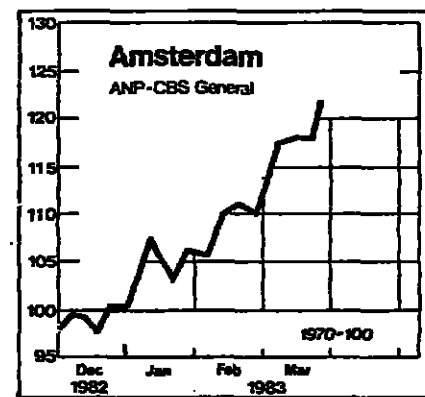
Gilt-edged securities met sellers in the wake of sterling's persistent weakness and continuing fears about a possible upward movement in U.S. short-term interest rates. Initial falls at the long end of the market were usually limited to a quarter, but these were extended to around a full point as the market became increasingly unwilling.

A technical rally in the afternoon left quotations with final losses extending to 4% and occasionally more. The shorts followed a similar pattern, closing fractionally above the worst with falls to 3%.

Bullion's failure to hold above the \$420 level prompted a sharp downward reaction in gold shares. Nervous selling was soon followed by widespread interna-

tional offerings. Heavyweights showed losses of around a point, common to Val Reefs at £85 and Western Holdings at £31%, while cheaper-priced issues were highlighted by Stryvor, 39p off at 941p.

Platinums were supported following well-received half-year results from Rustenburg, which jumped 20p to 435p while Impala moved up 30p to 635p and Lydenburg 10p to 365p. Share information service, pages 44-45.



### EUROPE

## Discount cut lifts Brussels

PRICES of domestic stocks moved sharply upwards in Brussels yesterday after the announcement of a three-point cut in the Belgian discount rate to 11 per cent.

Holding companies led the rally in lively trading which pushed the Belgian shares index up 0.71 to 1125.1 at the close. Sofina gained Bfr 80 to Bfr 4,480, Société Générale rose Bfr 30 to Bfr 1,575 and Cofinibank finished Bfr 25 ahead at Bfr 2,390.

Further strong improvements were made by electricals - Electrolux adding Bfr 200 to Bfr 5,380 - and oils, chemicals and non-ferrous metals all registered worthwhile gains. Steel and related stocks were generally depressed, though steel-maker Arbed shed Bfr 38 at Bfr 1,210.

Foreign stocks were mixed in moderate trading and the all-shares index slipped from 268.96 to 268.15.

In Amsterdam the general index rose 1.7 points to a record 121.9 on the back of brisk demand from abroad, notably the U.S. and West Germany.

Oce van der Grinten's forecast of satisfactory profits this year after a 44 per cent jump in earnings in 1982 prompted a F1 0.5 gain to F1 187.5. Among other leading gainers, distiller Bols put on F1 5.20 at F1 91.30 and transport and storage group Pakhoed rose F1 2.40 to F1 53.90.

Profit taking was evident in Frankfurt, chiefly among those sectors which had benefited most from the previous day's massive gains.

Volume remained heavy, but dealers reported a more evenly balanced buy-sell ratio, with selling activity showing up most strongly in motor and banking stocks. The Commerzbank index nevertheless registered a 2.3 point rise over Tuesday's 13 year high to close at 882. At closing the Frankfurter Allgemeine Zeitung 100 share indicator had edged 1.11 higher to a record 292.56.

D-Mark denominated bonds were again largely ignored as investor attention focussed on equities. Domestic bond prices slipped slightly for want of orders and against a stronger dollar. The Bundesbank bought DM 15.3m of public paper after purchasing DM 27.7m on Tuesday.

In Zurich, there was a surge in demand for Pargesa, a holding company which controls the Swiss end of the French Paribas banking empire and has a large stake in the Belgian Bruxelles Lambert group. Pargesa plans to raise its capital and may become more active in the U.S. It closed at SwFr 1,550, up SwFr 45.

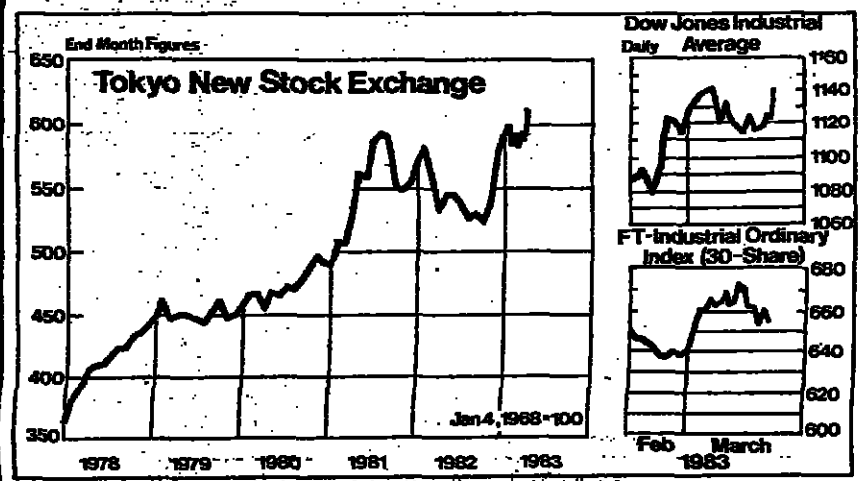
Tuesday's government reshuffle had little effect on prices in Paris, which ended mixed in slow trading. The session was marked by technical adjustments ahead of tomorrow's new monthly trading account.

Technical factors and profit taking were blamed by dealers for a sharp downturn in Stockholm.

In Milan, selective demand took banking and holding stocks higher while major industrials generally eased. The index was unchanged.

Electricals led an advance in quiet trading in Madrid.

### KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	March 23	Previous	Year ago
DJ Industrials	1140.27	1123.55	826.67
DJ Transport	519.90	508.18	338.34
DJ Utilities	126.29	125.69	108.49
S&P Composite	152.81	150.58	113.55
LONDON	March 23	Previous	Year ago
FT Ind Ord	854.3	860.4	562.6
FT-A All-share	410.29	411.46	328.04
FT-A 500	442.55	445.22	348.37
FT-A Ind	415.57	418.18	318.53
FT Gold mines	548.3	558.8	254.8
FT Govt sec	79.98	80.45	66.13
TOKYO	March 23	Previous	Year ago
Nikkei-Dow	8311.12	8281.59	7097.31
Tokyo SE	812.70	810.32	530.57
AUSTRALIA	March 23	Previous	Year ago
All Ord	510.3	508.8	470.3
Metals & Mins	472.0	464.2	332.3
AUSTRIA	March 23	Previous	Year ago
Credit Aktien	53.71	53.13	53.49
SWEDEN	March 23	Previous	Year ago
Belgian SE	112.51	111.80	95.02
CANADA	March 23	Previous	Year ago
Toronto Composite	2114.34	2110.4	1629.4
Montreal	357.04	357.02	286.32
Combined	351.05	350.55	273.94
DENMARK	March 23	Previous	Year ago
Copenhagen SE	131.84	132.29	94.91
FRANCE	March 23	Previous	Year ago
CAC Gen	111.20	111.10	102.2
Ind. Tendance	117.20	116.80	113.1
WEST GERMANY	March 23	Previous	Year ago
FAZ-Aktien	292.56	291.45	237.54
Commerzbank	882.0	879.70	723.9
HONG KONG	March 23	Previous	Year ago
Hang Seng	978.98	981.45	1221.18
ITALY	March 23	Previous	Year ago
Borsa Comm.	214.33	214.71	208.39
NETHERLANDS	March 23	Previous	Year ago
ANP-CBS Gen	121.9	120.2	86.4
ANP-CBS Ind	104.5	103.0	70.4
NORWAY	March 23	Previous	Year ago
Oslø SE	149.29	149.2	102.94
SINGAPORE	March 23	Previous	Year ago
Straits Times	829.31	841.79	730.02
SOUTH AFRICA	March 23	Previous	Year ago
Gold	715.3	743.0	471.7
Industrial	832.2	832.9	576.9
SPAIN	March 23	Previous	Year ago
Madrid SE	112.73	112.03	124.51
SWEDEN	March 23	Previous	Year ago
J & P	1284.03	1301.0	608.05
SWITZERLAND	March 23	Previous	Year ago
Swiss Bank Ind	308.8	308.7	255.9
WORLD	March 23	Previous	Year ago
Capital Int'l	164.1	163.5	131.9
GOLD (per ounce)			
London	\$409.75	\$420.75	
Frankfurt	\$410.50	\$421.50	
Zürich	\$410.50	\$421.50	
Paris (bidding)	\$410.57	\$421.71	
New York (March)	\$417.30	\$418.70	

### CURRENCIES

U.S. DOLLAR			
	March 23	Previous	March 23
£	1.4685	1.4720	-
DM	2.4250	2.4085	3.54
Yen	238.90	239.40	348%
FFr	7.2875	7.2250	10.62%
SwFr	2.0840	2.0735	3.04%
Gold	271.50	2.6975	3.58
Line	1.441	1.439	2101
Bfr	47.92	47.84	69.90
CS	1.2275	1.2240	1.7900
STERLING			
	March 23	Previous	March 23
£	1.4685	1.4720	-
DM	2.4250	2.4085	3.54
Yen	238.90	239.40	348%
FFr	7.2875	7.2250	10.62%
SwFr	2.0840	2.0735	3.04%
Gold	271.50	2.6975	3.58
Line	1.441	1.439	2101
Bfr	47.92	47.84	69.90
CS	1.2275	1.2240	1.7900
INTEREST RATES			
	March 23	Prev	March 23
3-month U.S.	9%	9%	
6-month U.S.	9%	9%	
U.S. 3-month CDs	9.15	9	
U.S. 3-month T-bills	8.46	8.58	
FINANCIAL FUTURES			
	March 23	High	Low
U.S. Treasury Bonds (CST)	76-16	76-18	75-26
U.S. Treasury Bills (TBM)	91.42	91.45	91.34
30-day T-bill	90.73	90.74	90.62
3-month T-bill	90.73	90.74	90.62
6-month T-bill	90.73	90.74	90.62
12-month T-bill	90.73	90.74	90.62
30-day T-bill	90.73	90.74	90.62
3-month T-bill	90.73	90.74	90.62
6-month T-bill	90.73	90.74	90.62
12-month T-bill	90.73	90.74	90.62
30-day T-bill	90.73	90.74	90.62
3-month T-bill	90.73	90.74	90.62
6-month T-bill	90.73	90.74	90.62
12-month T-bill	90.73	90.74	90.62

### AUSTRALIA

## Uneven rises

AN UNEVEN advance gave the best of the Sydney running to heavyweight mining stocks while energy and industrial issues showed only cautious gains.

MIM moved up 18 cents to A\$4.30, Western Mining eight cents to A\$4.18 and BHP six cents to A\$6.36.

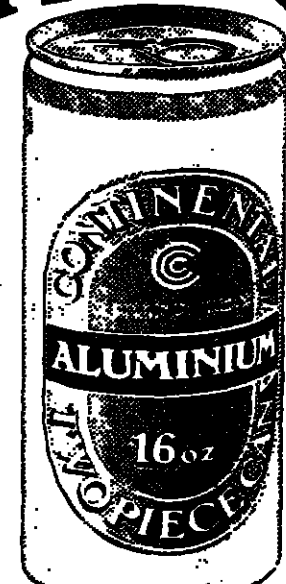
Melbourne was featured by a 50 cent leap in retailer Grace Bros to A\$3.30 after Myer Emporium took a near-20 per cent stake. Myer firmed five cents to A\$1.39.

GOLDS extended moderate losses throughout the day in Johannesburg as the bullion price contracted, leaving heavyweight Fregus R2 lower at R42.25 but sharper proportionate falls at the cheaper end of the market.

Blyvoors shed R1.50 to R14.50 and Bracken 40 cents to R3.35. Sympathy reactions by mining financials showed Anglo-American 45 cents off at R19.55, but De Beers improved 10 cents to R8.05.

Banks were hit by news that some are to offer interest on cheque accounts - to the probable short-term detriment of their profits. Nedbank fell 75 cents to R10 and Barclays National 50 cents to R14.

# CLWYD CAN



The two piece beverage can. Produced by the million with the latest technology for a wide range of customers by Continental Can, part of the world's largest packaging corporation.

But "Clwyd Can" are also the watch-words of our Industrial Development Team. Whatever your needs for industrial/commercial expansion or development, Clwyd can meet them.

"Clwyd Can" provide maximum financial grants for large or small companies.

"Clwyd Can" be reached quickly and easily by road, rail, sea or air.

"Clwyd Can" supply an available, reliable and hardworking workforce.

"Clwyd Can" give you sites and premises to meet your needs. Find out what Clwyd can do for you. Talk to Wayne Morgan, County Industrial Officer, Clwyd County Council, Shire Hall, Mold, Clwyd. Tel: Mold (0352) 2121. Telex 61451.

"...the contributions from the community, the trade unions and our employees have made us proud to be associated with Wrexham in Clwyd. We will be pleased to tell our story to prospective investors"

Hugh Adamson, Managing Director, Continental Can.

# Clwyd

WALES

-a better business decision



[illegible]



فكانت له النصيب

فكانت له النصيب

فكانت له النصيب

فكانت له النصيب



















## FINANCIAL FUTURES

## Gilts decline

month sterling deposit began four basis points down at \$9.82, and fell to a low of \$9.66, as interest rates maintained Tuesday's firmer trend on the London money market. The short sterling contract also rallied towards the close however to finish at \$9.81, a fall of five points on the day. Sentiment in interest rate markets was helped by a report that the authorities are not very concerned about the recent decline in the value of sterling, regarding it as a reflection of the general strength of the dollar. **Furdonal prices** finished

farmer, with the June price rising nine points to 90.37, on the great strength of Treasury bonds and the fact that the price of wheat is the fall in U.S. consumer prices will reduce the high level of interest rates.

**CHICAGO**

U.S. TREASURY BONDS (CBT) 8%.

	Latest	High	Low	Prev
June	76-27	76-42	76-28	75-18
Sept	76-27	75-18	76-02	75-11
Dec	76-27	76-42	74-22	74-18
March	76-19	74-22	74-02	73-11
June	74-19	74-12	74-02	73-11
Sept	74-19	74-12	73-28	73-23
Dec	74-19	74-12	73-28	73-23
March	73-23	73-23	73-15	73-08
June	73-18	73-18	73-10	73-05
Sept	73-18	73-18	73-10	73-05
Dec	73-10	73-10	73-04	—

U.S. TREASURY BILLS (HBM) 5 1/2%

	Latest	High	Low	Prev
June	76-27	76-42	76-28	75-18
Sept	76-27	75-18	76-02	75-11
Dec	76-27	76-42	74-22	74-18
March	76-19	74-22	74-02	73-11
June	74-19	74-12	74-02	73-11
Sept	74-19	74-12	73-28	73-23
Dec	74-19	74-12	73-28	73-23
March	73-23	73-23	73-15	73-08
June	73-18	73-18	73-10	73-05
Sept	73-18	73-18	73-10	73-05
Dec	73-10	73-10	73-04	—

[illegible]

Month	62-34	62-37	62-39	62-44
<b>STERLING (£M) \$a per £</b>				
	<b>Latest</b>	<b>High</b>	<b>Low</b>	<b>Prev</b>
Sept	1.4585	1.4600	1.4640	1.4635
June	1.4590	1.4592	1.4631	1.4635
Dec	1.4570	1.4580	1.4625	1.4630
March	1.4620	1.4570	1.4480	1.4700
<b>GNMA (\$B) % of 100</b>				
	<b>Latest</b>	<b>High</b>	<b>Low</b>	<b>Prev</b>
June	62-35	62-38	62-06	62-06
Sept	62-36	62-20	62-12	62-12
Dec	62-38	62-00	62-21	62-22
March	62-31	62-00	62-26	62-22
Sept				62-11
Dec				62-22
June				62-22
Sept				
Dec				

**Matheson**  
**Chemical**  
**Company Limited**  
9 1/4% Guaranteed  
Stock 1984/95

**Register of Holders of the**  
**in Stock 1984/95 ("Loan Stock")**  
5th April, 1983 (both dates  
of those loan stockholders  
payment, payable on  
test payment all transfers,  
stock certificates, must be  
transfers. Central Registration Hong  
p.m. on 31st March, 1983.

**(FINANCE) LIMITED**  
and Co., Limited  
aries

**Notes due 1988**

relevant interest payment date,  
 against Coupon n° 6  
 97.92 per Note.  
 Agent Bank  
**DIETBANK**  
 LUXEMBOURGEOISE

---

**PERSONAL**

**FACT**  
ONE IN A HUNDRED  
PEOPLE HAVE IT and know  
it, one in a hundred have it  
and don't know it—

**DIABETES**

*Join us — Help us  
Support us*

**BRITISH DIABETIC  
ASSOCIATION**

10 Queen Anne Street  
London W1M 0BD